

**Town of Hanover**  
**FY15 Budget to Actual Comparison**  
**As of 12/31/14**

|                    |                          | Original Budget | Monthly Expenditures |         |         | Quarter Ending<br>9/30/14 | Quarter Ending<br>12/31/14 | YTD Expenditures | Available<br>Balance | % Used  |
|--------------------|--------------------------|-----------------|----------------------|---------|---------|---------------------------|----------------------------|------------------|----------------------|---------|
|                    |                          |                 | Oct                  | Nov     | Dec     |                           |                            |                  |                      |         |
| General Government |                          |                 |                      |         |         |                           |                            |                  |                      |         |
|                    | Salaries                 |                 |                      |         |         |                           |                            |                  |                      |         |
|                    | Town Manager             | 238,194         | 21,542               | 17,324  | 21,655  | 50,992                    | 60,521                     | 111,513          | 126,681              | 46.82%  |
|                    | Finance/Accounting       | 163,407         | 14,857               | 6,373   | 7,966   | 36,492                    | 29,195                     | 65,687           | 97,720               | 40.20%  |
|                    | Assessors                | 114,153         | 9,664                | 7,747   | 9,585   | 22,949                    | 26,997                     | 49,946           | 64,207               | 43.75%  |
|                    | Treasurer/Collector      | 229,016         | 24,832               | 22,517  | 28,053  | 56,414                    | 75,402                     | 131,816          | 97,200               | 57.56%  |
|                    | Advisory Committee       | 3,750           | 107                  | 153     | -       | 207                       | 260                        | 467              | 3,283                | 12.44%  |
|                    | Town Clerk               | 102,978         | 9,093                | 7,647   | 9,104   | 22,009                    | 25,844                     | 47,853           | 55,125               | 46.47%  |
|                    | Elections & Town Meeting | 11,799          | 30                   | 7,359   | 1,982   | 5,662                     | 9,372                      | 15,033           | (3,234)              | 127.41% |
|                    | Registrars               | 23,000          | 1,726                | 3,630   | 2,655   | 3,491                     | 8,011                      | 11,502           | 11,498               | 50.01%  |
|                    | Total Salaries           | 886,297         | 81,853               | 72,750  | 80,999  | 198,217                   | 235,601                    | 433,818          | 452,479              | 48.95%  |
|                    |                          |                 |                      |         |         |                           |                            |                  |                      |         |
|                    | Other Expenses           |                 |                      |         |         |                           |                            |                  |                      |         |
|                    | Town Manager             | 54,550          | 3,570                | (445)   | 3,965   | 15,945                    | 7,089                      | 23,034           | 31,516               | 42.23%  |
|                    | Finance/Accounting       | 6,825           | 1,025                | 511     | 461     | 2,067                     | 1,997                      | 4,064            | 2,761                | 59.54%  |
|                    | Assessors                | 45,700          | 138                  | 156     | 3,060   | 10,757                    | 3,355                      | 14,112           | 31,588               | 30.88%  |
|                    | Treasurer/Collector      | 79,947          | 6,242                | 933     | 3,160   | 7,842                     | 10,336                     | 18,178           | 61,769               | 22.74%  |
|                    | Advisory Committee       | 500             | -                    | -       | -       | 204                       | -                          | 204              | 296                  | 40.80%  |
|                    | Legal Services           | 125,000         | 11,434               | 8,891   | 4,092   | 16,569                    | 24,417                     | 40,986           | 84,014               | 32.79%  |
|                    | Tax Title                | -               | -                    | 419     | -       | -                         | 419                        | 419              | (419)                |         |
|                    | Central Office Supply    | 20,275          | 2,562                | 2,008   | 3,623   | 3,075                     | 8,192                      | 11,267           | 9,008                | 55.57%  |
|                    | Town Clerk               | 4,143           | 165                  | 6       | 457     | 1,015                     | 628                        | 1,643            | 2,500                | 39.66%  |
|                    | Elections & Town Meeting | 16,073          | 335                  | 3,762   | 1,079   | 4,787                     | 5,175                      | 9,962            | 6,111                | 61.98%  |
|                    | Registrars               | 15,200          | 73                   | 29      | 2,136   | 1,607                     | 2,238                      | 3,845            | 11,355               | 25.29%  |
|                    | Total Other Expenses     | 368,213         | 25,544               | 16,271  | 22,032  | 63,867                    | 63,847                     | 127,714          | 240,499              | 34.68%  |
