

Fiscal Year 2025 Budget Presentation & Formal Submission February 5, 2024





Budget Development Schedule

<u>Date</u>	<u>Deliverable</u>
November 6	Initial Budget Presentation
November 20 th	Select Board Discussion
December 4 th	Select Board Discussion
December 13 th	Budget Workshop Facilitated by Town Manager and School Superintendent
December 18 th	Select Board Discussion
January 2 nd	2 nd Draft Budget Presentation
January 8 th	Select Board Discussion
January 16 th	Select Board Discussion
January 22 nd	Select Board Discussion
January 29 th	Select Board Discussion
February 5 th	Final Budget Presentation and Budget Submission
February – April	Advisory Committee Review
May 6 th	Annual Town Meeting
May 18 th	Annual Elections
July 1 st	FY2025 Budget Effective

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- Simplicity, Transparency, Consensus Building
- Highlight Decision Points for Policy Makers ("Levers")
 - Approval Process
 - Revenues
 - Tax Levy
 - Free Cash
 - Tax Rate Classification
 - Budget Drivers
 - Service Levels/Expenditures
 - Property Tax Payer Impacts





Approval Process

- The Town Manager Shall Prepare and Submit at a Public Meeting to the Select Board and Advisory Committee, Not Later Than 90 Days Prior to the Annual Town Meeting, a Written Proposed Balanced Budget for Town Government, Including the School Department, for the Ensuing Fiscal Year. [Hanover Town Manager Act, Section 4(C)(1)(a)]
 - ✓ Town Meeting is on May 6, 2024.
- This Year, Based on Direction Provided by the Select Board, the Town Manager is Submitting <u>Two</u> Budgets for the Ensuing Fiscal Year to be Placed on the Annual Town Meeting Warrant.
- Budget 1: "Levy Limit Budget"
 - This Budget Will Require a Floor Vote (50% + 1 Majority to Pass)
 - Budget Will Be Presented Broken Out Between Personnel and Expenditures for all Town Departments and a Lump-Sum for the School Department Budget
- Budget 2: "Override Budget"
 - This Budget Will Require a Floor Vote (50% + 1 Majority to Pass)
 - Budget Will Be Presented Broken Out Between Personnel and Expenditures for all Town Departments and a Lump-Sum for the School Department Budget



Approval Process

- If Approved by the Select Board There Will be a <u>Ballot Question</u> Placed Before Voters During the Local Elections (Saturday, May 18th at Hanover High School Gymnasium) to Increase the Levy Limit for the Amount Required to Fund the Override Budget.
- Annual Town Meeting Voters have the Authority to Approve and Appropriate Spending but <u>Do</u> <u>Not</u> have the Authority to Increase the Levy Limit Beyond the Proposition 2 ½ Maximum.
- Voters During the Local Election Have the Authority to Increase the Levy Limit Beyond the Proposition 2 ½ Maximum in Support of the Override Budget but <u>Do Not</u> have the Authority to Appropriate Spending
- If the Override Budget is Approved by Annual Town Meeting Participants but the Levy Limit Increase Fails at the Ballot, Spending for Fiscal Year 2025 Would Revert to the Base Budget.
- If the Override Budget is Not Approved by Annual Town Meeting Participants but the Levy Limit Increase Passes at the Ballot, Fiscal Year 2025 Spending/Service Levels Would Revert to the Base Budget.
- Proposition 2 ½ is a State Law that Requires Affirmative Votes from the Annual Town Meeting and the Town Election to Increase the Tax Levy by More Than 2.5% (*Levy Limit*).



- Hanover Has a History of Maintaining Sound Financial Health and Strong Fiscal Management
- The Town Has Maintained Aa2 Bond Rating (Moody's) Since at Least FY2014.
- Management Letter Findings From Audit:

Fiscal Year	REVENUES (Deficit) / Surplus	EXPENDITURES (Deficit) / Surplus	NET
FY23	\$1,600,628	\$941,074	\$2,541,702
FY22	\$775,360	\$856,181	\$1,631,541
FY21	\$3,697,594	\$1,443,662	\$5,141,256
FY20	\$848,647	\$1,631,195	\$2,479,842
FY19	\$1,521,740	\$692,537	\$2,214,277
FY18	\$1,656,697	\$408,628	\$2,065,325
FY17	\$1,792,841	\$799,063	\$2,591,904

- FY22:0

- FY21:0

- FY20: 0

- FY19: 3

- FY18: 3

- FY17: 10



- Hanover Has Utilized a Transparent, Collaborative, and Comprehensive Budget Development Process (Select Board, Ad Comm, School Committee, Public Meetings, Public Information)
- Department Heads/Management Team Deftly Manage Appropriated Funds to Deliver Services Anticipated by the Community
- Elected Officials (Select Board, School Committee) Have Implemented Sounds Financial Policies and Have Provided Proper Level(s) of Oversight
- Appointed Officials (Advisory Committee, etc.) Engage in Rigorous Vetting of ALL Budget Requests
- Hanover Excels at Providing Information for Public Consumption
 <u>https://www.hanover-ma.gov/finance-department/treasurer-collector/pages/annual-budget-information</u>
- Hanover's Strong Financial Health and High Performance Management Allows Town Officials, Elected Leaders, Community Members, Stakeholders, and Voters to Make Decisions Based on Reliable Information.



Revenue	Actual FY23	Estimate for FY24	Estimate for FY25	Change \$ (FY24 → FY25)	Change % (FY24 → FY25)
Property Taxes	\$50,486,884	\$53,361,212	\$55,455,760	\$2,094,548	3.93%
State Aid	\$9,920,776	\$9,997,579	\$10,158,082	\$160,503	1.61%
Motor Vehicle Excise	\$3,394,018	\$2,875,149	\$3,060,778	\$185,629	6.46%
Meals Tax	\$0	\$0	\$450,000	\$450,000	100%
Penalties/Interest on Taxes and Excises	\$155,445	\$227,298	\$146,161	\$(81,137)	-35.70%
Fees	\$405,110	\$361,747	\$351,183	\$(10,564)	-2.92%
Licenses and Permits	\$1,241,079	\$814,871	\$1,032,795	\$217,924	2.67%
Fines and Forfeits	\$59,638	\$33,670	\$49,046	\$15,376	45.67%
Investment Income	\$502,115	\$62,068	\$249,942	\$187,874	302.69%
Miscellaneous Recurring	\$183,704	\$150,000	\$25,000	\$(125,000)	-83.33%
Other Financing Sources	\$1,805,925	\$1,799,925	\$1,779,925	\$(15,000)	-0.83%
Free Cash	\$2,388,681	\$1,792,747	\$1,792,747	\$0	0%
TOTAL	\$70,543,375	\$71,476,266	\$74,556,419	\$3,080,153	4.31%



- Meals Tax: "New" Revenue Source for Operating Budget
- Annual Town Meeting OPEB Funding Sunsets This Year
 Estimated \$600,000/Yr. +
- Proposal
 - Use First \$450,000 Meals Tax Revenue Towards Operating Budget in FY2025; Use \$450,001 个 Towards OPEB
 - Use ≥ \$450,000 Meals Tax Revenue Towards Operating Budget FY2026 - FY2029 (When County Retirement is Fully Funded)
 - Reassess FY2030
 - Town Credit Rating is Positively Impacted When Dedicated Monies go Towards OPEB
 - ATM Article:



