# Hanover Advisory Committee 

550 Hanover Street
Hanover, MA 02339
Meeting Minutes
Wednesday, March 15, 2017 - 7:00 pm

## Opening:

The meeting was opened at 7:00 p.m. by Edward Hickey, Chairman.

## Committee Attendees:

Edward Hickey
Emmanuel Dockter
Wayne Moores
Angela Blanchard
Jerry O'Hearn
Gavin Little-Gill
Brandon Freeman

Absent<br>Sandra Hayes<br>Joan Port-Farwell<br>\section*{Other Attendees:}<br>Dr. Thomas Raab, Business Manager<br>Matthew Ferron, Superintendent of Schools<br>Chelsea Stevens, Acting Director of Finance<br>John Geary, School Committee Chairperson<br>Libby Corbo, School Committee Member<br>Steve Freeman, Hanover Resident

## Review of Meeting Minutes

Angela Blanchard made a motion to accept the minutes from March $2^{\text {nd }}$ as written. This was seconded by Wayne Moores. All were in favor and the motion passed.

Emmanuel Dockter made a motion to accept the minutes from March $8^{\text {th }}$ as written. This was seconded by Jerry O'Hearn. Angela Blanchard recused herself as she did not attend the March $8^{\text {th }}$ meeting. The remaining Committee members were in favor and the motion passed.

## General Discussions

Chairman Edward Hickey gave the Committee a report from the Board of Selectmen's meeting he attended two nights prior. He described two issues that had come up regarding funding of special education expenses. The first relates to the practice that has been in place for the past several years where the ATM Warrant contains a specific Article (typically $\$ 500,000$ ) to supplement the amounts in the Operating Budget to defray special education costs. Mr. Hickey noted that the Chairman of the Board of Selectmen was concerned that the special education costs being funded from this appropriation were actually predictable operating costs and that by using a fee cash appropriation to pay these costs, the Board of Selectmen's policy of not using free cash to balance the budget was being undermined. Mr. Hickey also described a concern that pursuant to MGL ch 71, Section 34, appropriations to the School department are not permitted to be tied to any specific use or otherwise restricted.

The second issue described by Chairman Hickey relates to the proposed creation of a Special Education Reserve. Mr. Hickey explained that the recently enacted Municipal Modernization Act included MGL ch 40A, Section 13E, which allows for Towns to create a special education reserve to help pay for unanticipated or unbudgeted costs of special education, out-of-district tuition or transportation. The creation of this type of reserve would protect the school budget in the event that students requiring special education services move into Town after the budget process but before the next school year. Chairman Hickey explained that the John Geary, the Chair of the School Committee, who was also present at the Board of Selectmen's Meeting had requested that the Board of Selectmen hold off on voting to include an Article on the Warrant authorizing this type of reserve until his Committee has an opportunity to further review.

Following Chairman Hickey's update, there was a brief discussion of these two related issues but no decisions were made, and it was agreed that these topics will be discussed again at a later date.

## Review of FY18 Proposed Hanover Schools Budget

Superintendent Matt Ferron stated he is confident that after further discussions and consideration the issues regarding special education funding will be resolved. Mr. Ferron made clear the Hanover School Department's commitment to serve the needs of all its students. He is pleased with the proposed FY18 level service school budget.

Thomas Raab explained that having additional funds to roll over into the next fiscal year is obviously preferable. However, Dr. Raab explained how quickly those funds can be expended when unexpected situations occur such as additional students or the need to transfer a student to private education. Dr. Raab informed the Committee that there is no carry over funds going into FY18. Gavin Little-Gill asked for some clarification regarding the expenses not matching up with the revenue. Dr. Raab and Mr . Little-Gill had a brief back and forth exchange regarding the figures, and they agreed to touch base again. Gavin Little-Gill also suggested the idea of giving residents more information regarding the various places school department funds come from.

Dr. Raab gave a FY18 budget presentation to the Committee which included budget history, FY17 spending, strategic needs such as technology, FY17 enrollment figures, grants, revolving accounts, special education funding, circuit breaker funds and a summary of the total proposed FY18 budget. Dr. Raab stated around a 3.3\% budget increase each year maintains a level service budget. Emmanuel Dockter asked why budget figures were used for the budget history chart versus actuals which he would prefer. Dr. Raab stated that for the purposes of comparison from year to year, it seems simpler given that the school department generally expends all their funds each year. A brief discussion was had regarding the full day kindergarten program in which Dr. Raab explained how the program is selfsustaining through tuition payments. Gavin Little-Gill asked how the full day kindergarten program is offset within the budget. Dr. Raab briefly reviewed some salary line items for teachers including paraprofessionals. Emmanuel Dockter inquired regarding overall funding for the schools. Matt Ferron explained that in comparison to other towns, our per pupil funding is lower; however, one reason for that is health insurance. Mr. Ferron explained that because our offered health insurance plans are costly, many employees may obtain insurance elsewhere. The state uses health insurance spending in their calculation of overall per pupil funding. If more school employees obtained their insurance through the Town of Hanover, our per pupil funding would increase. Gavin Little-Gill asked if any adjustments in student transportation could be made to reduce costs. Transportation is 20\% of nonsalary operating expenses. Dr. Raab explained that he is hopeful once the Center School renovations are complete and redistricting finalized, that some savings can be realized. Dr. Raab also noted that Ingle Bus Company agreed to no increases for the FY18 transportation costs. Mr. Little-Gill asked if some bus routes could be combined since he notes that many parents drive and pick up their kids to and from school. Dr. Raab and Mr. Ferron both noted that student transportation expectations are high and
longer bus route are not something parents are in favor of. The Committee thanked Dr. Raab and Mr. Ferron for their time and they departed at 8:24 pm.

