

Fiscal Year 2024 Budget January 17, 2023 Update





Budget Schedule

| Date | Event |
|------------------------|---|
| December 9 | Department Heads Submit Budgets to Finance Director |
| January 3 | Initial Budget Presentation |
| January 3 – January 30 | Select Board Review |
| January 31 | Town Manager Submits Budget |
| February - April | Advisory Committee Review |
| May 1 | Town Meeting |
| July 1 | FY2024 Budget Becomes Effective |



Select Board Budget Review

| Date | Event |
|----------------------|-----------------------------|
| January 3 | Initial Budget Presentation |
| January 9 | Budget Review |
| January 17 | Budget Review |
| January 23 | Budget Review |
| January 30 | Budget Review |
| January 31 | Town Manager Budget Due |



January 17, 2023 Budget Update

- Presentation of Scenarios (Fully Funded School Dept Request, Zero Dollar Increase for all Town Departments)
- Highlight Decision Points
- Solicit Feedback and Obtain Direction from Select Board
- Work Towards Consensus for Formal Budget Submission on January 31
- This Budget Presentation is <u>NOT</u> a Budget Proposal



Budget 'Levers'

Tax Levy

Free Cash



Service Level/Expenditures

ARPA (FY23, FY24 & FY25)
January 17, 2023



Service Level/Expenditures

| Department | FY2023 Budget | FY2024 (1/17/23) | Change (\$) | Change (%) |
|----------------------------|---------------------|---------------------|--------------------|--------------|
| General Government | \$438,938 | \$438,938 | \$0 | 0% |
| Finance Department | \$1,057,053 | \$1,057,053 | \$0 | 0% |
| CDMI | \$639,075 | \$639,075 | \$0 | 0% |
| Community Services | \$474,799 | \$318,780 | \$(156,019) | -32.86% |
| Library | \$622,736 | \$622,736 | \$0 | 0% |
| Police | \$4,325,699 | \$4,325,699 | \$0 | 0% |
| Fire | \$3,937,577 | \$4,093,596 | \$156,019 | 3.96% |
| Public Works | \$7,717,247 | \$7,717,247 | \$0 | 0% |
| Transfers | \$125,000 | \$125,000 | \$0 | 0.00% |
| TOTAL MUNICIPAL | <u>\$19,338,124</u> | <u>\$19,338,124</u> | <u>\$0.00</u> | <u>0.00%</u> |
| Debt | \$4,328,274 | \$4,248,170 | \$(80,104) | -1.85% |
| Town-Wide Expenses | \$9,725,140 | \$10,356,684 | \$631,544 | 6.49% |
| Overlay Reserve | \$400,000 | \$300,000 | \$(100,000) | -25.00% |
| State & County Charges | \$766,074 | \$766,074 | \$0 | 0.00% |
| TOTAL SHARED COSTS | <u>\$15,219,488</u> | <u>\$15,670,928</u> | <u>\$383,123</u> | <u>2.51%</u> |
| Hanover Public Schools | <u>\$33,571,915</u> | <u>\$35,623,299</u> | <u>\$2,051,384</u> | <u>6.11%</u> |
| SS Vocational Technical HS | \$1,054,852 | \$1,054,852 | \$0 | 0.00% |
| TOTAL BUDGET | <u>\$69,184,379</u> | <u>\$71,687,203</u> | <u>\$2,502,824</u> | <u>3.62%</u> |



Service Level/Expenditures: History

| Change | FY19 | FY20 | FY21 | FY22 | FY23 | FY24 | Average |
|--------------|-------------|-------------|------------|-------------|-------------|-------------|-------------|
| Municipal \$ | \$1,144,239 | \$225,820 | \$71,464 | \$317,369 | \$569,554 | \$0 | \$388,074 |
| Municipal % | 6.7% | 1.2% | 0.4% | 1.7% | 3.0% | 0% | \$2.2% |
| Shared \$ | \$987,117 | \$1,087,838 | \$287,185 | \$(958,827) | \$330,438 | \$383,123 | \$352,812 |
| Shared % | 7.2% | 7.4% | 1.8% | -6.0% | 2.2% | 2.5% | 2.5% |
| SSVT \$ | \$(34,476) | \$(13,328) | \$(21,950) | \$158,950 | \$167,852 | \$0 | \$42,841 |
| SSVT % | -4.3% | -1.7% | -2.9% | 21.8% | 18.9% | 0% | 5.3% |
| Schools \$ | \$917,731 | \$1,135,781 | \$598,313 | \$1,704,975 | \$2,050,000 | \$2,051,384 | \$1,409,712 |
| Schools % | 3.4% | 4.0% | 2.0% | 5.7% | 6.5% | 6.11% | 4.6% |
| Total \$ | \$3,014,611 | \$2,436,111 | \$935,012 | \$1,222,458 | \$3,117,844 | \$2,502,824 | \$2,058,745 |
| Total % | 5.1% | 4.0% | 1.5% | 1.9% | 4.7% | 3.6% | 3.5% |