Fiscal Year	Meals Tax Revenue
2014	\$315,791
2015	\$317,526
2016	\$339,341
2017	\$387,437
2018	\$381,386
2019	\$424,860
2020	\$359,770
2021	\$390,735
2022	\$545,978
2023	\$658,270



- The Tax Levy is the Amount Hanover Can Raise Through Property Taxes.
- Hanover's Tax Levy Accounts for \approx 75% of Revenue(s) in the Municipal Budget •
- Levy Limit = (Previous Year's Levy Limit) + (2.5%) + (Prior Voted Debt Exclusions) + (New Growth)

Fiscal Year	Tax Levy	Excess Levy	
2014	\$36,955,968	\$1,018,561	Total Hanover Property Valuation
2015	\$38,674,362	\$596,383	\$4,109,740,091
2016	\$41,505,402	\$52,649	.,,,,
2017	\$42,395,351	\$1,738	FY24 Estimated Revenues
2018	\$43,261,291	\$614,610	Property Taxes
2019	\$45,476,555	\$53,352	State Aid
2020	\$47,320,007	\$193,002	Motor Vehicle Excise Penalties/Interest
2021	\$48,591,082	\$515,159	Departmental Fees
2022	\$49,021,701	\$913,979	Licenses & Permits
2023	\$50,707,606	\$1,078,104	Investment Income
2024	\$53,162,521	\$0	Miscellaneous Recurring
2025 Base	\$55,455,760	\$0	Transfers In
2025 Over	\$61,458,090	\$0	11



- Certified Free Cash is the Remaining, Unrestricted Funds from Operations of the Previous Fiscal Year.
- The Department of Revenue (DOR) Certifies Free Cash (Typically in February).
- Free Cash is used to Make Capital Purchases Such as Police Cruisers, DPW Trucks, and IT Equipment.
- Hanover has Historically Used Free Cash to Reduce the Impact on Property Tax Payers.
- During the Pandemic Hanover Was Able to Build-Up Free Cash Reserves Due to Our Strategic Use of Federal Funding.

Fiscal Year	Available	\$ Used Budget	% Used Budget	Total Used	% Used Total	Remaining
2014	\$3,049,716	\$460,166	15%	\$1,924,421	63.10%	\$1,125,294
2015	\$2,074,285	\$250,000	12%	\$1,526,923	73.61%	\$547,361
2016	\$2,784,497	\$0	0%	\$2,141,750	76.92%	\$642,747
2017	\$1,734,005	\$0	0%	\$1,270,962	73.30%	\$463,043
2018	\$2,543,589	\$500,000	20%	\$1,938,335	76.20%	\$605,254
2019	\$3,219,470	\$680,000	21%	\$2,118,679	65.81%	\$1,100,791
2020	\$3,010,477	\$750,000	25%	\$1,583,021	52.58%	\$1,427,456
2021	\$4,293,469	\$1,548,000	36%	\$1,827,000	42.55%	\$2,466 <i>,</i> 469
2022	\$3,933,629	\$1,000,000	25%	\$2,240,600	56.96%	\$1,693,029
2023	\$6,812,892	\$2,388,681	35%	\$3,785,115	55.56%	\$3,027,777
2024	\$5,231,278	\$1,792,747	34%	\$4,040,029	77.23%	\$1,191,249
2025	\$3,500,000*	\$1,792,747	51%	\$3,062,747	87.51%	\$437,253



- Massachusetts Cities/Towns Can Apply Different Tax Rates to Residential and Commercial Properties (Tax Rate Split)
- Hanover is $\approx 85\%$ Residential and $\approx 15\%$ Commercial.
- This Decision is Made During the Annual Tax Classification Hearing Held in Late November.
- The Choice to Split the Tax Rate is a Decision of the Select Board with a Recommendation from the Board of Assessors.
- The Tax Levy is not Affected by the Tax Rate Split.
- While This Decision Impacts How Much Property Tax Payers (Commercial & Residential) Owe in Support of the Operating Budget, This is a Decision Made Outside of the Budgeting Process.

Tax Rate Split	Savings to Average Resident	Increase to Small Business	Increase to Big Box Store
1.00	\$0	\$0	\$0
1.04*	\$(73)	\$405	\$7,725
1.10	\$(183)	\$1,026	\$19,541
1.25	\$(447)	\$2,568	\$48,928
1.50	\$(887)	\$5,136	\$97,856



- The Tax Increment Financing (TIF) Agreement was Approved by Town Meeting in June 2017.
- Benefited the Town During the Construction Phase Because the TIF Agreement Held the Property's Value at \$39,500,000 (the actual value was less) Resulting in Higher Property Tax Revenue Than Hanover Would Have Received w/o the TIF.
- Chart Shows % of Tax Exemption and Estimated Value over the Life of the TIF

Year	Fiscal Year	Tax Exemption	Valuation
1	2019	0% of the increase in valuation	\$38,595,100
2	2020	0% of the increase in valuation	\$38,595,100
3	2021	0% of the increase in valuation	\$38,168,100
4	2022	100% of the increase in valuation	\$29,816,400
5	2023	100% of the increase in valuation	\$33,366,700
6	2024	100% of the increase in valuation	\$49,474,500
7	2025	100% of the increase in valuation	\$80,240,000*
8	2026	100% of the increase in valuation	\$94,400,000*
9	2027	75% of the increase in valuation	\$94,400,000*
10	2028	75% of the increase in valuation	\$94,400,000*
11	2029	75% of the increase in valuation	\$94,400,000*
12	2030	75% of the increase in valuation	\$94,400,000*
13	2031	75% of the increase in valuation	\$94,400,000*
14	2032	50% of the increase in valuation	\$94,400,000*
15	2033	50% of the increase in valuation	\$94,400,000*
16	2034	50% of the increase in valuation	\$94,400,000*
17	2035	Hanover Crossing Pays on Full Valuation	\$94,400,000*

Hanover Crossing (TIF)