## General Discussions

Emmanuel Dockter informed the Committee that he spoke with Bob Murray regarding the Facilities Department budget and capital requests, and Mr. Murray will be ready to answer the Committee's questions at the March $22^{\text {nd }}$ meeting. Mr. Dockter also informed the Committee that he received the required information to verify his budget spreadsheet figures from Troy Clarkson and Tony Marino. Ted Hickey stated he is pleased with that news, and hopefully it will make the process easier next year.

The Committee had general and quick discussions regarding various draft warrant articles. Emmanuel Dockter asked if the Committee will be making recommendations on warrant articles that do not have finances involved. Ted Hickey stated that he believes the Committee should recommend for each article regardless of financial components; however, it's a discussion that the Committee should revisit at a later meeting when all members are present. Jerry O'Hearn stated he also believes the Committee should recommend regardless.

The Committee briefly discussed the process for picking a new color for town hall.

## Next Meetings

The Committee's next meeting will be held on Wednesday, March 22, 2017 at 7:00 p.m.

## Adjournment

Angela Blanchard made a motion to adjourn. This was seconded by Emmanuel Dockter. All were in favor, and the meeting adjourned at 8:54 pm.


## Presentation Outline

- Schedule for upcoming meetings (MF)
- Identify budget development variables (MF)
- Budget sustainability (mF)
- Review of FY '17 spending (TR)
- Supporting strategic objectives (TR)
- Key budget drivers: personnel and expenses (TR)
- Technology Annual Town Meeting Article (TR)
- Budget Summary (TR)
- Sustainability (TR)


## FY '18 Budget Approval Schedule

| Meeting purpose | Date | Scheduled budget discussion and agenda <br> items |
| :--- | :--- | :--- |
| School Committee | Jan 18: <br> Wednesday | FY '18 School Department Budget 1.0 presentation <br> to School Committee |
| Town Manager Budget <br> due to Board of <br> Selectmen | Feb 6: <br> Monday | Town Manager submits FY '18 budget to Board of <br> Selectmen <br> Preview Budget 2.0 |
| School Committee | Feb 15: <br> Wednesday | Budget: Discussion and preparation of School <br> Department Budget 2.0 following Town Manager's <br> submission |
| School Committee | Mar 8: <br> Wednesday | Public Budget Presentation <br> Review Budget 3.0 and vote |

## Variables Impacting Budget Development

- Time. Six months remain in the current school year
- Town's annual financial capacity to support operating budget (property tax levy limit)
- Variability of state aid (Chapter 70)
- Variability of Circuit Breaker (CB) reimbursement rate
- Variability of state and federal grants
- Unknown obligations: special education tuitions and long-term absences, equipment failure, and legal costs

| Budget History FY '12-present |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  | Increase | Percentage |
| FY 2012 Actual | \$21,268,490.57 |  |  |
| FY 2013 Actual | \$21,892,932.16 | \$624,441.59 | 2.94\% |
| FY 2014 Actual (includes 230 K Town Meeting Articles) | \$22,938,399.24 | \$1,045,467.08 | 4.78\% |
| FY 2015 Actual | \$24,083,276.59 | \$1,144,877.35 | 4.99\% |
| Town Meeting Article | \$491,247.54 |  |  |
| Grand Total | \$24,574,524.13 | \$1,636,124.89 | 7.13\% |
| FY 2016 Budget | \$24,920,443.00 | \$837,166.41 | 3.48\% |
| Town Meeting Article | \$500,000.00 |  |  |
| Grand Total | \$25,420,443.00 | \$1,337,166.41 | 5.55\% |
| FY 2017 | \$25,765,115.00 | \$844,672.00 | 3.39\% |
| Town Meeting Article | \$450,000.00 |  |  |
| Grand Total | \$26,215,115.00 | \$1,294,672.00 | 5.20\% |
| FY 2018 Projected | \$26,665,115.00 | \$900,000.00 | 3.49\% |
| Town Meeting Article | \$500,000.00 |  |  |
| Grand Total | \$27,165,115 | \$1,400,000.00 | 5.43\% |
|  | (H) |  | 5 |

