

**Town of Hanover**  
**FY19 Budget to Actual Comparison**  
**As of 6/30/19**  
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|                    |                          | Budget    | Monthly Expenditures |         |         | Quarter Ending<br>9/30/18 | Quarter Ending<br>12/31/18 | Quarter Ending<br>3/31/19 | Quarter Ending<br>6/30/19 | YTD Expenditures | Available Balance | % Used  |
|--------------------|--------------------------|-----------|----------------------|---------|---------|---------------------------|----------------------------|---------------------------|---------------------------|------------------|-------------------|---------|
|                    |                          |           | Apr                  | May     | June    |                           |                            |                           |                           |                  |                   |         |
| General Government |                          |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
|                    | Salaries                 |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
|                    | Town Manager             | 279,550   | 21,289               | 26,612  | 27,520  | 63,418                    | 68,976                     | 69,601                    | 75,421                    | 277,416          | 2,134             | 99.24%  |
|                    | Total Salaries           | 279,550   | 21,289               | 26,612  | 27,520  | 63,418                    | 68,976                     | 69,601                    | 75,421                    | 277,416          | 2,134             | 99.24%  |
|                    |                          |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
|                    | Other Expenses           |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
|                    | Town Manager             | 63,900    | 2,583                | 14,260  | 24,199  | 7,505                     | 15,906                     | 5,466                     | 41,041                    | 69,918           | (6,018)           | 109.42% |
|                    | Legal Services           | 155,000   | 23,697               | 13,330  | 33,676  | 10,764                    | 10,733                     | 31,046                    | 70,703                    | 123,245          | 31,755            | 79.51%  |
|                    | Central Office Supply    | 30,000    | 1,821                | 948     | 6,862   | 4,495                     | 7,332                      | 6,114                     | 9,631                     | 27,571           | 2,429             | 91.90%  |
|                    | Total Other Expenses     | 248,900   | 28,100               | 28,537  | 64,737  | 22,763                    | 33,972                     | 42,625                    | 121,375                   | 220,735          | 28,165            | 88.68%  |
|                    |                          |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
| Finance            |                          |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
|                    | Salaries                 |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
|                    | Finance/Accounting       | 152,134   | 11,264               | 14,080  | 15,580  | 33,701                    | 38,009                     | 37,463                    | 40,924                    | 150,097          | 2,037             | 98.66%  |
|                    | Assessors                | 137,092   | 9,607                | 12,009  | 13,009  | 27,398                    | 26,269                     | 24,585                    | 34,624                    | 112,875          | 24,217            | 82.34%  |
|                    | Treasurer/Collector      | 268,004   | 20,912               | 26,140  | 28,140  | 62,538                    | 69,750                     | 68,375                    | 75,191                    | 275,853          | (7,849)           | 102.93% |
|                    | Advisory Committee       | 2,500     | -                    | -       | -       | -                         | -                          | -                         | -                         | -                | 2,500             | 0.00%   |
|                    | Payroll/Benefits         | 102,733   | 7,677                | 9,596   | 9,596   | 22,818                    | 24,720                     | 25,358                    | 26,868                    | 99,764           | 2,969             | 97.11%  |
|                    | Town Clerk               | 123,043   | 9,643                | 12,105  | 11,877  | 28,295                    | 31,727                     | 31,557                    | 33,625                    | 125,204          | (2,161)           | 101.76% |
|                    | Elections & Town Meeting | 25,000    | 1,007                | 8,722   | (196)   | 9,544                     | 16,806                     | 930                       | 9,533                     | 36,813           | (11,813)          | 147.25% |
|                    | Registrars               | 36,000    | 2,646                | 4,774   | 1,549   | 6,786                     | 10,897                     | 8,170                     | 8,968                     | 34,822           | 1,178             | 96.73%  |
|                    | Total Salaries           | 846,506   | 62,756               | 87,425  | 79,554  | 191,079                   | 218,179                    | 196,436                   | 229,734                   | 835,428          | 11,078            | 98.69%  |
|                    |                          |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
|                    | Other Expenses           |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
|                    | Finance/Accounting       | 10,400    | 553                  | 850     | 1,271   | 1,444                     | 1,550                      | 2,611                     | 2,674                     | 8,279            | 2,121             | 79.60%  |
|                    | Assessors                | 38,870    | 2,655                | 1,349   | 12,246  | 15,700                    | 18,408                     | 558                       | 16,251                    | 50,916           | (12,046)          | 130.99% |
|                    | Treasurer/Collector      | 48,770    | 5,064                | 8,263   | 12,768  | 5,962                     | 9,728                      | 17,784                    | 26,095                    | 59,569           | (10,799)          | 122.14% |