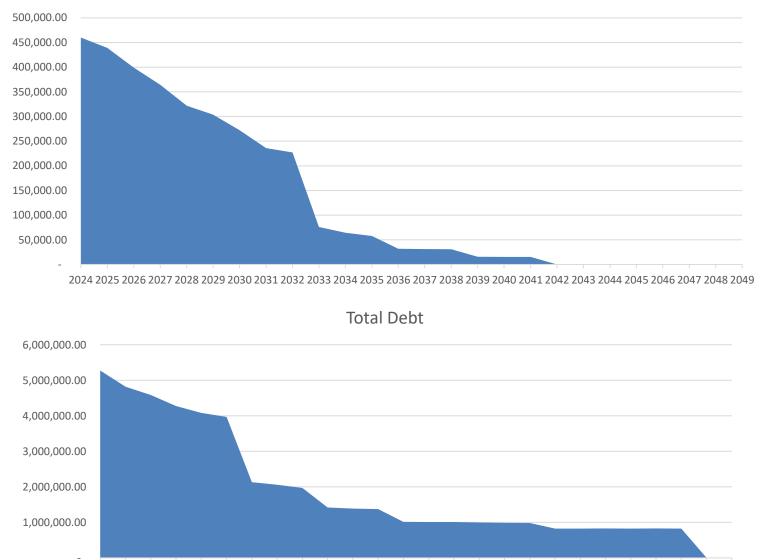


Fiscal Year 2025 Budget Driver	FY25 Increase Base Budget	FY25 Increase Override Budget
School Department Non-Recurring Revenue Sources*	\$1,220,000	\$1,220,000
Special Education*	\$987,080	\$987,080
Dispatch Contract*	\$400,000	\$800,000**
Reduced Fee Full Day Kindergarten	\$0	\$174,000
Updated School Budget Proposal Including 5 New Staff	\$0	\$348,000
County Retirement*	\$434,212	\$434,212
ARPA Funded Personnel	\$155,000	\$310,000**
Insurance(s)*	\$232,801	\$232,801
Veterans' Behavioral & Mental Health Services	\$0	\$100,000
South Shore Vo Tech*	\$245,000	\$245,000
Library Saturday Hours Extended	\$0	\$25,000
Reduction of Certified Free Cash Use	\$0	\$1,792,747
Total	<u>\$3,674,093</u>	<u>\$6,668,840</u>

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General Fund Budget Supported Debt



February 5, 2024



Department	FY24 Budget	FY25 Base Budget	Difference (\$)	Difference (%)
General Government	\$438,765	\$458,364	\$19,599	4.5%
Finance Department	\$1,070,593	\$1,080,528	\$9 <i>,</i> 935	0.9%
CDMI	\$653,263	\$729,394	\$76,131	11.6%
Community Services	\$332,480	\$323,638	\$(8,842)	-2.7%
Library	\$634,736	\$643,584	\$8,848	1.4%
Police	\$4,405,699	\$4,515,841	\$110,142	2.5%
Fire	\$4,186,441	\$4,291,102	\$104,661	2.5%
Public Works	\$7,770,766	\$7,698,995	\$(71,771)	-1.0%
Transfers	\$115,000	\$120,000	\$5,000	4.4%
TOTAL MUNICIPAL	<u>\$19,607,743</u>	<u>\$19,861,446</u>	<u>\$253,703</u>	<u>1.3%</u>
Debt	\$4,248,170	\$4,177,820	\$(70 <i>,</i> 350)	-1.7%
Town-Wide Expenses	\$10,356,684	\$11,315,144	\$958,460	9.3%
Overlay Reserve	\$300,000	\$200,000	\$(100,000)	-33.3%
State & County Charges	\$766,074	\$788,444	\$22,370	2.9%
TOTAL SHARED COSTS	<u>\$15,670,928</u>	<u>\$16,481,408</u>	<u>\$810,480</u>	<u>5.2%</u>
Hanover Public Schools	<u>\$35,031,299</u>	<u>\$36,802,869</u>	<u>\$1,771,570</u>	<u>5.1%</u>
SS Vocational Technical HS	<u>\$1,165,696</u>	<u>\$1,410,696</u>	<u>\$245,000</u>	<u>21.0%</u>
TOTAL BUDGET	<u>\$71,475,666</u>	<u>\$74,556,419</u>	<u>\$3,080,753</u>	<u>4.3%</u>



Base Budget As Submitted for the Annual Town Meeting Warrant

	EV2	024 Appropriated	FV	2025 Requested		\$ Change	% Change
General Government:	112	024 Appropriated		2025 nequested		9 chunge	70 chunge
Salaries	\$	272,843.00	s	287,579.00	s	14,736.00	5.40%
Expenses	s	165,922.00	s	170,785.00	ŝ	4,863.00	2.93%
Finance Department:	Ť		r.	,	-	.,	
Salaries	s	860,723.00	s	869,519.00	s	8,796.00	1.02%
Expenses	Š	209,870.00	Š	211,009.00	Š	1,139.00	0.54%
			۲.	,	Ť	_,	
Community Development							
and Municipal inspections:							
Salaries	\$	624,463.00	\$	697,894.00	s	73,431.00	11.76%
Expenses	ŝ	28,800.00	s	31,500.00	ŝ	2,700.00	9.38%
Community Services:	-	,	۲.	,	Ť		
Salaries	s	121,816.00	s	135,631.00	s	13.815.00	11.34%
Expenses	Š	210,960.00	Š	188.007.00	Š	(22,953.00)	-10.88%
Library:	Ť	220,00000	۲Ť	200,007.000	Ť	(22,000.00)	
Salaries	s	491,776.00	s	515,584.00	s	23,808.00	4.84%
Expenses	\$	142,960.00	s	128,000.00	s	(14,960.00)	-10.46%
Police:	Ť	142,000.00	ř	120,000.00		(14,500.00)	20.4070
Salaries	s	4,135,932.00	s	4.244.049.00	s	108.117.00	2.61%
Expenses	š	269,767.00	Š	271,792.00	š	2,025.00	0.75%
Fire:	Ť	200,707.00	ř	2/1,/52.00	ř	2,025.00	0.7570
Salaries	s	3,920,759.00	s	4,015,950.00	s	95,191.00	2.43%
Expenses	ŝ	265.682.00	s	275,152.00	ŝ	9.470.00	3.56%
Hanover Public Schools	Ý	35,031,299.00	ř	36,802,869.00	š	1,771,570.00	5.06%
South Shore Vocational		35,051,255.00	-	30,002,005.00	-	1,771,570.00	5.00%
High School	s	1,165,696.00	s	1,410,696.00	s	245,000.00	21.02%
Public Works:	-	-,,	۲.	-,,	-		
Salaries	s	3,873,035.00	s	3,796,128.00	s	(76,907.00)	-1.99%
Expenses	š	3,497,731.00	Š	3,502,867.00	Š	5,136.00	0.15%
Snow & Ice	Š	400,000.00	Š	400,000.00	Š	-	0
Debt	\$	4,248,170.00	ŝ	4,177,820.00	s	(70,350.00)	-1.66%
Town Wide Expenses	\$	10,356,684.00	s	11,315,144.00	\$	958,460.00	9.25%
Transfers	Š	115.000.00	Š	120,000.00	Š	5,000.00	4.35%
Overlay	š	300.000.00	Š	200.000.00	Š	(100,000.00)	-33,33%
State/County	Š	766,074.00	Š	788,444.00	Š	22,370.00	2.92%
Total General Fund	-	,	۲.	,	Ť	,	
Operating Budget	\$	71,475,962.00	s	74,556,419.00	s	3,080,457.00	4.31%
Certified Free Cash		1,792,147.00		1,792,147.00	\$	-	0.00%
Cemetary Graves &							
Foundations		65.000.00		50.000.00	s	(15,000.00)	-23.08%
Sale of Cemetary Lots	<u> </u>	40,000.00	-	40,000.00	S	(15,000.00)	0.00%
Title V Receipts Reserved	<u> </u>	40,000.00	-	40,000.00	2	-	0.00%
Account		26,530.00		26,530.00	s	-	0.00%
Ambulance Receipts		20,000.00	-	20,000.00	Ť		0.0070
Reserved Account		1,200,000.00		1,200,000.00	s	-	0.00%
Wetlands Receipts		2,200,000.00	-	2,200,000.00	ř		0.00%
Reserved Accounts		5,000.00		5,000.00	s	_	0.00%
Less Total Transfers		3,128,677.00	-	3,113,677.00	s	(15,000.00)	-0.48%
		3,120,077.00	-	3,113,077.00	2	(15,000.00)	-0.4676
To be raised by the Fiscal			-		-		
Year 2025 Tax Levy and							
other sources	\$	68,347,285.00	s	71,442,742.00	s	3,095,457.00	4.53%
other sources	4	00,347,203.00	2	71,442,742.00	2	3,055,457.00	4.3370