## FY '17 Spending Breakdown

| Funding Sources for FY ${ }^{\prime} 17$ (this year) | Balance on July 1, 2016 | Projected FY ${ }^{1} 17$ spending | Notes |
| :---: | :---: | :---: | :---: |
| FY '17 Approved Operating Budget | \$25,765,115 | -\$25,765,115 | Entire operating budget will be expended |
| FY '17 Town Article | \$450,000 | -\$450,000 | Expended on out-of-district tuitions |
| Grant/Revolving Funding | \$1,414,867 | -\$1,414,867 | Supports Pre K, Kindergarten, Special Ed, and Athletics |
| Circuit Breaker: FY '16 carry-over and FY '17 allocation | \$553,216 | -\$553,216 | Special Education Expenses/Encumbrances to date |
| Totals | \$28,277,482 | -\$28,277,482 | Projected spending |
| Projected Circuit Breaker carry-over to FY '18 |  | Unknown | Possible extraordinary relief and Chapter 70 Additional Aid |

## Supporting Strategic Objectives

| Strategic Need: | Description | Budget Impact |
| :--- | :--- | :--- |
| 1. ELL Support | Need to replace tutor support position <br> with certified teacher (non discretionary) | $\$ 20,876$ |
| 2. Continue Strong Full <br> Day Kindergarten <br> Program. | Effectively supports the Full Day <br> Kindergarten program using Kindergarten <br> Revolving Account Funds. | (\$16,019) |
| 3. Professional <br> Development | We have committed to a data driven, <br> strong coaching model with supports <br> focused on student achievement. We <br> continue our ongoing investment in <br> internal teacher leadership opportunities, <br> ie, ed camp, NRC, SEI/ELL. | $\$ 11,825$ |
| 4. Technology | In FY'18, technology continues to be a top <br> priority. Continued replacement of <br> outdated equipment and increased <br> personnel needs. | $\$ 84,217$ |

## Grant Summary

| Grant | FY '15 | FY '16 | FY'17 | FY '18 Proj. |
| :---: | :---: | :---: | :---: | :---: |
| Title 1 (Reading) | \$61,496 | \$64,010 | \$64,110 | \$64,110 |
| Title 2a (Improv. Educator) | \$32,295 | \$32,530 | \$31,823 | \$31,823 |
| SpEd Entitlement (240) | \$547,532 | \$546,814 | \$568,611 | \$568,611 |
| Early Education Preschool (262) | \$32,311 | \$32,703 | \$33,233 | \$33,233 |
| Sped Improvement (274) | \$21,733 | \$21,470 | \$21,470 | \$21,470 |
| SpEd Early Education (298) | \$5,600 | \$4,250 | \$4,250 | \$4,250 |

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## Revolving Account Summary

| Account | FY 2015 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Beg. Bal. | Receipts | Payroll | Expenses | End. Bal. |
| Food Services | \$66,045.59 | \$926,931.97 | \$482,961.02 | \$464,581.57 | \$45,434.97 |
| Athletics (See Handout for Detail) | \$43,675.04 | \$246,426.97 | \$63,472.00 | \$184,073.68 | \$42,556.33 |
| FACE | \$68,986.57 | \$844,522.04 | \$594,655.21 | \$173,202.77 | 145,650.63 |
| Gifts/Grants | \$83,254.37 | \$55,455.50 | \$0.00 | \$102,079.98 | \$36,630.97 |
| Lost Books | \$10,854.11 | \$1,764.79 | \$0.00 | \$120.27 | \$12,498.63 |
| Library Ischolastic Book Fairs) | \$20,259.18 | \$27,724.89 | \$0.00 | \$22,511.30 | \$25,472.77 |
| SpEd Revolving | \$27,724.01 | \$133.00 | \$2,100.00 | \$773.38 | \$24,983.63 |
| Full Day Kindergarten | \$50,000.00 | \$388,168.50 | \$264,311.24 | \$13,840.68 | \$160,016.58 |
| PreSchool | \$3,426.54 | \$33,749.98 | \$7,133.09 | \$9,808.99 | \$20,234.44 |
| Transportation | \$7,033.00 | \$13,300.00 | \$0.00 | \$17,290.00 | \$3,043.00 |