| Police Department  |                          |                 |                      |         |         |                           |                            |                  |                      |         |
|                    | Salaries                 |                 |                      |         |         |                           |                            |                  |                      |         |
|                    | Police                   | 2,661,544       | 219,827              | 273,752 | 242,821 | 531,711                   | 736,400                    | 1,268,110        | 1,393,434            | 47.65%  |
|                    | Animal Control           | 22,995          | 1,975                | 1,644   | 2,362   | 4,795                     | 5,981                      | 10,776           | 12,219               | 46.86%  |
|                    | Communications           | 539,399         | 52,568               | 40,071  | 51,353  | 112,837                   | 143,992                    | 256,829          | 282,570              | 47.61%  |
|                    | Total Salaries           | 3,223,938       | 274,369              | 315,467 | 296,537 | 649,343                   | 886,373                    | 1,535,716        | 1,688,222            | 47.63%  |
|                    |                          |                 |                      |         |         |                           |                            |                  |                      |         |
|                    | Other Expenses           |                 |                      |         |         |                           |                            |                  |                      |         |
|                    | Police                   | 160,728         | 9,365                | 13,279  | 7,635   | 18,935                    | 30,280                     | 49,214           | 111,514              | 30.62%  |
|                    | Animal Control           | 4,761           | 68                   | 208     | -       | 492                       | 276                        | 768              | 3,993                | 16.14%  |
|                    | Communications           | 58,033          | 18,509               | 1,548   | 1,414   | 4,406                     | 21,471                     | 25,877           | 32,156               | 44.59%  |
|                    | Total Other Expenses     | 223,522         | 27,942               | 15,035  | 9,049   | 23,833                    | 52,026                     | 75,859           | 147,663              | 33.94%  |
| Fire Rescue & EMS  |                          |                 |                      |         |         |                           |                            |                  |                      |         |
|                    | Salaries                 |                 |                      |         |         |                           |                            |                  |                      |         |
|                    | Fire                     | 2,412,358       | 244,948              | 169,823 | 246,764 | 506,719                   | 661,536                    | 1,168,254        | 1,244,104            | 48.43%  |
|                    | Total Salaries           | 2,412,358       | 244,948              | 169,823 | 246,764 | 506,719                   | 661,536                    | 1,168,254        | 1,244,104            | 48.43%  |
|                    |                          |                 |                      |         |         |                           |                            |                  |                      |         |
|                    | Other Expenses           |                 |                      |         |         |                           |                            |                  |                      |         |
|                    | Fire                     | 246,712         | 17,977               | 21,889  | 12,280  | 52,229                    | 52,146                     | 104,375          | 142,337              | 42.31%  |

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**As of 12/31/14**

|                                      | Original Budget | Monthly Expenditures |           |           | Quarter Ending<br>9/30/14 | Quarter Ending<br>12/31/14 | YTD Expenditures | Available<br>Balance | % Used  |
|--------------------------------------|-----------------|----------------------|-----------|-----------|---------------------------|----------------------------|------------------|----------------------|---------|
|                                      |                 | Oct                  | Nov       | Dec       |                           |                            |                  |                      |         |
| EMS                                  | 5,000           | -                    | 530       | -         | -                         | 530                        | 530              | 4,470                | 10.60%  |
| Total Other Expenses                 | 251,712         | 17,977               | 22,419    | 12,280    | 52,229                    | 52,676                     | 104,905          | 146,807              | 41.68%  |
| <b>Community Services</b>            |                 |                      |           |           |                           |                            |                  |                      |         |
| <b>Salaries</b>                      |                 |                      |           |           |                           |                            |                  |                      |         |
| Municipal Inspections                | 600,370         | 49,541               | 40,858    | 50,513    | 119,128                   | 140,912                    | 260,040          | 340,330              | 43.31%  |
| Visiting Nurse Association           | 100,900         | 9,917                | 7,862     | 9,770     | 22,319                    | 27,548                     | 49,868           | 51,032               | 49.42%  |