Department	FY24 Budget	FY2025 Override	Difference (\$)	Difference (%)
General Government	\$438,765	\$487,523	\$48,758	11.1%
Finance Department	\$1,070,593	\$1,197,340	\$126,747	11.8%
CDMI	\$653,263	\$729,394	\$76,131	11.6%
Community Services	\$332,480	\$455,991	\$123,511	37.1%
Library	\$634,736	\$669,492	\$34,756	5.5%
Police	\$4,405,699	\$4,609,669	\$203,970	4.6%
Fire	\$4,186,441	\$4,469,473	\$283,032	6.8%
Public Works	\$7,770,766	\$8,062,223	\$291,457	3.8%
Transfers	\$115,000	\$120,000	\$5,000	4.4%
TOTAL MUNICIPAL	<u>\$19,607,743</u>	<u>\$20,801,105</u>	<u>\$1,193,362</u>	<u>6.1%</u>
Debt	\$4,248,170	\$4,177,820	\$(70,350)	-1.7%
Town-Wide Expenses	\$10,356,684	\$11,837,343	\$1,480,659	14.3%
Overlay Reserve	\$300,000	\$200,000	\$(100,000)	-33.3%
State & County Charges	\$766,074	\$788,444	\$22,370	2.9%
TOTAL SHARED COSTS	<u>\$15,670,928</u>	<u>\$17,003,607</u>	<u>\$1,332,679</u>	<u>8.5%</u>
Hanover Public Schools	<u>\$35,031,299</u>	<u>\$39,550,594</u>	<u>\$4,519,295</u>	<u>12.9%</u>
SS Vocational Technical HS	<u>\$1,165,696</u>	\$1,410,696	<u>\$245,000</u>	<u>21.0%</u>
TOTAL BUDGET	<u>\$71,475,666</u>	<u>\$78,766,002</u>	<u>\$7,290,336</u>	<u>10.2%</u>



Override Budget As Submitted for the Annual Town Meeting Warrant

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	EVI	024 Appropriated		2025 Requested		\$ Change	% Change
General Government:	F12	024 Appropriatea	-	2025 Requested	-	5 chunge	76 Chunge
Salaries	s	272,843.00	s	311,601.00	s	38,758.00	14.21%
Expenses	š	165,922.00	Š	175,922.00	š	10,000.00	6.03%
Finance Department:	Ť	105,522.00	ř	1/5,522.00	ř	10,000.00	0.0370
Salaries	s	860,723.00	s	969,078.00	s	108,355.00	12.59%
Expenses	Ś	209,870.00	Š	228,262.00	ŝ	18,392.00	8.76%
Expenses	Ť	200,070.00	ř	220,202.00	ř	10,002.00	0.7070
Community Development							
and Municipal inspections:							
Salaries	\$	624,463.00	\$	697,894.00	s	73,431.00	11.76%
Expenses	š	28,800.00	Š	31,500.00	š	2,700.00	9.38%
Community Services:	Ť	20,000.00	ř	51,500.00	ř	2,700.00	5.5670
Salaries	s	121,816.00	s	235,023.00	s	113,207.00	92.93%
Expenses	š	210,960.00	Š	220,968.00	Š	10,008.00	4,74%
Library:	Ť	210,000.00	ř	220,500.00	ř	10,000.00	
Salaries	s	491,776.00	s	540,092.00	s	48,316.00	9.82%
Expenses	Š	142,960.00	Š	129,400.00	Š	(13,560.00)	-9.49%
Police:	Ť	142,000.00	ř	125,100.00	Ť	(10,000.00)	5.4576
Salaries	s	4,135,932.00	s	4,336,951.00	s	201,019.00	4.86%
Expenses	š	269,767.00	Š	272,718.00	Š	2,951.00	1.09%
Fire:	Ť	200,707.00	ř	272,720.00	ř	2,002.00	1.05/0
Salaries	s	3,920,759.00	s	4,171,629.00	\$	250,870.00	6.40%
Expenses	Š	265,682.00	Š	297,844.00	ŝ	32,162.00	12.11%
Hanover Public Schools	Ť	35.031.299.00	ř	39,550,594.00	_	4.519.295.00	12.90%
South Shore Vocational		00,001,200.00	-	00,000,004.00	ř	4,515,255.00	12.50/0
High School	\$	1,165,696.00	s	1,410,696.00	s	245,000.00	21.02%
Public Works:	-		Ľ.		Ľ.		
Salaries	s	3,873,035.00	s	3,889,499.00	\$	16,464.00	0.43%
Expenses	\$	3,497,731.00	Ś	3,772,724.00	Ś	274,993.00	7.86%
Snow & Ice	\$	400,000.00	\$	400,000.00	\$	-	0
Debt	\$	4,248,170.00	\$	4,177,820.00	s	(70,350.00)	-1.66%
Town Wide Expenses	\$	10,356,684.00	\$	11,837,343.00	\$	1,480,659.00	14.30%
Transfers	\$	115,000.00	\$	120,000.00	\$	5,000.00	4.35%
Overlay	\$	300,000.00	\$	200,000.00	\$	(100,000.00)	-33.33%
State/County	\$	766,074.00	\$	788,444.00	\$	22,370.00	2.92%
Total General Fund							
Operating Budget	\$	71,475,962.00	\$	78,766,002.00	\$	7,290,040.00	10.20%
Certified Free Cash		1,792,147.00		-	\$	(1,792,147.00)	-100.00%
Cemetary Graves &							
Foundations		65,000.00		50,000.00	s	(15,000.00)	-23.08%
Sale of Cemetary Lots		40,000.00		40,000.00	s	-	0.00%
Title V Receipts Reserved		,		,	1°		
Account		26,530.00		26,530.00	\$	-	0.00%
Ambulance Receipts							
Reserved Account		1,200,000.00		1,200,000.00	\$	-	0.00%
Wetlands Receipts							
Reserved Accounts		5,000.00		5,000.00	s	-	0.00%
Less Total Transfers		3,128,677.00		1,321,530.00	s	(1,807,147.00)	-57.76%
					-		
To be raised by the Fiscal							
Year 2025 Tax Levy and							
other sources	\$	68,347,285.00	\$	77,444,472.00	\$	9,097,187.00	13.31%



