

Capital Budget and Capital Improvement Plan (CIP)

- Capital = Buildings, Land, Structures, Vehicles, Infrastructure ≥ \$10,000
- Capital Budget = Annually Funded Capital Projects
- Capital Improvement Plan (CIP) = Multi-Year Plan
 Aimed at Smoothing Costs Over Time Based on
 Needs and Funding While Limiting Unforeseen
 Large Expenditures

Goals

- Iterative Process
- Open Process: Bottom-Up; not Top-Down
- Shift Focus from "New" to "Maintenance"
- I.T. Plan
- Fleet Management for <u>ALL</u> Town Departments
- Study First; Build/Repair Second
- School-Town Communication
- Planning for Operational Changes Where Necessary
- Fresh Look w/ new Town Manager and Finance
 Director

Expectations Moving Forward

- Advisory Committee Meetings
 - October 24, November 7, November 14, November 28.
- Capital Budget Completed by December 1st
- More Effort from Town to Engage with School
- Team Approach: AdComm, BoS, TM, FD, DH's, etc.
- Focus on Operating Budget with Capital Budget "Solidified"
- Identify Areas of Improvement for Next Year

	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	
Municipal Buildings & Grounds	<u>Request</u>	<u>Request</u>	Request	<u>Request</u>	Request	<u>Total</u>
Town Hall Technology Improvements	10,000	10,000	10,000	10,000	10,000	50,000
Library Signage	10,000					10,000
Planning for Fire Headquarters Interior Improvements	15,000					15,000
Fire Headquarters - Security Camera System	20,000					20,000
Police Station - Replace Toilets in Jail Cells	20,000					20,000
Planning for Town Hall Site Renovation	15,000					15,000
Implementation for Town Hall Site Renovations		30,000	30,000	30,000	30,000	120,000
Planning for Fire Stations 1 and 3/Possible Combination		50,000				50,000
Implementation of Fire Headquarters Interior						
Improvements		50,000	50,000	50,000	50,000	200,000
John Curtis Library - Install Entrance to Children's Library		40,000				40,000
Town Hall Elevator Controller Upgrade		60,000				60,000
Implementation of Plan for Fire Stations 1 and						
3/Combination			50,000	50,000	50,000	150,000
John Curtis Library - Wheelchair Lift to Staff Corridor			45,000			45,000
Library HVAC Replacement			50,000			50,000
Council on Aging Kitchen Upgrades			15,000			15,000
John Curtis Library - Replace Carpet & Repair Interior						
Finishes			90,000			90,000
Police Station - Replace HVAC Condensers			95,000			95,000
Town Recreation Transition from Grass to Turf Field			1,000,000			1,000,000
Transfer Station - Repaint Pit Roof				50,000		50,000
Police Station - Repaint Interior Spaces				25,000		25,000
Stetson House Improvements				30,000		30,000
Climate Control Improvements to Protect Historical Docs				50,000		50,000
Category Subtotal	<u>90,000</u>	240,000	1,435,000	<u>295,000</u>	140,000	<u>2,200,000</u>

	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	
School Buildings	<u>Request</u>	<u>Request</u>	Request	<u>Request</u>	<u>Request</u>	<u>Total</u>
Reconstruction of High School Tennis Courts	504,000					504,000
Cedar - Security Upgrades at Main Entrance	300,000					300,000
Cedar - Bathroom Renovation for Pre-K & K Students	20,000					20,000
Middle - Cafeteria Air Conditioning		25,000				25,000
Middle & Cedar - Replacement Plan for Kitchen						
Equipment		50,000				50,000
Cedar - Replace Master Clock and Intercom System		40,000				40,000
Salmond School - Prep & Paint Cupola & Trim		35,000				35,000
Cedar - Roof Replacement, 1966 Section (MSBA shared)			900,000			900,000
Middle - Repave parking lot			320,000			320,000
Cedar - Repave parking lot			280,000			280,000
Middle - Sand, Repaint & Refinish Gym Floor			40,000			40,000
Middle - Replace Master Clock and Intercom System			65,000			65,000
Middle - Replace Rooftop Ventilation Units			200,000			200,000
Middle - Electric panel upgrades				150,000		150,000
Cedar - Install Emergency Generator				200,000		200,000
Cedar - Replace Carpet/Asbestos Flooring with Tile				300,000		300,000
High School - Multi-purpose Turf Field Renovation				500,000		500,000
Middle - Replace Remaining Asbestos Floor Tile					550,000	550,000
Cedar - Replace HVAC Units					150,000	150,000
Middle - Roof Replacement (non-1999 addition) (MSBA						
shared)					900,000	900,000
Category Subtotal	824,000	<u>150,000</u>	1,805,000	<u>1,150,000</u>	1,600,000	5,529,000