## Revolving Account Summary

| Account | FY 2016 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Beg. Bal. | Receipts | Payroll | Expenses | End. Bal. |
| Food Services | \$44,552.87 | \$972,840.01 | \$516,324.89 | \$451,972.42 | \$49,095.97 |
| Athletics Ise Handout for Detail) | \$42,556.33 | \$250,733.40 | \$9,931.50 | \$248,022.81 | \$35,335.42 |
| FACE | \$145,650.63 | \$891,825.60 | \$694,420.77 | \$186,589.18 | \$156,466.28 |
| Gifts/Grants | \$36,630.97 | \$72,643.81 | \$0.00 | \$62,873.38 | \$46,401.40 |
| Lost Books | \$12,498.63 | \$1,341.38 | \$0.00 | \$1,365.24 | \$12,474.77 |
| Library Ischolastic Book Fairs) | \$25,472.77 | \$35,657.33 | \$0.00 | \$43,166.69 | \$17,963.41 |
| SpEd Revolving | \$24,983.63 | \$0.00 | \$0.00 | \$3,163.72 | \$21,819.91 |
| Full Day Kindergarten | \$160,016.58 | \$412,706.50 | \$364,645.26 | \$20,664.77 | \$187,413.05 |
| PreSchool | \$20,234.44 | \$44,700.00 | \$28,133.26 | \$8,941.61 | \$27,859.57 |
| Transportation | \$3,043.00 | \$16,260.00 | \$0.00 | \$18,000.00 | \$1,303.00 |

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## Revolving Account Summary

## Account $\quad$ FY '17 as of Second Quarter 12,31.16

|  | Beg. Bal. | Receipts | Payroll | Expenses | End. Bal. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Food Services (as of $2 / 28 / 17$ ) | \$49,095.97 | \$600,379.87 | \$357,907.69 | \$277,095.92 | \$14,472.23 |
| Athletics (see Handout for Detail) | \$35,335.42 | \$163,477.22 | \$7,169.00 | \$133,336.67 | \$58,306.97 |
| FACE | \$156,466.28 | \$411,183.12 | \$401,590.46 | \$124,988.59 | \$41,070.35 |
| Gifts/Grants | \$46,401.40 | \$22,419.49 | \$1,989.92 | \$32,299.29 | \$34,531.68 |
| Lost Books | \$12,474.77 | \$742.24 | \$0.00 | \$0.00 | \$13,217.01 |
| Library Ischolastic Book Fairs) | \$17,963.41 | \$13,166.66 | \$0.00 | \$24,316.77 | \$6,813.30 |
| SpEd Revolving | \$21,819.91 | \$105.00 | \$0.00 | \$2,602.88 | \$19,322.03 |
| Full Day Kindergarten | \$187,413.05 | \$204,396.38 | \$203,890.10 | \$5,590.17 | \$182,329.16 |
| PreSchool | \$27,859.57 | \$30,700 | \$0.00 | \$2,674.19 | \$55,885.38 |
| Transportation | \$1,303.00 | \$20,519.00 | \$0.00 | \$14,400.00 | \$7,422.00 |
| (H) |  |  |  |  |  |

## FY '18 Budget 1.0 Summary

| Cost Center | FY 2017 Budget | Projected <br> FY 2018 | Projected Change |
| :---: | :---: | :---: | :---: |
| Operating Budget: Salaries | \$21,951,626 | \$22,775,396 | \$823,770 |
| Operating Budget: Expenses SPED Town Meeting Article Circuit Breaker Chap 70 FY ' 17 Additional SPED Revolving FACE SubTotal | $\begin{array}{r} \$ 4,942,990 \\ (450,000) \\ (647,501) \\ 0 \\ (20,000) \\ (12,000) \\ \$ 3,813,489 \end{array}$ | $\begin{array}{r} \$ 5,041,719 \\ (500,000) \\ (500,000) \\ (140,000) \\ 0 \\ 0 \\ \$ 3,889,719 \end{array}$ | \$76,230 |
| Total Proposed Operating Budget 1.0 | \$25,765,115 | \$26,665,115 | \$900,000 (3.49\%) |

## Technology Article

| Technology Annual Town Meeting Article | FY'18 Cost |
| :--- | ---: |
| Chromebooks to replace obsolete school staff laptops | $\$ 8,000$ |
| Town-Wide WiFi Upgrades | 15,580 |
| School Server Replacements/Upgrades | 65,000 |
| PC Upgrades for obsolete Town Computers | 15,000 |
| Grand Total | $\$ 103,580$ |

## FY '17 Special Education Funding Out of District Tuitions

(***SEE NESDEC REPORT FOR MORE DETAIL)

- Total Budget \$1.4M
- Operating Budget
- Projected to Spend entire \$365,619 in operating budget.
- Annual Town Meeting Article
- Used to support out of district tuitions
- Projected to spend \$450,000
- Circuit Breaker
- Projected to spend all funds available through June 30, 2017, \$553,216.