|                    | Advisory Committee       | 705       | -                    | -       | -       | -                         | -                          | -                         | -                         | -                | 705               | 0.00%   |
|                    | Tax Title                | 19,000    | -                    | -       | 1,752   | -                         | -                          | -                         | 1,752                     | 1,752            | 17,248            | 0.00%   |
|                    | Payroll/Benefits         | 65,500    | 4,681                | 3,237   | 6,585   | 9,564                     | 12,698                     | 17,495                    | 14,502                    | 54,259           | 11,241            | 82.84%  |
|                    | Town Clerk               | 7,780     | 51                   | 259     | 1,240   | 776                       | 428                        | 1,479                     | 1,549                     | 4,232            | 3,548             | 54.40%  |
|                    | Elections & Town Meeting | 27,817    | 147                  | 8,080   | 8,009   | 3,765                     | 8,038                      | 99                        | 16,236                    | 28,138           | (321)             | 101.15% |
|                    | Registrars               | 6,700     | 1,625                | 597     | 933     | 187                       | 929                        | 2,551                     | 3,155                     | 6,822            | (122)             | 101.81% |
|                    | Total Other Expenses     | 225,542   | 14,776               | 22,635  | 44,804  | 37,397                    | 51,779                     | 42,577                    | 82,214                    | 213,967          | 11,575            | 94.87%  |
|                    |                          |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
| Police Department  |                          |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
|                    | Salaries                 |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
|                    | Police                   | 3,203,233 | 211,781              | 413,943 | 349,711 | 648,665                   | 864,664                    | 666,401                   | 975,434                   | 3,155,164        | 48,069            | 98.50%  |
|                    | Communications           | 633,587   | 34,781               | 61,855  | 70,809  | 145,546                   | 169,976                    | 107,042                   | 167,445                   | 590,010          | 43,577            | 93.12%  |
|                    | Total Salaries           | 3,836,820 | 246,562              | 475,798 | 420,520 | 794,212                   | 1,034,639                  | 773,443                   | 1,142,880                 | 3,745,174        | 91,646            | 97.61%  |
|                    |                          |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
|                    | Other Expenses           |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
|                    | Police                   | 199,998   | 7,839                | 15,315  | 64,359  | 32,687                    | 40,522                     | 23,681                    | 87,514                    | 184,403          | 15,595            | 92.20%  |
|                    | Animal Control           | 4,761     | 524                  | 30      | 497     | 332                       | 716                        | 125                       | 1,051                     | 2,224            | 2,537             | 46.72%  |
|                    | Communications           | 68,392    | 1,275                | 6,364   | 20,897  | 11,138                    | 8,300                      | 19,436                    | 28,537                    | 67,410           | 982               | 98.56%  |
|                    | Total Other Expenses     | 273,151   | 9,639                | 21,709  | 85,753  | 44,157                    | 49,537                     | 43,242                    | 117,101                   | 254,037          | 19,114            | 93.00%  |
|                    |                          |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
| Fire Rescue & EMS  |                          |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
|                    | Salaries                 |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |
|                    | Fire                     | 2,963,914 | 161,615              | 246,297 | 398,845 | 677,916                   | 677,735                    | 693,345                   | 806,757                   | 2,855,752        | 108,162           | 96.35%  |
|                    | Total Salaries           | 2,963,914 | 161,615              | 246,297 | 398,845 | 677,916                   | 677,735                    | 693,345                   | 806,757                   | 2,855,752        | 108,162           | 96.35%  |
|                    |                          |           |                      |         |         |                           |                            |                           |                           |                  |                   |         |

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**As of 6/30/19**  
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|  |                                      | Budget     | Monthly Expenditures |           |           | Quarter Ending<br>9/30/18 | Quarter Ending<br>12/31/18 | Quarter Ending<br>3/31/19 | Quarter Ending<br>6/30/19 | YTD Expenditures | Available Balance | % Used  |
|--|--------------------------------------|------------|----------------------|-----------|-----------|---------------------------|----------------------------|---------------------------|---------------------------|------------------|-------------------|---------|
|  |                                      |            | Apr                  | May       | June      |                           |                            |                           |                           |                  |                   |         |