	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	
Facilities Other	Request	Request	Request	<u>Request</u>	<u>Request</u>	<u>Total</u>
Replace 2001 Ford F350 One-ton Dump/Plow/Sander	60,000					60,000
Replace 2008 Ford F250 Superduty Pickup		45,000				45,000
Replace 2006 Ford Freestar High Top Van			10,000			10,000
Replace 2006 GMC Box Truck with Lift Gate			15,000			15,000
Replace Trackless MTS Tractor/Mower/Snowblower				35,000		35,000
Replace 1994 Ford Tractor					25,000	25,000
Replace 2001 Custom Trailer					20,000	20,000
Replace 2006 Ford F-450 Trash Truck					55,000	55,000
Category Subtotal	60,000	<u>45,000</u>	<u>25,000</u>	<u>35,000</u>	100,000	<u> 265,000</u>

	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	
<u>DPW</u>	<u>Request</u>	<u>Request</u>	<u>Request</u>	Request	<u>Request</u>	<u>Total</u>
Replace 2009 Ford F250 4x4 pickup truck (Deputy Supt)	42,000					42,000
Dam Repairs - Curtis Crossing	100,000					100,000
Replace 2005 Ford F350 Dump truck (Cemetery)	70,000					70,000
Replace 1998 Intl 4900 Dump truck	190,000					190,000
Route 139 Corridor Engineering Study		100,000				
Replace 2008 Ford F450 Dump Truck		75,000				75,000
Pavement management		200,000	200,000	200,000	200,000	800,000
Replace 2003 John Deere 644H Loader		300,000				300,000
Gator Utility Vehicle			20,000			
Replace 2001 Intl 4900 Dump Truck			200,000			200,000
Replace 2015 Ford F250 4x4 pickup truck (HW Foreman)			45,000			45,000
Replace 2005 Cat 430DIT Backhoe			125,000			125,000
Replace 2008 Multi-tool Tractor			150,000			150,000
Dam Repairs Design - Forge Pond			30,000			30,000
Replace 2004 Intl 4900 Dump Truck				200,000		200,000
Dam Repairs - Forge Pond				250,000		250,000
Playground					150,000	
Replace 2006 Intl 7500 10-wheel Dump Truck					250,000	250,000
Replace 2018 Ford F250 4x4 pickup truck (Grounds						
Foreman)					45,000	45,000
Replace 2012 Infield Groomer					30,000	30,000
Category Subtotal	<u>402,000</u>	<u>675,000</u>	770,000	<u>650,000</u>	<u>675,000</u>	3,172,000
	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	FY23	<u>FY24</u>	
Municipal Infrastructure	Request	Request	Request	Request	Request	<u>Total</u>
Road Improvement Projects (Ch. 90)	500,000	500,000	500,000	500,000	500,000	2,500,000
Category Subtotal	<u>500,000</u>	500,000	500,000	500,000	500,000	<u>2,500,000</u>

	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	FY23	<u>FY24</u>	
<u>Fire</u>	<u>Request</u>	Request	Request	Request	<u>Request</u>	<u>Total</u>
Ambulance	326,000			375,000		701,000
Command vehicle		65,000		75,000		140,000
Pumper/rescue pumper		600,000				600,000
Forest Truck/service vehicle			75,000			75,000
Utility terrain vehicle			30,000			30,000
Cardiac Monitors			150,000			150,000
Squad or Chassis				200,000		200,000
Radios					150,000	150,000
Category Subtot	al <u>326,000</u>	665,000	<u>255,000</u>	650,000	<u>150,000</u>	2,046,000