| Council on Aging                     | 159,657         | 12,320               | 7,693     | 9,425     | 40,568                    | 29,438                     | 70,007           | 89,650               | 43.85%  |
| Veterans Services                    | 16,762          | 1,853                | 1,720     | 1,853     | 3,965                     | 5,425                      | 9,389            | 7,373                | 56.02%  |
| John Curtis Library                  | 348,033         | 37,295               | 27,641    | 34,803    | 78,996                    | 99,739                     | 178,735          | 169,298              | 51.36%  |
| Total Salaries                       | 1,225,722       | 110,925              | 85,773    | 106,364   | 264,975                   | 303,062                    | 568,038          | 657,684              | 46.34%  |
| <b>Other Expenses</b>                |                 |                      |           |           |                           |                            |                  |                      |         |
| Municipal Inspections                | 35,800          | 2,752                | 1,643     | 6,235     | 10,211                    | 10,630                     | 20,842           | 14,958               | 58.22%  |
| Visiting Nurse Association           | 1,500           | -                    | -         | -         | -                         | -                          | -                | 1,500                | 0.00%   |
| Council on Aging                     | 41,445          | 2,280                | 2,887     | 5,091     | 7,244                     | 10,258                     | 17,502           | 23,943               | 42.23%  |
| Veterans Services                    | 110,950         | 10,369               | 11,515    | 10,245    | 27,561                    | 32,129                     | 59,690           | 51,260               | 53.80%  |
| John Curtis Library                  | 170,564         | 13,943               | 12,066    | 9,659     | 51,936                    | 35,669                     | 87,605           | 82,959               | 51.36%  |
| Total Other Expenses                 | 360,259         | 29,344               | 28,112    | 31,231    | 96,952                    | 88,686                     | 185,638          | 174,621              | 51.53%  |
| <b>Education</b>                     |                 |                      |           |           |                           |                            |                  |                      |         |
| Salaries & Expense                   | 24,092,579      | 2,127,126            | 1,922,100 | 2,703,460 | 2,727,268                 | 6,752,686                  | 9,479,954        | 14,612,625           | 39.35%  |
| <b>SS Regional School Assessment</b> | 719,259         | -                    | 184,675   | -         | 186,181                   | 184,675                    | 370,856          | 348,403              | 51.56%  |
| <b>DPW</b>                           |                 |                      |           |           |                           |                            |                  |                      |         |
| <b>Salaries</b>                      |                 |                      |           |           |                           |                            |                  |                      |         |
| Public Buildings                     | 1,659,080       | 154,628              | 123,858   | 154,706   | 378,122                   | 433,192                    | 811,313          | 847,767              | 48.90%  |
| Administration                       | 208,963         | 20,009               | 16,301    | 20,055    | 46,531                    | 56,365                     | 102,895          | 106,068              | 49.24%  |
| Highway                              | 383,000         | 43,467               | 30,186    | 38,218    | 88,735                    | 111,872                    | 200,607          | 182,393              | 52.38%  |
| Snow and Ice                         | 71,000          | 378                  | 5,355     | 4,137     | -                         | 9,869                      | 9,869            | 61,131               | 13.90%  |
| Public Grounds                       | 313,000         | 28,575               | 21,130    | 26,241    | 76,726                    | 75,946                     | 152,672          | 160,328              | 48.78%  |
| Transfer Station                     | 235,001         | 25,513               | 18,135    | 21,958    | 45,587                    | 65,606                     | 111,193          | 123,808              | 47.32%  |
| Total Salaries                       | 2,870,044       | 272,570              | 214,965   | 265,315   | 635,700                   | 752,850                    | 1,388,549        | 1,481,495            | 48.38%  |
| <b>Other Expenses</b>                |                 |                      |           |           |                           |                            |                  |                      |         |
| Public Buildings                     | 1,786,000       | 200,028              | 133,182   | 140,648   | 373,296                   | 473,859                    | 847,155          | 938,845              | 47.43%  |
| Administration                       | 51,000          | 7,585                | 1,037     | 5,031     | 4,765                     | 13,653                     | 18,418           | 32,582               | 36.11%  |
| Highway                              | 160,000         | 12,835               | 35,860    | 42,237    | 23,461                    | 90,933                     | 114,394          | 45,606               | 71.50%  |
| Snow and Ice                         | 316,000         | 103,730              | 17,221    | 10,231    | -                         | 131,183                    | 131,183          | 184,817              | 41.51%  |
| Street Lighting                      | 61,000          | 4,556                | 4,495     | 4,522     | 7,174                     | 13,573                     | 20,747           | 40,253               | 34.01%  |