# Circuit Breaker 2012-present 

| State Calculations |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fisca Year |  | Eligible Students Claime | Total Eligible Expenses | $\begin{gathered} \text { Total } \\ \text { Foundation } \\ \text { (4X state } \\ \text { average eper } \\ \text { pupil) } \\ \hline \end{gathered}$ | Net Claim beyond Foundation) Foundation) | Reimburs ement \% of net claim | Total Reimb | Total CB Funds Received |
|  | example |  | \$1,000,000 | \$700,000 | \$300,000 | 73\% | \$219,000 |  |
|  |  |  | $(\$ 1,000,000=\$ 700,000+\$ 300,000)$ |  |  | $(\$ 300,000 \times .73=\$ 219,000)$ |  |  |
|  | 2017 | 19 | \$1,250,696 | \$813,960 | \$436,736 | 70\% | \$305,71 | \$305,715 |
|  | 2016 | 18 | \$1,197,814 | \$754,992 | \$442,822 | 75\% | \$332,11 | \$332,117 |
|  | 2015 | 17 | \$1,183,519 | \$662,528 | \$520,991 | 73.5\% | \$383,24 | \$383,247 |
|  | 2014 | 17 | \$1,063,980 | \$627,936 | \$436,044 | 75\% | \$327,03 | \$327,033 |
|  | 2013 | 22 | \$920,597 | \$622,656 | \$297,941 | 74.50\% | \$222,25 | \$283,701 |
|  | 2012 | 26 | \$1,507,485 | \$950,700 | \$556,785 | 68.71\% | \$382,55 | \$396,164 |

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## Circuit Breaker Cont.

 Circuit Breaker Funds Spent|  | 2017 | \$553,216 | Projected - includes $\$ 247,501$ from prior year. |
| :---: | :---: | :---: | :---: |
|  | 2016 | \$400,683 |  |
|  | 2015 | \$148,368 |  |
| $\overline{0}$ | 2014 | \$467,882 |  |
|  | 2013 | \$457,611 |  |
|  | 2012 | \$83,096 |  |

## Securing Sustainability ...

| Budget Category | Projected for FY ' 18 | Funding Source | Multi-Year Sustainability Issues |
| :---: | :---: | :---: | :---: |
| Personnel | \$22,775,396 | Local Funding and Chapter 70 | Sustainability and growth dependent upon: 1 ) revenue capacity of Hanover, 2) community value placed on education, 3) increasing levels of state aid (Ch. 70 \& CB) |
| Operating Expenses | \$3,889,719 | Local Funding and Chapter 70 | Sustainability and growth dependent upon: 1) revenue capacity of Hanover, 2) community value placed on education, 3) increasing levels of state aid (Ch. 70) |
| SPED Tuition Funding | \$500,000 | Special Town Article | This funding is required to bridge a structural gap in the operating budget needed to support non-discretionary expenses related to special education. This should be migrated into the school department operating budget |
| Technology: capital needs/equipment | \$103,580 | Special Town Article | This funding is required to support the hardware and software needs for both school and town departments. This funding may vary annually to support all technology services |
| Total Grants/ Revolving | \$1,419,571 | Grants/User Fees | This funding is subject to volatility related to state, federal, and local economic and political conditions |
| Circuit Breaker | \$500,000 | State Aid | Over the past three years, these funds have been sustained. Not guaranteed. |

## Discussion and Questions

| Town of Hanover <br> Town Manager Recommended Budget FY18 Operating |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 300 - HANOVER PUBLIC SCHOOLS Account Number Account Description | FY2015 Expended | $\begin{array}{r} \text { FY2016 } \\ \text { Expended } \end{array}$ | FY2017 <br> Budget | $\begin{array}{r} \text { FY2017 } \\ \text { Expended } \end{array}$ | FY2018 Town Manager Rec | $\begin{gathered} \$ \\ \text { Change } \end{gathered}$ | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| 01-300-5000 HANOVER SCHOOLS | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$26,665,115.00 | \$26,665,115.00 | 100.00 |
| EXPENSES SUB-TOTAL: | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$26,665,115.00 | \$26,665,115.00 |  |
| 300 HANOVER PUBLIC SCHOOLS | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$26,665,115.00 | \$26,665,115.00 | 100.00 |

$\begin{array}{rr}\text { FY } 2018 \text { Town Manager Rec. Operating Budget } & \$ 26,665,115 \\ \text { SpEd Annual Town Meeting Article } & \$ 500,000 \\ \text { Circuit Breaker Reimbursement } & \$ 500,000 \\ \text { Additional FY '17 Chapter 70 Funds } & \$ 140,000 \\ \text { GACE } & \$ 12,000 \\ \text { GRAND TOTAL } \mathbf{\$ 2 7 , 8 1 7 , 1 1 5}\end{array}$
Town of Hanover
Expenditure Budget Report