Department	FY2025 Override	FY25 Base Budget	Difference (\$)	Difference (%)
General Government	\$487,523	\$458,364	\$(29,159)	-6.0%
Finance Department	\$1,197,340	\$1,080,528	\$(116,812)	-9.8%
CDMI	\$729,394	\$729,394	\$0	0%
Community Services	\$455,991	\$323,638	\$(132,353)	-29.0%
Library	\$669,492	\$643,584	\$(25,908)	-3.9%
Police	\$4,609,669	\$4,515,841	\$(93,828)	-2.0%
Fire	\$4,469,473	\$4,291,102	\$(178,371)	-4.0%
Public Works	\$8,062,223	\$7,698,995	\$(363,228)	-4.5%
Transfers	\$120,000	\$120,000	\$0	0.0%
TOTAL MUNICIPAL	<u>\$20,801,105</u>	<u>\$19,861,446</u>	<u>\$(939,659)</u>	<u>-4.5%</u>
Debt	\$4,177,820	\$4,177,820	\$0	0.0%
Town-Wide Expenses	\$11,837,343	\$11,315,144	\$(522,199)	-4.4%
Overlay Reserve	\$200,000	\$200,000	\$0	0.0%
State & County Charges	\$788,444	\$788,444	\$0	0.0%
TOTAL SHARED COSTS	<u>\$17,003,607</u>	<u>\$16,481,408</u>	<u>\$(522,199)</u>	<u>-3.1%</u>
Hanover Public Schools	<u>\$39,550,594</u>	<u>\$36,802,869</u>	<u>\$(2,747,725)</u>	<u>-6.9%</u>
SS Vocational Technical HS	\$1,410,696	<u>\$1,410,696</u>	\$0	0.0%
TOTAL BUDGET	<u>\$78,766,002</u>	<u>\$74,556,419</u>	<u>\$(4,209,583)</u>	<u>-5.3%</u>



Service Impacts of Base Budget v. Override Budget

Fire Department

- Eliminating 1 Fire Fighter/Paramedic Position
- Reduction in Shift Strength (6 \rightarrow 5) \approx 15% of the Time
- Slight Reduction to Call Fire Fighter Program

Police Department

- One Less Officer on Patrol at Least 12hrs/Day
- Reduction of Civilian Clerk Personnel

<u>CDMI</u>

- Town Planner & Asst to Town Planner ½ Funded (ARPA 50%, Operating 50%) (\$65,190)
 - Added Pressure on FY2026 Operating Budget to Fully Fund These Positions

Finance

- Elimination of 1 FTE (\$63,836)
- Delay in Financial Reporting, Elimination of Any Back-Up Support in the Finance Department

School Department

<u>See School Budget Hearing Presentation (1/29/2024)</u>

Community Services

- Reduction to Veterans' Benefits (\$30,000)
- Loss of Behavioral and Mental Health Veterans Program (\$100,000)

<u>DPW</u>

- Stormwater Budget \rightarrow Water Budget (\$161,939)
- Zero Wiggle Room in DPW Budget for Unanticipated Costs, Events, etc.

<u>Library</u>

No Increase Possible to Saturday Hours

General Government

- Administrative Assistant ½ Funded (50% ARPA) (\$33,540)
 - Added Pressure on FY2026 Operating Budget to Fully Fund

Town Wide Expenditures

- ¹⁄₂ Year Assessment for ROCCC (Regional Dispatch) Contract
 - Added Pressure on FY2026 Operating Budget to Fully Fund (\$400,000)

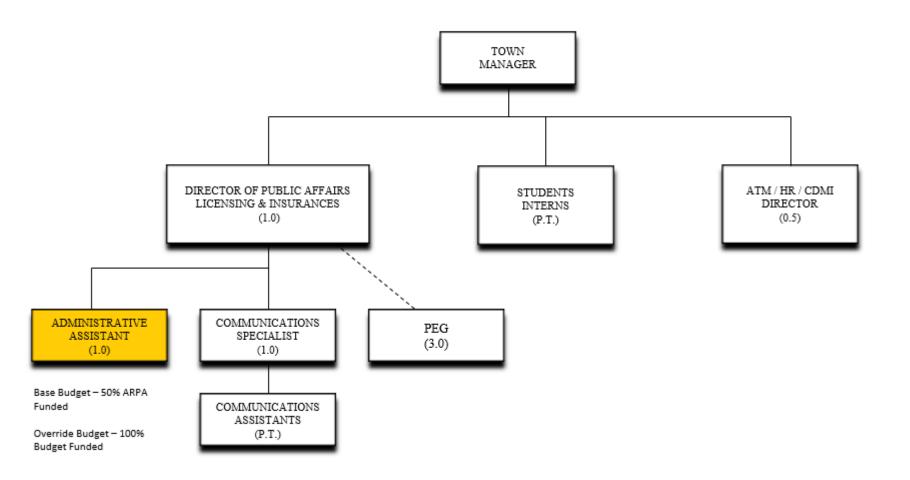


Personnel Changes – Town Departments

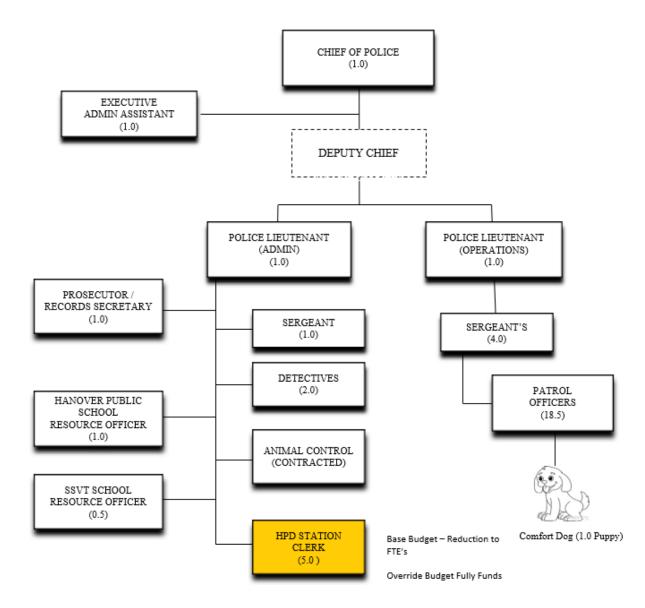
FISCAL YEAR	FULL-TIME EMPLOYEE
FY2020	-1.0
FY2021	-1.5
FY2022	-8.5
FY2023	+0.5
FY2024	+0.75
TOTAL Change	<u>-9.75</u>

Department	FY2020	FY2021	FY2022	FY2023	FY2024
Town Manager	4.00	3.50	4.50	4.50	4.50
Finance	16.00	15.50	14.00	14.00	14.00
CDMI	9.00	9.00	11.00	11.00	11.25
Comm Svcs	16.50	16.50	13.00	13.00	11.50
Library	8.00	7.50	7.50	8.00	8.00
Police	42.50	42.50	37.00	37.00	37.00
Fire	30.00	30.00	30.00	30.00	32.00
DPW	72.14	72.14	71.14	71.14	71.14
TOTAL	<u>198.14</u>	<u>196.64</u>	<u>188.14</u>	<u>188.64</u>	<u>189.39</u>