	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	FY23		
<u>Police</u>	<u>Request</u>	<u>Request</u>	Request	<u>Request</u>	FY24 Request	<u>Total</u>
2 Marked Police Cruisers	90,000					90,000
1 Unmarked Police Cruiser	40,000					40,000
Replace and equip cruisers		130,000	140,000	140,000	150,000	560,000
ECC/HFD Console Replacement		165,000				165,000
Firearms/Rifles Replacement				60,000		60,000
Replace Officers' Portable and Cruiser Radios					120,000	120,000
Category Subtotal	<u>130,000</u>	295,000	140,000	200,000	<u>270,000</u>	1,035,000

		<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	
Community Development and Municipal Insp	<u>pections</u>	Request	<u>Request</u>	Request	<u>Request</u>	<u>Request</u>	<u>Total</u>
Repair of Washington Street Historic Stone Wal	ls	Unknown	Unknown				0
Building - Ford F-150 4x4				25,000			25,000
Categor	ry Subtotal	<u>0</u>	<u>0</u>	<u>25,000</u>	<u>0</u>	<u>0</u>	<u>25,000</u>
<u>Community Services</u>							
HCTV Server-based Hard Drives		49,859					49,859
HCTV Recording Capability for Advisory and 2nd	d Floor						
Hearing Rooms		14,320					14,320
HCTV Portable Camera for Live Remote Broadca	asting	16,000					16,000
Council on Aging Car					35,000		35,000
Forge Pond Park Playground						100,000	100,000
Catego	ry Subtotal	80,179	<u>0</u>	<u>0</u>	<u>35,000</u>	100,000	215,179
<u>Finance</u>							
Assessing Software Upgrade		45,700					45,700
Financial accounting software			900,000				900,000
Categor	ry Subtotal	<u>45,700</u>	900,000	<u>0</u>	<u>0</u>	945,700	<u>945,700</u>

	<u>FY20</u>	<u>FY21</u>	FY22	<u>FY23</u>		
School - Town-Wide Technology	<u>Request</u>	<u>Request</u>	Request	Request	FY24 Request	<u>Total</u>
Town-Wide Data Cabling to Support WiFi and VOIP	100,000					100,000
WiFi Upgrades at High School and Middle School	65,000					65,000
Install VOIP Phones at Middle and Cedar Schools	42,000					42,000
WiFi Upgrades at Cedar School, COA, Police and Fire		75,000				75,000
Install VOIP Phones at High School		26,000				26,000
Upgrade VOIP Phones at Town Hall, COA, and Police and						
Fire			32,000			32,000
Town-Wide Switch Upgrade			230,000			230,000
Category Subtotal	207,000	101,000	262,000	0	<u>0</u>	<u>570,000</u>

	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	FY23		
<u>Water</u>	<u>Request</u>	<u>Request</u>	<u>Request</u>	<u>Request</u>	FY24 Request	<u>Total</u>
Replace 2009 Water Service Van	38,000					38,000
Water Main Improvements	300,000	300,000	250,000	250,000	250,000	1,350,000
Water Tank Rehabilitation		1,000,000				1,000,000
Replace 2013 Water Service Van		38,000				38,000
Replace 2015 Water Service Van			40,000			40,000
Replace 2016 Silverado 4x4 pickup				45,000		45,000
Filter Media Replacement				80,000		80,000
Water Tank Replacement (Old Union St)					3,000,000	3,000,000
Replace 2015 Ford F250 4x4 pickup truck (Deputy Supt -						
Water)					45,000	45,000
Category Subtotal	338,000	1,338,000	<u>290,000</u>	<u>375,000</u>	3,295,000	<u>5,636,000</u>

	<u>FY20</u>	FY21	FY22	FY23	<u>FY24</u>	
Capital Project Requests	<u>Request</u>	<u>Request</u>	Request	Request	<u>Request</u>	<u>Total</u>
Total 5 Year Capital Requests - All Departments	3,002,879	4,909,000	5,507,000	3,890,000	7,775,700	24,138,879