| $310 \text { - HPS - RE }$ <br> Account Number | GULAR EDUCATION <br> Account Description | FY2015 <br> Expended | FY2016 Approp | FY2016 <br> Expended | FY2017 <br> Budget | FY2017 Exp YTD | FY18 Budget Request | Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5100 - PERSONNEL |  |  |  |  |  |  |  |  |
| 1-32-310-2210-01-0011 | SAL - CD PRINCIPAL | \$124,428.60 | \$193,600.00 | \$193,600.00 | \$198,441.00 | \$137,382.20 | \$203,402.00 | \$4,961.00 |
| 1-32-310-2305-01-0012 | SAL - CD Kindergarten | \$233,665.00 | \$193,564.00 | \$166,211.00 | \$142,033.00 | \$87,098.07 | \$149,453.00 | \$7,420.00 |
| 01-32-310-2305-01-0011 | SAL-CD TEACHER \$ | \$1,559,427.77 | \$1,656,298.00 | \$1,656,297.60 | \$1,725,605.00 | \$966,090.24 | \$1,795,732.00 | \$70,127.00 |
| 01-32-310-2340-01-0011 | SAL-CD LIBRARIAN | \$32,122.00 | \$33,641.00 | \$34,680.50 | \$21,310.00 | \$14,206.68 | \$22,498.00 | \$1,188.00 |
| 1-32-310-2710-01-0011 | SAL-CD COUNSELOR | \$33,459.51 | \$35,239.00 | \$35,239.00 | \$74,407.00 | \$40,065.28 | \$78,555.00 | \$4,148.00 |
| 1-32-310-2305-01-0015 | SAL - CD STIPENDS TEACHER | \$604.00 | \$613.00 | \$1,631.00 | \$642.00 | \$0.00 | \$653.00 | \$11.00 |
| 1-32-310-2325-03-0011 | SAL - CD LONG TERM SUBS | \$29,893.40 | \$0.00 | \$54,781.61 | $\$ 0.00$ | \$0.00 | \$0.00 | \$0.00 |
| 01-32-310-2325-03-0012 | SAL-CD DAILY SUBS | \$30,843.88 | \$38,000.00 | \$44,996.82 | \$38,000.00 | \$23,664.00 | \$38,000.00 | \$0.00 |
| 1-32-310-3200-03-0011 | SAL-CD NURSES | \$47,011.00 | \$50,622.00 | \$50,622.00 | \$53,231.00 | \$31,788.94 | \$62,004.00 | \$8,773.00 |
| 1-32-310-3200-03-0015 | SAL - CD OTHER NURSES | \$2,590.00 | \$1,000.00 | \$3,640.00 | \$1,000.00 | \$2,123.75 | \$1,500.00 | \$500.00 |
| 01-32-310-2210-02-0011 | SAL - CD SECRETARIES | \$89,121.45 | \$92,250.00 | \$92,977.65 | \$95,788.00 | \$64,724.96 | \$98,166.00 | \$2,378.00 |
| 01-32-310-2330-03-0011 | SAL-CD TEACHER ASSTS | \$120.00 | \$10,752.00 | \$440.88 | \$0.00 | \$124.78 | \$0.00 | \$0.00 |
| 01-32-310-2210-02-0012 | SAL-CD SECRETARIES OTHER | \$0.00 | \$600.00 | \$0.00 | \$600.00 | \$0.00 | \$600.00 | \$0.00 |
| 01-32-310-2330-03-0012 | SAL - CD TEACHER ASSTS OTHER | R \$0.00 | \$300.00 | \$0.00 | \$300.00 | \$0.00 | \$300.00 | \$0.00 |
| PERSONNEL Total: |  | \$2,186,786.61 | \$2,306,479.00 | \$2,335,118.06 | \$2,351,357,00 | \$1,367,268.90 | \$2,450,863.00 | \$99,506.00 |
| 5200-EXPENSES |  |  |  |  |  |  |  |  |
| 1-32-310-2210-04-0021 | EXP - CD CONTRACTED SERVICE | SS $\quad \$ 0.00$ | \$100.00 | \$320.00 | \$500.00 | \$0.00 | \$500.00 | \$0.00 |
| 01-32-310-2410-05-0022 | EXP - CD TEXTS \& REL | \$21,970.67 | \$30,145.00 | \$23,785.24 | \$14,666.00 | \$10,969.94 | \$14,455.00 | \$-211.00 |
| 01-32-310-2415-05-0021 | EXP - CD LIBRARY MATRLS FOR | \$0.00 | \$700.00 | \$209.36 | \$700.00 | \$48.39 | \$700.00 | \$0.00 |
| 01-32-310-2420-05-0021 | EXP - CD InStructional | \$1,889.59 | \$2,243.00 | \$1,853.05 | \$1,760.00 | \$889.71 | \$1,760.00 | \$0.00 |
| 01-32-310-2430-05-0021 | EXP - CD GENERAL SUPPLIES | \$22,602.07 | \$27,273.00 | \$20,914.12 | \$30,745.00 | \$23,031.72 | \$30,745.00 | \$0.00 |
| 01-32-310-4130-04-0023 | EXP - CD TELEPHONE | \$4,947.50 | \$5,100.00 | \$3,505.41 | \$5,100.00 | \$3,467.72 | \$4,100.00 | \$-1,000.00 |
| 01-32-310-4230-04-0022 | EXP - CD CONT SRVCS MAINT | \$13,229.76 | \$11,030.00 | \$13,325.47 | \$16,334.00 | \$13,045.90 | \$16,334.00 | \$0.00 |
| 01-32-310-7300-07-0021 | EXP - CD FIXED ASSETS | \$1,031.69 | \$2,489.00 | \$0.00 | \$2,500.00 | \$1,446.79 | \$2,500.00 | \$0.00 |
| EXPENSES Total: |  | \$65,751.28 | \$79,080.00 | \$63,912.65 | \$72,305.00 | \$52,900.17 | \$71,094.00 | \$-1,211.00 |
| CEDAR ELEMENTAR | Y SCHOOL Total: | \$2,252,537.89 | \$2,385,559.00 | \$2,399,030.71 | \$2,423,662.00 | \$1,420,169.07 | \$2,521,957.00 | \$98,295.00 |
| 5100 - PERSONNEL |  |  |  |  |  |  |  |  |
| 01-33-310-2210-01-0011 | SAL - CN PRINCIPAL | \$98,170.31 | \$103,500.00 | \$103,559.50 | \$106,088.00 | \$73,945.52 | \$108,740.00 | \$2,652.00 |
| 01-33-310-2210-01-0012 | SAL - CN ANNUITIES PRINCIPAL | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$0.00 | \$500.00 | \$0.00 |
| 01-33-310-2305-01-0012 | SAL - CN KINDERGARTEN | \$250,116.36 | \$278,509.00 | \$287,705.63 | \$207,348.00 | \$115,717.37 | \$215,374.00 | \$8,026.00 |
| 01-33-310-2305-01-0011 | SAL-CN TEACHER | \$1,052,940.45 | \$1,098,543.00 | \$1,098,542.57 | \$1,134,928.00 | \$630,756.66 | \$1,176,421.00 | \$41,493.00 |
| Last Expenditure Update: 03/10/2017 |  |  |  |  |  |  |  |  |