| Public Grounds                       | 62,400          | 5,863                | 40,498    | 19,679    | 9,811                     | 66,040                     | 75,851           | (13,451)             | 121.56% |
| Transfer Station                     | 651,600         | 45,532               | 65,219    | 52,118    | 74,891                    | 162,868                    | 237,759          | 413,841              | 36.49%  |
| Town Gas Pump                        | 282,000         | 19,933               | 25        | 17,667    | 39,043                    | 37,625                     | 76,668           | 205,332              | 27.19%  |
| Total Other Expenses                 | 3,370,000       | 400,062              | 297,538   | 292,133   | 532,441                   | 989,733                    | 1,522,174        | 1,847,826            | 45.17%  |

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**As of 12/31/14**

|                                | Original Budget   | Monthly Expenditures |                  |                  | Quarter Ending<br>9/30/14 | Quarter Ending<br>12/31/14 | YTD Expenditures  | Available<br>Balance | % Used        |
|--------------------------------|-------------------|----------------------|------------------|------------------|---------------------------|----------------------------|-------------------|----------------------|---------------|
|                                |                   | Oct                  | Nov              | Dec              |                           |                            |                   |                      |               |
| <b>Townwide Expenses</b>       |                   |                      |                  |                  |                           |                            |                   |                      |               |
| Workers Compensation Insurance | 191,134           | -                    | -                | -                | 149,790                   | -                          | 149,790           | 41,344               | 78.37%        |
| Pension/Retirement             | 3,055,267         | 40,775               | 36,392           | 50,929           | 2,703,348                 | 128,096                    | 2,831,445         | 223,822              | 92.67%        |
| Unemployment Insurance         | 150,000           | 22,917               | -                | 26,000           | 5,408                     | 48,917                     | 54,325            | 95,675               | 36.22%        |
| Health Insurance               | 2,983,348         | -                    | 748,930          | 252,859          | 711,477                   | 1,001,790                  | 1,713,267         | 1,270,081            | 57.43%        |
| Life Insurance                 | 10,500            | 472                  | 16               | 598              | 2,627                     | 1,085                      | 3,712             | 6,788                | 35.35%        |
| Education Benefits             | 3,000             | 119                  | -                | -                | -                         | 119                        | 119               | 2,881                | 3.97%         |
| Medical                        | 37,945            | 2,147                | 2,537            | 477              | 563                       | 5,160                      | 5,723             | 32,222               | 15.08%        |
| Risk Management                | 206,645           | 3,994                | 1,143            | 7,099            | 195,494                   | 12,236                     | 207,729           | (1,084)              | 100.52%       |
| Town Audit                     | 34,500            | 9,500                | 11,900           | -                | 9,900                     | 21,400                     | 31,300            | 3,200                | 90.72%        |
| Court Judgements               | -                 | -                    | -                | -                | -                         | -                          | -                 | -                    | 0.00%         |
| Reserve Fund                   | 190,000           | -                    | -                | -                | -                         | -                          | -                 | 190,000              | 0.00%         |
|                                | 6,862,339         | 79,923               | 800,918          | 337,962          | 3,778,607                 | 1,218,803                  | 4,997,410         | 1,864,929            | 72.82%        |
| <b>Debt Expense</b>            |                   |                      |                  |                  |                           |                            |                   |                      |               |
| Principal                      | 3,455,868         | -                    | -                | -                | 113,535                   | -                          | 113,535           | 3,342,333            | 3.29%         |
| Interest                       | 1,584,965         | -                    | 784,393          | 1,079            | 4,800                     | 785,472                    | 790,272           | 794,693              | 49.86%        |
| Other Interest                 | -                 | -                    | -                | -                | -                         | -                          | -                 | -                    | -             |
| Short term interest            | 132,481           | -                    | -                | -                | 132,481                   | -                          | 132,481           | 0                    | 100.00%       |
|                                | 5,173,314         | -                    | 784,393          | 1,079            | 250,816                   | 785,472                    | 1,036,288         | 4,137,026            | 20.03%        |
| <b>Total Operating Budget</b>  | <b>52,039,556</b> | <b>3,692,583</b>     | <b>4,930,238</b> | <b>4,405,205</b> | <b>9,967,148</b>          | <b>13,028,026</b>          | <b>22,995,174</b> | <b>29,044,382</b>    | <b>44.19%</b> |