|  | <b>Other Expenses</b>                |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | Fire                                 | 276,791    | 12,498               | 14,357    | 48,950    | 66,939                    | 73,823                     | 37,990                    | 75,805                    | 254,556          | 22,235            | 91.97%  |
|  | EMS                                  | 3,000      | (33)                 | 40        | 40        | 2,351                     | 385                        | 338                       | 47                        | 3,120            | (120)             | 104.01% |
|  | Total Other Expenses                 | 279,791    | 12,465               | 14,397    | 48,990    | 69,290                    | 74,208                     | 38,328                    | 75,851                    | 257,677          | 22,114            | 92.10%  |
|  |                                      |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | <b>Community Services</b>            |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | <b>Salaries</b>                      |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | Municipal Inspections                | 709,645    | 56,028               | 68,843    | 17,527    | 154,745                   | 176,827                    | 183,233                   | 142,399                   | 657,204          | 52,441            | 92.61%  |
|  | Visiting Nurse Association           | 142,466    | 8,518                | 10,494    | 10,834    | 23,294                    | 26,062                     | 29,150                    | 29,846                    | 108,352          | 34,114            | 76.05%  |
|  | Council on Aging                     | 175,731    | 13,442               | 16,802    | 39,871    | 40,617                    | 47,685                     | 41,685                    | 70,115                    | 200,102          | (24,371)          | 113.87% |
|  | Veterans Services                    | 44,762     | 3,615                | 4,519     | 4,519     | 10,519                    | 11,748                     | 11,748                    | 12,652                    | 46,667           | (1,905)           | 104.26% |
|  | John Curtis Library                  | 429,638    | 29,312               | 40,737    | 43,853    | 86,375                    | 101,444                    | 106,684                   | 113,902                   | 408,405          | 21,233            | 95.06%  |
|  | Parks & Recreation                   | 76,706     | 4,673                | 5,781     | 5,712     | 22,503                    | 17,534                     | 15,827                    | 16,165                    | 72,030           | 4,676             | 93.90%  |
|  | Total Salaries                       | 1,578,948  | 115,587              | 147,176   | 122,316   | 338,054                   | 381,300                    | 388,328                   | 385,079                   | 1,492,760        | 86,188            | 94.54%  |
|  |                                      |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | <b>Other Expenses</b>                |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | Municipal Inspections                | 43,500     | 1,111                | 5,163     | 3,984     | 5,662                     | 12,341                     | 8,370                     | 10,258                    | 36,630           | 6,870             | 84.21%  |
|  | Visiting Nurse Association           | 1,500      | 154                  | 527       | 905       | -                         | 100                        | -                         | 1,586                     | 1,686            | (186)             | 112.40% |
|  | Council on Aging                     | 49,686     | 4,074                | 4,548     | 6,095     | 7,347                     | 13,432                     | 13,386                    | 14,717                    | 48,881           | 805               | 98.38%  |
|  | Veterans Services                    | 129,750    | 9,165                | 10,596    | 10,660    | 32,030                    | 34,083                     | 29,758                    | 30,420                    | 126,291          | 3,459             | 97.33%  |
|  | John Curtis Library                  | 179,172    | 5,521                | 9,982     | 31,824    | 51,110                    | 28,118                     | 28,153                    | 47,327                    | 154,708          | 24,464            | 86.35%  |
|  | Parks & Recreation                   | 3,400      | -                    | 142       | -         | 124                       | -                          | (124)                     | 142                       | 142              | 3,258             | 4.18%   |
|  | Total Other Expenses                 | 407,008    | 20,025               | 30,958    | 53,467    | 96,272                    | 88,074                     | 79,543                    | 104,450                   | 368,339          | 38,669            | 90.50%  |
|  |                                      |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | <b>Education</b>                     |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | Salaries & Expense                   | 28,158,836 | 2,361,074            | 3,089,400 | 4,891,946 | 3,372,725                 | 7,890,388                  | 6,588,320                 | 10,342,419                | 28,193,852       | (35,016)          | 100.12% |
|  |                                      |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | <b>SS Regional School Assessment</b> | 763,328    | 190,832              | 190,832   | -         | 190,832                   | 190,832                    | -                         | 381,664                   | 763,328          | -                 | 100.00% |
|  |                                      |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | <b>Facilities</b>                    |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | <b>Salaries</b>                      |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | Public Buildings                     | 1,954,967  | 144,131              | 188,813   | 199,615   | 459,940                   | 494,900                    | 466,736                   | 532,559                   | 1,954,135        | 832               | 99.96%  |
|  |                                      |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | <b>Other Expenses</b>                |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | Public Buildings                     | 1,682,151  | 95,744               | 102,575   | 170,871   | 300,523                   | 500,665                    | 423,584                   | 369,191                   | 1,593,962        | 88,189            | 94.76%  |