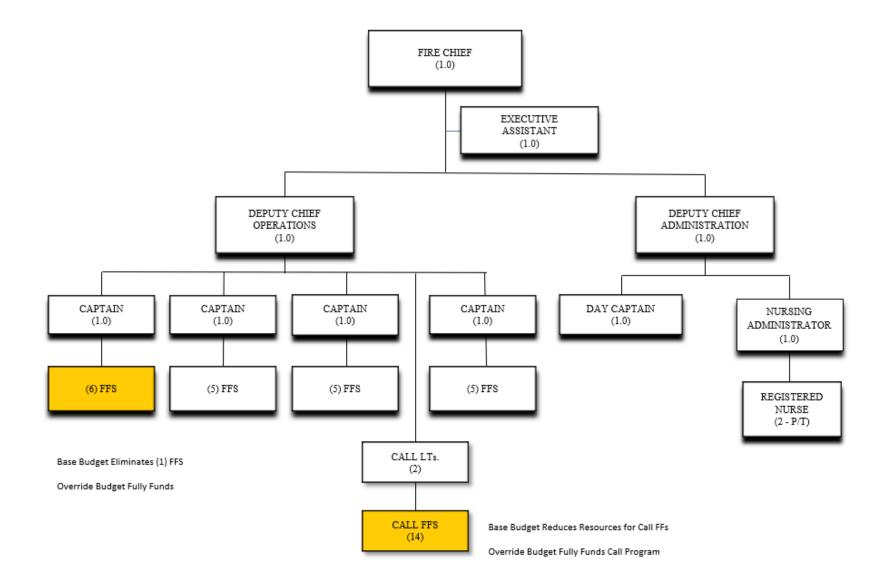




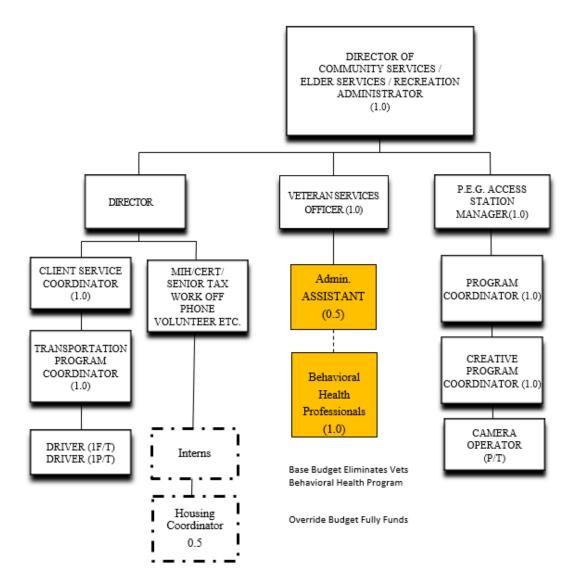




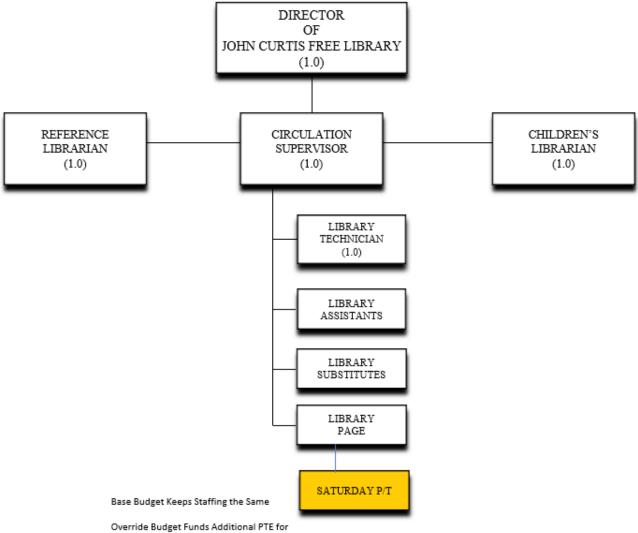






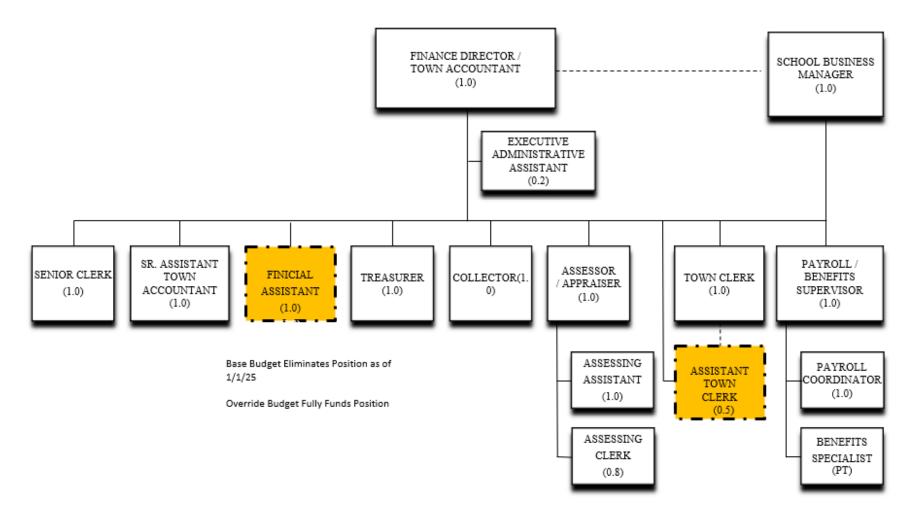






Increased Saturday Hours Year Round

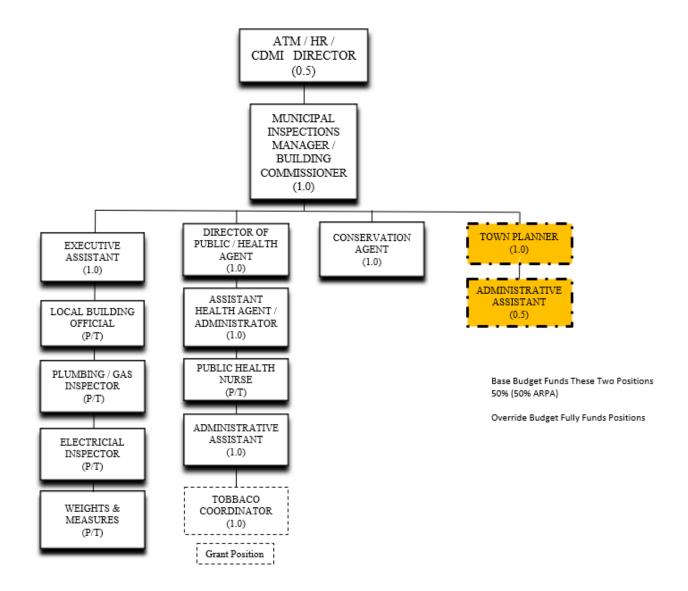




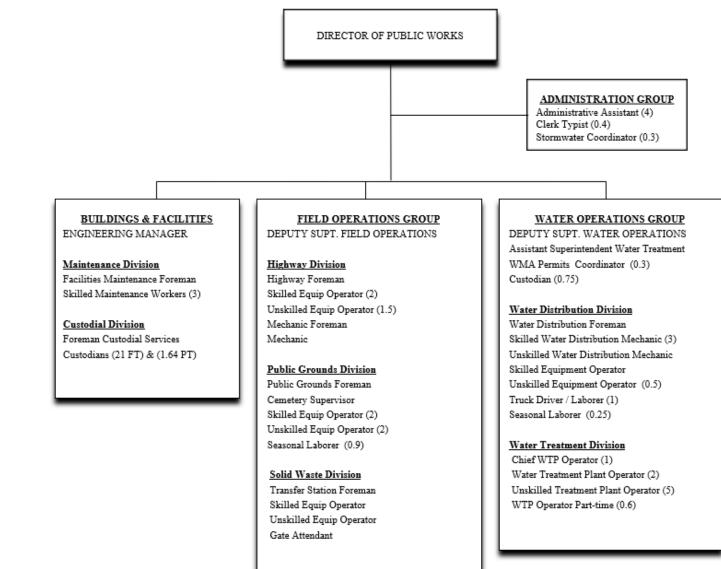
Previously ARPA Funded

Funded 50% IN Base and 100% in Override









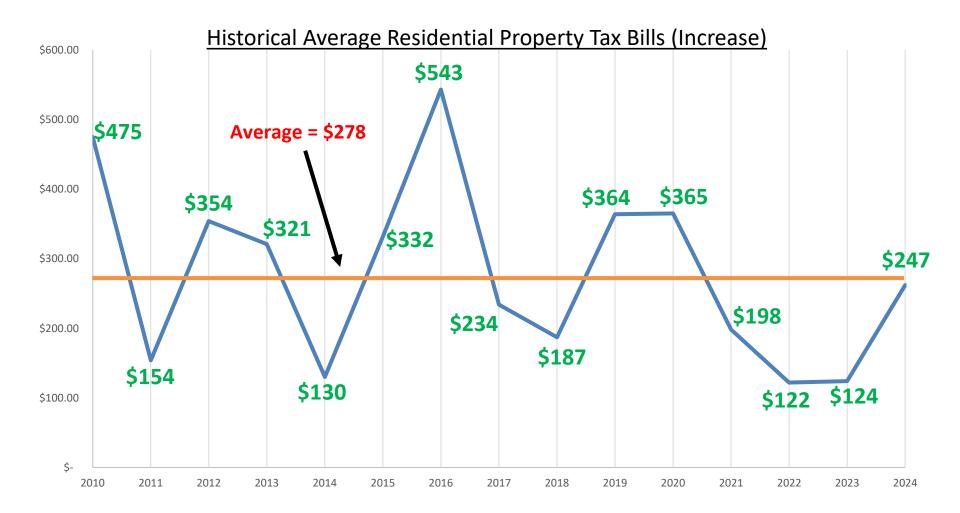


Cost Center	FY20	FY21	FY22	FY23	FY24	FY25 Base	Average
Municipal \$	\$225,820	\$71,464	\$317,369	\$569,554	\$279,619	\$248,703	\$284,638
Municipal %	1.2%	0.4%	1.7%	3.0%	1.9%	1.3%	1.5%
Shared \$	\$1,087,838	\$287,185	\$(958,827)	\$330,438	\$541,440	\$810,480	\$323,373
Shared %	7.4%	1.8%	-6.0%	2.2%	3.0%	5.2%	2.2%
SSVT \$	\$(13,328)	\$(21,950)	\$158,950	\$167,852	\$110,844	\$245,000	\$107,895
SSVT %	-1.7%	-2.9%	21.8%	18.9%	%10.5	21.0%	11.4%
Schools \$	\$1,135,781	\$598,313	\$1,704,975	\$2,050,000	\$1,459,384	\$1,771,570	\$1,453,337
Schools %	4.0%	2.0%	5.7%	6.5%	4.3%	5.1%	4.6%
Total \$	\$2,436,111	\$935,012	\$1,222,458	\$3,117,844	\$2,391,287	\$3,080,753	\$2,169,191
Total %	4.0%	1.5%	1.9%	4.7%	3.5%	4.3%	3.3%



Cost Center	FY20	FY21	FY22	FY23	FY24	FY25 Override	Average
Municipal \$	\$225,820	\$71,464	\$317,369	\$569,554	\$279,619	\$1,193,362	\$441,248
Municipal %	1.2%	0.4%	1.7%	3.0%	1.9%	6.1%	2.3%
Shared \$	\$1,087,838	\$287,185	\$(958,827)	\$330,438	\$541,440	\$1,332,679	\$410,406
Shared %	7.4%	1.8%	-6.0%	2.2%	3.0%	8.5%	2.7%
SSVT \$	\$(13,328)	\$(21,950)	\$158,950	\$167,852	\$110,844	\$245,000	\$107,895