Tax Levy + Free Cash "Options" for FY24

| 2024 Tax Levy Applied | Tax Levy Revenue Increase | Free Cash Applied | Free Cash Change from FY23 | Change from FY2023 |
|-----------------------|---------------------------|-------------------|----------------------------|--------------------|
| 2.5% | \$1,575,502 | \$1,000,000 | \$(1,388,681) | \$186,821 |
| 2.5% | \$1,575,502 | \$1,250,000 | \$(1,138,681) | \$436,821 |
| 2.5% | \$1,575,502 | \$1,750,000 | \$(638,681) | \$936,821 |
| 2.5% | \$1,575,502 | \$2,250,000 | \$(138,681) | \$1,436,821 |
| 3.0% | \$1,810,602 | \$1,000,000 | \$(1,388,681) | \$421,921 |
| 3.0% | \$1,810,602 | \$1,250,000 | \$(1,138,681) | \$671,921 |
| 3.0% | \$1,810,602 | \$1,750,000 | \$(638,681) | \$1,171,921 |
| 3.0% | \$1,810,602 | \$2,250,000 | \$(138,681) | \$1,671,921 |
| 4.0% | \$2,280,804 | \$1,000,000 | \$(1,388,681) | \$892,123 |
| 4.0% | \$2,280,804 | \$1,250,000 | \$(1,138,681) | \$1,142,123 |
| 4.0% | \$2,280,804 | \$1,750,000 | \$(638,681) | \$1,642,123 |
| 4.0% | \$2,280,804 | \$2,250,000 | \$(138,681) | \$2,142,123 |
| Full Levy (4.8%) | \$2,653,606 | \$1,000,000 | \$(1,388,681) | \$1,264,925 |
| Full Levy (4.8%) | \$2,653,606 | \$1,250,000 | \$(1,138,681) | \$1,514,925 |
| Full Levy (4.8%) | \$2,653,606 | \$1,750,000 | \$(638,681) | \$2,014,925 |
| Full Levy (4.8%) | \$2,653,606 | \$2,250,000 | \$(138,681) | \$2,514,925 |



Tax Levy + Free Cash (History)

| Fiscal Year | Amount Available | Amount Used in Operating Budget | % Used in Operating Budget | Amount Used ATM | Amount Used STM | Total Used | % Used Total | Amount Remaining at End of Fiscal Year |
|-------------|------------------|------------------------------------|----------------------------|-----------------|-----------------|-------------|--------------|--|
| 2014 | \$3,049,716 | \$460,166 | 15% | \$1,022,960 | \$441,295 | \$1,924,421 | 63.10% | \$1,125,294 |
| 2015 | \$2,074,285 | \$250,000 | 12% | \$956,923 | \$320,000 | \$1,526,923 | 73.61% | \$547,361 |
| 2016 | \$2,784,497 | \$0 | 0% | \$1,977,100 | \$164,650 | \$2,141,750 | 76.92% | \$642,747 |
| 2017 | \$1,734,005 | \$0 | 0% | \$1,075,612 | \$195,350 | \$1,270,962 | 73.30% | \$463,043 |
| 2018 | \$2,543,589 | \$500,000 | 20% | \$1,147,700 | \$290,635 | \$1,938,335 | 76.20% | \$605,254 |
| 2019 | \$3,219,470 | \$680,000 | 21% | \$836,000 | \$602,679 | \$2,118,679 | 65.81% | \$1,100,791 |
| 2020 | \$3,010,477 | \$750,000 | 25% | \$725,531 | \$107,490 | \$1,583,021 | 52.58% | \$1,427,456 |
| 2021 | \$4,293,469 | \$1,548,000 | 36% | \$250,000 | \$29,000 | \$1,827,000 | 42.55% | \$2,466,469 |
| 2022 | \$3,933,629 | \$1,000,000 | 25% | \$640,000 | \$600,600 | \$2,240,600 | 56.96% | \$1,693,029 |
| 2023 | \$6,812,892 | \$2,388,681 | 35% | \$1,180,000 | \$216,434 | \$3,785,115 | 55.56% | \$3,027,777 |
| 2024 | \$4,500,000* | \$2,250,000 | 50% | \$850,000 | ???? | \$3,100,000 | 57.78% | \$1,400,000 |

*Estimate; DOR Certifies in February/March



Reduced Free Cash Options (2023 ATM Warrant)*

| <u>Project</u> | <u>Amount</u> | <u>Project</u> | <u>Amount</u> |
|--------------------------------|----------------------|-----------------------------|----------------------|
| Town Event Funding | \$50,000 | Four (4) DPW Vehicles | \$490,000 |
| Dog Park | \$87,130 | Transfer Station Compactor | \$75,000 |
| Cedar School Vestibule | \$600,000 | Transfer Station Fencing | \$35,000 |
| Special Education Reserve Fund | \$400,000 | Fire Cardiac Monitors | \$200,000 |
| Middle School Lockers | \$50,000 | Fire Utility Vehicle | \$60,000 |
| HS Emergency Circuit Upgrades | \$60,000 | Fire Command Vehicle | \$80,000 |
| Basketball Court Renovations | \$100,000 | Three (3) Police Cruisers | \$210,000 |
| Ellis Fields Improvements | \$75,000 | E-Code Software | \$18,000 |
| Town Hall Elevator | \$100,000 | COA Feasibility Study | \$40,000 |
| DPW Fuel Canopy | \$50,000 | HS Auditorium Lights | \$130,000 |
| Sidewalk Repairs | \$250,000 | TOTAL | \$1,108,000 |