|  |                                      |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | <b>DPW</b>                           |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | <b>Salaries</b>                      |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | Administration                       | 195,500    | 19,145               | 22,182    | 19,954    | 24,929                    | 32,747                     | 60,751                    | 61,281                    | 179,708          | 15,792            | 91.92%  |
|  | Highway                              | 444,210    | 37,040               | 41,986    | 42,778    | 105,488                   | 117,916                    | 110,092                   | 121,803                   | 455,299          | (11,089)          | 102.50% |
|  | Public Grounds                       | 411,407    | 30,379               | 49,063    | 58,523    | 94,328                    | 99,010                     | 92,595                    | 137,964                   | 423,897          | (12,490)          | 103.04% |
|  | Transfer Station                     | 247,745    | 17,787               | 22,485    | 19,215    | 58,854                    | 57,937                     | 60,831                    | 59,486                    | 237,107          | 10,638            | 95.71%  |
|  | Total Salaries                       | 1,298,862  | 104,350              | 135,716   | 140,469   | 283,599                   | 307,609                    | 324,268                   | 380,535                   | 1,296,012        | 2,850             | 99.78%  |
|  |                                      |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | <b>Other Expenses</b>                |            |                      |           |           |                           |                            |                           |                           |                  |                   |         |
|  | Administration                       | 49,100     | 2,736                | 2,007     | 14,859    | 7,317                     | 6,381                      | 19,912                    | 19,602                    | 53,213           | (4,113)           | 108.38% |
|  | Highway                              | 282,685    | 3,672                | 21,119    | 36,606    | 20,753                    | 64,317                     | 40,356                    | 61,397                    | 186,823          | 95,862            | 66.09%  |
|  | Street Lighting                      | 64,000     | 5,501                | 5,025     | 9,777     | 9,100                     | 15,891                     | 17,029                    | 20,304                    | 62,324           | 1,676             | 97.38%  |
|  | Public Grounds                       | 90,171     | 8,548                | 13,303    | (263)     | 34,204                    | 34,642                     | 44,092                    | 21,588                    | 134,526          | (44,355)          | 149.19% |
|  | Transfer Station                     | 782,660    | 57,647               | 38,481    | 147,426   | 123,399                   | 220,628                    | 187,486                   | 243,555                   | 775,067          | 7,593             | 99.03%  |
|  | Town Gas Pump                        | 220,500    | 255                  | 24,142    | 24,828    | 40,348                    | 72,099                     | 65,664                    | 49,225                    | 227,337          | (6,837)           | 103.10% |

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|  |                                | Budget            | Monthly Expenditures |                  |                  | Quarter Ending<br>9/30/18 | Quarter Ending<br>12/31/18 | Quarter Ending<br>3/31/19 | Quarter Ending<br>6/30/19 | YTD Expenditures  | Available Balance | % Used        |
|--|--------------------------------|-------------------|----------------------|------------------|------------------|---------------------------|----------------------------|---------------------------|---------------------------|-------------------|-------------------|---------------|
|  |                                |                   | Apr                  | May              | June             |                           |                            |                           |                           |                   |                   |               |
|  | Total Other Expenses           | 1,489,116         | 78,360               | 104,078          | 233,234          | 235,121                   | 413,959                    | 374,539                   | 415,672                   | 1,439,290         | 49,826            | 96.65%        |
|  |                                |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  | <b>Snow &amp; Ice</b>          |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  |                                |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  | Salaries & Expenses            |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  | Snow & Ice                     | 530,000           | 1,024                | 349              | (830)            | 590                       | 171,504                    | 344,985                   | 543                       | 517,622           | 12,378            | 97.66%        |
|  |                                |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  | <b>Townwide Expenses</b>       |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  | Workers Compensation Insurance | 228,000           | 14,846               | -                | -                | 292,100                   | -                          | -                         | 14,846                    | 306,946           | (78,946)          | 134.63%       |
|  | Pension/Retirement             | 3,650,375         | 42,522               | 79,599           | 86,459           | 3,375,892                 | 136,526                    | 134,591                   | 208,579                   | 3,855,588         | (205,213)         | 105.62%       |
|  | Unemployment Insurance         | 85,000            | 575                  | -                | -                | 9,622                     | 2,891                      | 1,548                     | 575                       | 14,636            | 70,364            | 17.22%        |