SSVT %	-1.7%	-2.9%	21.8%	18.9%	10.5%	21.0%	11.3%
Schools \$	\$1,135,781	\$598,313	\$1,704,975	\$2,050,000	\$1,459,384	\$4,519,295	\$1,911,291
Schools %	4.0%	2.0%	5.7%	6.5%	4.3%	12.9%	5.9%
Total \$	\$2,436,111	\$935,012	\$1,222,458	\$3,117,844	\$2,391,287	\$7,290,336	\$2870,788
Total %	4.0%	1.5%	1.9%	4.7%	3.5%	10.2%	4.3%







Town	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	Ave
Westwood	\$10,312	\$10,596	\$11,026	\$11,299	\$11,789	\$12,375	\$12 <i>,</i> 438	\$13,270	\$14,934	\$11,804
Norwell	\$9,495	\$9 <i>,</i> 838	\$10,193	\$10,499	\$10,814	\$11,312	\$11,752	\$12,202	\$12,810	\$10,810
North Reading	\$8,241	\$8,565	\$8,782	\$9,010	\$9,381	\$9,622	\$9 <i>,</i> 888	\$10,427	\$10,725	\$9,266
Holliston	\$7,819	\$8,092	\$8,395	\$8,497	\$8,870	\$8,915	\$9,089	\$9,303	\$9,774	\$8,625
Hanover	<mark>\$7,581</mark>	<mark>\$7,815</mark>	<mark>\$8,002</mark>	<mark>\$8,366</mark>	<mark>\$8,731</mark>	<mark>\$8,880</mark>	<mark>\$9,046</mark>	<mark>\$9,156</mark>	<mark>\$9,416</mark>	<mark>\$8,403</mark>
AVERAGE	\$6,922	\$7,162	\$7,394	\$7,648	\$7,963	\$8,193	\$8,452	\$8,859	\$9,306	\$7,856
Wrentham	\$5,920	\$6,074	\$6,310	\$6,512	\$6,743	\$6,854	\$7,177	\$7,579	\$7,780	\$6,679
Sandwich	\$5,272	\$5,578	\$5,602	\$5,904	\$6,219	\$6,194	\$6,547	\$6,876	\$7,206	\$6,058
Pembroke	\$5,274	\$5,420	\$5,564	\$5,762	\$5,979	\$6,169	\$6,393	\$6,827	\$7,039	\$5,934
Rockland	\$5,042	\$5,242	\$5,442	\$5,702	\$5,843	\$6,056	\$6,516	\$6,802	\$5 <i>,</i> 869	\$5,835
Middleborough	\$4,268	\$4,398	\$4,623	\$4,932	\$5,264	\$5,548	\$5,678	\$6,148	\$6,506	\$5,149