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 SLSSV yヨHOVAL NO－TVS $1100-\varepsilon 0-0 \varepsilon \varepsilon \tau-01 \varepsilon-\varepsilon \varepsilon-10$ $\begin{array}{ll}01-33-310-3200-03-0015 & \text { SAL－CN OTHER NURSES } \\ 01-33-310-2210-02-0011 & \text { SAL－CN SECRETARIES }\end{array}$
 1－33－310－2325－03－0012 SAL－CN DAILY SUBS




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Expenditure Budget Report
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## Town of Hanover

Expenditure Budget Report
FY18 School Operating

| $310 \text { - HPS - REC }$ <br> Account Number | ULAR EDUCATION <br> Account Description | FY2015 <br> Expended | FY2016 Approp | FY2016 <br> Expended | FY2017 <br> Budget | $\begin{array}{r} \text { FX2017 Exp } \\ \text { YTD } \\ \hline \end{array}$ | FY18 Budget Request | Difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5100 - PERSONNEL |  |  |  |  |  |  |  |  |
| 01-34-310-3200-03-0011 | SAL-SY NURSES | \$70,518.00 | \$73,725.00 | \$73,725.00 | \$75,568.00 | \$40,690.48 | \$78,754.00 | \$3,186.00 |
| 01-34-310-3200-03-0015 | SAL - SY OTHER NURSES | \$2,625.00 | \$1,000.00 | \$2,046.25 | \$1,000.00 | \$670.00 | \$1,000.00 | \$0.00 |
| 01-34-310-2210-02-0011 | SAL-SY SECRETARIES | \$47,341.95 | \$46,840.00 | \$50,142.02 | \$47,894.00 | \$33,340.44 | \$49,083.00 | \$1,189.00 |
| 01-34-310-2210-02-0012 | SAL-SY SECRETARIES OTHER | \$700.00 | \$1,000.00 | \$0.00 | \$1,000.00 | \$0.00 | \$1,000.00 | \$0.00 |
| PERSONNEL Total: |  | \$1,282,030.57 | \$1,345,908.00 | \$1,359,691.01 | \$1,381,371.00 | \$781,757.91 | \$1,436,871.00 | \$55,500.00 |
| 5200-EXPENSES |  |  |  |  |  |  |  |  |
| 01-34-310-2410-05-0021 | EXP - SY TEXTS \& RELATD | \$12,651.74 | \$14,672.00 | \$12,962.80 | \$9,880.00 | \$3,053.01 | \$12,809.00 | \$2,929.00 |
| 01-34-310-2430-05-0021 | EXP - SY GENERAL SUPPLIES | \$17,716.48 | \$21,446.00 | \$20,403.93 | \$18,634.00 | \$15,230.18 | \$17,536.00 | \$-1,098.00 |
| 01-34-310-4130-04-0023 | EXP-SY TELEPHONE | \$1,649.01 | \$2,700.00 | \$1,124.82 | \$2,700.00 | \$1,462.69 | \$2,700.00 | \$0.00 |
| 01-34-310-4230-04-0022 | EXP - SY CONT SRVCS MAINT | \$8,071.88 | \$6,720.00 | \$7,970.21 | \$8,062.00 | \$6,718.60 | \$8,062.00 | \$0.00 |
| 01-34-310-7300-07-0021 | EXP - SY FIXED ASSETS | \$0.00 | \$0.00 | \$0.00 | \$1,575.00 | \$1,504.48 | \$1,575.00 | \$0.00 |
| EXPENSES Total: |  | \$40,089.11 | \$45,538.00 | \$42,461.76 | \$40,851.00 | \$27,968.96 | \$42,682.00 | \$1,831.00 |
| SYLVESTER ELEMEN | TARY SCHOOL | \$1,322,119.68 | \$1,391,446.00 | \$1,402,152.77 | \$1,422,222.00 | \$809,726.87 | \$1,479,553.00 | \$57,331.00 |