|  | Health Insurance               | 3,814,294         | 572,080              | 293,314          | 11,738           | 1,151,163                 | 866,274                    | 595,825                   | 877,132                   | 3,490,393         | 323,901           | 91.51%        |
|  | Life Insurance                 | 10,000            | 507                  | 1,007            | -                | 1,107                     | 1,526                      | 1,353                     | 1,513                     | 5,500             | 4,500             | 55.00%        |
|  | Education Benefits             | 6,500             | -                    | -                | -                | -                         | -                          | -                         | -                         | -                 | 6,500             | 0.00%         |
|  | Medical                        | 25,000            | 3,780                | 2,743            | 5,109            | 5,004                     | 6,883                      | 6,968                     | 11,633                    | 30,488            | (5,488)           | 121.95%       |
|  | Risk Management                | 259,900           | 2,864                | 1,371            | 1,646            | 240,757                   | 20,863                     | 5,039                     | 5,881                     | 272,540           | (12,640)          | 104.86%       |
|  | Town Audit                     | 54,100            | -                    | 9,500            | 4,750            | 13,500                    | 8,500                      | 13,500                    | 14,250                    | 49,750            | 4,350             | 91.96%        |
|  | Court Judgements               | -                 | -                    | -                | -                | -                         | -                          | -                         | -                         | -                 | -                 | 0.00%         |
|  |                                | 8,133,169         | 637,173              | 387,534          | 109,702          | 5,089,145                 | 1,043,464                  | 758,824                   | 1,134,409                 | 8,025,842         | 107,327           | 98.68%        |
|  |                                |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  | <b>Reserve Fund</b>            |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  | Reserve Fund                   | 177,700           | -                    | -                | -                | -                         | -                          | -                         | -                         | -                 | 177,700           | 0.00%         |
|  |                                |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  | <b>Transfers</b>               |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  |                                |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  | Transfer to Town SLBB          | 50,000            | -                    | -                | -                | 50,000                    | -                          | -                         | -                         | 50,000            | -                 | 100.00%       |
|  | Transfer to School SLBB        | 50,000            | -                    | -                | -                | 50,000                    | -                          | -                         | -                         | 50,000            | -                 | 100.00%       |
|  |                                | 100,000           | -                    | -                | -                | 100,000                   | -                          | -                         | -                         | 100,000           | -                 | 100.00%       |
|  |                                |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  | <b>Debt Expense</b>            |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  |                                |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  | Bond Issuance Cost             | 10,000            | -                    | -                | -                | -                         | -                          | -                         | -                         | -                 | 10,000            | 0.00%         |
|  | Principal                      | 3,643,449         | -                    | 2,863,000        | 91,212           | 658,213                   | -                          | 14,700                    | 2,954,212                 | 3,627,125         | 16,324            | 99.55%        |
|  | Interest                       | 1,244,518         | -                    | 441,048          | -                | 187,888                   | 441,048                    | 172,303                   | 441,048                   | 1,242,287         | 2,231             | 99.82%        |
|  | Other Interest                 | -                 | -                    | -                | -                | -                         | -                          | -                         | -                         | -                 | -                 | 0.00%         |
|  | Short term interest            | 506,961           | -                    | -                | 535,515          | -                         | -                          | -                         | 535,515                   | 535,515           | (28,554)          | 105.63%       |
|  |                                | 5,404,928         | -                    | 3,304,048        | 626,727          | 846,101                   | 441,048                    | 187,003                   | 3,930,775                 | 5,404,928         | 0                 | 100.00%       |
|  |                                |                   |                      |                  |                  |                           |                            |                           |                           |                   |                   |               |
|  | <b>Total Operating Budget</b>  | <b>60,533,187</b> | <b>4,305,503</b>     | <b>8,604,887</b> | <b>7,718,240</b> | <b>13,113,132</b>         | <b>14,132,768</b>          | <b>11,835,726</b>         | <b>20,628,630</b>         | <b>59,710,256</b> | <b>822,931</b>    | <b>98.64%</b> |