Town	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	Ave
Middleborough	3.44%	3.05%	5.12%	6.68%	6.73%	5.40%	2.34%	8.28%	5.82%	5.21%
Westwood	3.13%	2.75%	4.06%	2.48%	4.34%	4.97%	0.51%	6.69%	12.54%	4.61%
Pembroke	7.30%	2.77%	2.66%	3.56%	3.77%	3.18%	3.63%	6.79%	3.11%	4.08%
Rockland	4.11%	3.97%	3.82%	4.78%	2.47%	3.65%	7.60%	4.39%	0.99%	3.97%
AVERAGE	3.92%	3.51%	3.22%	3.75%	4.21%	2.78%	3.50%	4.96%	4.56%	3.82%
Norwell	3.40%	3.61%	3.61%	3.00%	3.00%	4.61%	3.89%	3.83%	4.98%	3.77%
Sandwich	1.78%	5.80%	0.43%	5.39%	5.34%	-0.40%	5.70%	5.03%	4.80%	3.76%
Hanover	<mark>7.72%</mark>	<mark>3.09%</mark>	<mark>2.39%</mark>	<mark>4.55%</mark>	<mark>4.36%</mark>	<mark>1.71%</mark>	<mark>1.87%</mark>	<mark>1.22%</mark>	<mark>2.84%</mark>	<mark>3.30%</mark>
North Reading	2.73%	3.93%	2.53%	2.60%	4.12%	2.57%	2.76%	5.45%	2.86%	3.28%
Wrentham	1.28%	2.60%	3.89%	3.20%	3.55%	1.65%	4.71%	5.60%	2.65%	3.24%
Holliston	4.32%	3.49%	3.74%	1.22%	4.39%	0.51%	1.95%	2.35%	5.06%	3.00%



Town	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	Avg
Duxbury	\$9,744	\$9,925	\$10,312	\$10,673	\$10,943	\$11,259	\$11,466	\$11,665	\$12,182	\$10,767
Norwell	\$9,495	\$9 <i>,</i> 838	\$10,193	\$10,499	\$10,814	\$11,312	\$11,752	\$12,202	\$12,810	\$10,810
Hingham	\$9,001	\$9,187	\$9 <i>,</i> 489	\$9,764	\$9,988	\$10,355	\$10,723	\$11,177	\$12,839	\$10,120
Hanover	<mark>\$7,581</mark>	<mark>\$7,815</mark>	<mark>\$8,002</mark>	<mark>\$8,366</mark>	<mark>\$8,731</mark>	<mark>\$8,880</mark>	<mark>\$9,046</mark>	<mark>\$9,156</mark>	<mark>\$9,416</mark>	<mark>\$8,403</mark>
AVERAGE	\$6,236	\$6,442	\$6,689	\$6,950	\$7,191	\$7,406	\$7,714	\$7,965	\$8,370	\$6,959
Kingston	\$5,845	\$5,998	\$6,279	\$6,734	\$6,945	\$7,037	\$7,103	\$7,181	\$7,517	\$6,621
Abington	\$5,420	\$5,918	\$6,113	\$6,320	\$6,543	\$6,506	\$6,910	\$7,076	\$7,372	\$6,320
Marshfield	\$5,414	\$5,608	\$5,799	\$5,967	\$6,158	\$6,453	\$6,748	\$7,005	\$7,264	\$6,156
Plymouth	\$5,092	\$5,341	\$5,620	\$5,871	\$6,110	\$6,287	\$6 <i>,</i> 438	\$6,799	\$7,059	\$5,940
Pembroke	\$5,274	\$5,420	\$5,564	\$5,762	\$5,979	\$6,169	\$6,393	\$6,827	\$7,039	\$5,934
Rockland	\$5,042	\$5,242	\$5,442	\$5,702	\$5,843	\$6,056	\$6,516	\$6,802	\$5,869	\$5,835
Hanson	\$4,835	\$4,792	\$5,019	\$5,140	\$5,411	\$5,552	\$6,236	\$6,461	\$6,688	\$5,469
Whitman	\$4,224	\$4,395	\$4,687	\$4,949	\$5,250	\$5,412	\$5 <i>,</i> 596	\$5,707	\$5,990	\$5,031
Weymouth	\$4,102	\$4,270	\$4,441	\$4,601	\$4,773	\$5,000	\$5,352	\$5,481	\$5,761	\$4,768



Town	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	Avg
Hingham	3.71%	2.07%	3.29%	2.90%	2.29%	3.67%	3.55%	4.23%	14.87%	4.51%
Weymouth	5.29%	4.10%	4.00%	3.60%	3.74%	4.76%	7.04%	2.41%	5.11%	4.45%
Plymouth	6.48%	4.89%	5.22%	4.47%	4.07%	2.90%	2.40%	5.61%	3.82%	4.43%
Hanson	6.12%	-0.89%	4.74%	2.41%	5.27%	2.61%	12.32%	3.61%	3.51%	4.41%
Abington	7.93%	9.19%	3.30%	3.39%	3.53%	-0.57%	6.21%	2.40%	4.18%	4.39%
Whitman	2.97%	4.05%	6.64%	5.59%	6.08%	3.09%	3.40%	1.98%	4.96%	4.31%
Pembroke	7.30%	2.77%	2.66%	3.56%	3.77%	3.18%	3.63%	6.79%	3.11%	4.08%
AVERAGE	5.22%	3.45%	3.97%	3.99%	3.65%	2.97%	4.56%	3.32%	4.71%	3.98%
Rockland	4.11%	3.97%	3.82%	4.78%	2.47%	3.65%	7.60%	4.39%	0.99%	3.97%
Marshfield	5.35%	3.58%	3.41%	2.90%	3.20%	4.79%	4.57%	3.81%	3.70%	3.92%
Norwell	3.40%	3.61%	3.61%	3.00%	3.00%	4.61%	3.89%	3.83%	4.98%	3.77%
Kingston	4.99%	2.62%	4.68%	7.25%	3.13%	1.32%	0.94%	1.10%	4.68%	3.41%
Hanover	<mark>7.72%</mark>	<mark>3.09%</mark>	<mark>2.39%</mark>	<mark>4.55%</mark>	<mark>4.36%</mark>	<mark>1.71%</mark>	<mark>1.87%</mark>	<mark>1.22%</mark>	<mark>2.84%</mark>	<mark>3.30%</mark>
Duxbury	2.53%	1.86%	3.90%	3.50%	2.53%	2.89%	1.84%	1.74%	4.43%	2.80%



Budget(s)	Total Levy	Average Residential Tax Bill Increase from Current Year (\$)	Increase from Current Year %)
Base Budget	\$55,455,760	\$256	2.32%
Override Budget	\$61,458,090	\$1,479	13.39%



Fiscal Year 2025 Budget Presentation & Formal Submission February 5, 2024