^{*}This is not a formal proposal, however it does show the reality of the capital projects that need to be eliminated, reduced, or alternatively funded.



FY2024 ARPA (Operating)

| <u>Purpose</u> | <u>Amount</u> |
|----------------------------|------------------|
| Town Personnel* | \$390,913 |
| VSO Mental Health Services | \$100,000 |
| Schools | \$170,000 |
| <u>Total</u> | <u>\$660,913</u> |

^{*}Town Personnel includes: Town Planner, Executive Assistant for CDMI, Executive Assistant for Town Manager, Financial Assistant, Assistant Town Clerk, and Housing Coordinator.



FY2024 ARPA (Capital)

| <u>Project</u> | <u>Cost</u> |
|---|-------------|
| Middle School HVAC Asbestos Pipe Insulation Removal | \$75,000 |
| Middle School Replace Rooftop Ventilation Units | \$300,000 |
| Middle School HVAC Improvements for Inner Core | \$300,000 |
| Fire HQ Interior Improvements | \$100,000 |
| Police Station HVAC Improvements | \$100,000 |
| Sylvester Fire Sprinklers | \$400,000 |
| Sylvester Basement Access | \$70,000 |
| <u>TOTAL</u> | \$1,345,000 |



FY2025 ARPA (Operating)

| <u>Purpose</u> | <u>Amount</u> |
|----------------------------|------------------|
| Town Personnel* | \$181,683 |
| VSO Mental Health Services | \$50,000 |
| Schools | \$86,050 |
| <u>Total</u> | <u>\$317,733</u> |

^{*}Town Personnel includes: Town Planner, Executive Assistant for CDMI, Executive Assistant for Town Manager, Financial Assistant, Assistant Town Clerk, and Housing Coordinator. In Fiscal Year 2025, ARPA funding ends on December 31, 2024.



FY2025 ARPA (Capital)

| <u>Project</u> | <u>Cost</u> |
|---|------------------|
| Center Wheelchair Lift Replacement (FY25) | \$60,000 |
| Fire HQ Interior Improvements (FY25) | \$100,000 |
| Library HVAC Upgrades (FY25) | \$35,000 |
| <u>TOTAL</u> | <u>\$195,000</u> |



ARPA Totals

| <u>ARPA</u> | <u>Cost</u> |
|-------------------------------|------------------|
| ARPA Available | \$4,355,073 |
| ARPA Used thru end of FY23 | \$1,562,622 |
| Remaining Balance end of FY23 | \$2,792,451 |
| FY24 Total ARPA Costs | \$2,005,913 |
| FY25 Total ARPA Costs | \$512,733 |
| Ending ARPA Balance* | <u>\$273,805</u> |

^{*}Estimate

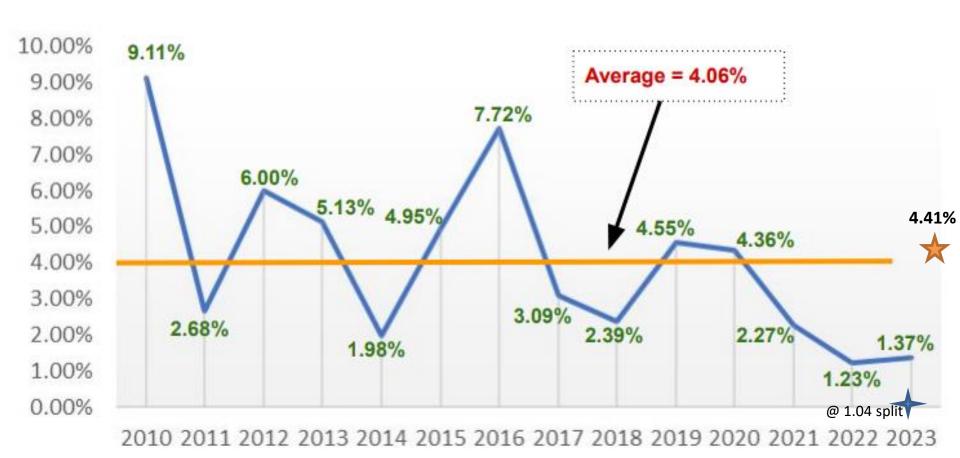


Historical & Projected Average Residential Property Tax Bill Increase (\$)





Historical & Projected Average Residential Property Tax Bill Increase (%)





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