| 5100 - PERSONNEL |  |  |  |  |  |  |  |  |
| 01-35-310-2210-01-0011 | SAL - MS PRINCIPAL | \$278,500.00 | \$290,540.00 | \$290,539.88 | \$300,845.00 | \$208,277.32 | \$308,366.00 | \$7,521.00 |
| 01-35-310-2305-01-0011 | SAL - MS TEACHER \$ | \$3,554,261.38 | \$3,890,372.00 | \$3,776,570.85 | \$4,065,482.00 | \$2,217,781.02 | \$4,158,674.00 | \$93,192.00 |
| 01-35-310-2340-01-0011 | SAL-MS LIBRARIAN | \$78,569.00 | \$69,300.00 | \$73,337.94 | \$77,426.00 | \$41,690.96 | \$81,743.00 | \$4,317.00 |
| 01-35-310-2710-01-0011 | SAL - MS COUNSELOR | \$212,343.07 | \$141,095.00 | \$144,020.00 | \$150,704.00 | \$61,334.36 | \$159,988.00 | \$9,284.00 |
| 01-35-310-2305-01-0015 | SAL-MS STIPENDS TEACHER | \$2,244.09 | \$10,098.00 | \$0.00 | \$1,818.00 | \$0.00 | \$11,703.00 | \$9,885.00 |
| 01-35-310-2325-03-0011 | SAL - MS LONG TERM SUBS | \$141,878.00 | \$0.00 | \$103,221.27 | \$0.00 | \$7,125.00 | \$0.00 | \$0.00 |
| 01-35-310-2325-03-0012 | SAL - MS DAILY SUBS | \$56,613.50 | \$42,000.00 | \$69,846.50 | \$42,000.00 | \$28,629.50 | \$42,000.00 | \$0.00 |
| 01-35-310-3200-03-0011 | SAL - MS NURSES | \$51,283.00 | \$54,009.00 | \$54,009.00 | \$57,020.00 | \$30,703.04 | \$60,199.00 | \$3,179.00 |
| 01-35-310-3200-03-0015 | SAL - MS OTHER NURSES | \$3,493.75 | \$3,000.00 | \$3,500.00 | \$3,000.00 | \$702.50 | \$3,000.00 | \$0.00 |
| 01-35-310-2210-02-0011 | SAL-MS SECRETARIES | \$131,217.64 | \$133,849.00 | \$134,010.92 | \$137,593.00 | \$92,794.41 | \$141,020.00 | \$3,427.00 |
| 01-35-310-2710-02-0011 | SAL-MS GUIDANCE SECRETARIE | ES\$44,348.64 | \$42,601.00 | \$43,892.96 | \$44,293.00 | \$29,873.79 | \$45,404.00 | \$1,111.00 |
| 01-35-310-2210-02-0012 | SAL - MS SECRETARIES OTHER | \$0.00 | \$900.00 | \$300.00 | \$900.00 | \$0.00 | \$900.00 | \$0.00 |
| 01-35-310-2710-02-0012 | SAL - MS GUIDANCE SECS OTHER | $\mathrm{R} \quad \$ 0.00$ | \$300.00 | \$0.00 | \$300.00 | \$0.00 | \$300.00 | \$0.00 |
| 01-35-310-3520-03-0011 | SAL-MS STUDENT BODY | \$11,160.00 | \$10,206.00 | \$7,777.00 | \$7,734.00 | \$0.00 | \$9,332.00 | \$1,598.00 |
| 01-35-310-2305-03-0012 | SAL-MS DETENTION | \$100.00 | \$2,000.00 | \$0.00 | \$2,000.00 | \$0.00 | \$0.00 | \$-2,000.00 |
| PERSONNEL Total: |  | \$4,566,012.07 | \$4,690,270.00 | \$4,701,026.32 | \$4,891,115.00 | \$2,718,911.90 | \$5,022,629.00 | \$131,514.00 |

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 $5200-$ EXPENSES


[^0]| Town of Hanover <br> Expenditure Budget Report <br> FY18 School Operating |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 310 - HPS - REG Account Number | GULAR EDUCATION Account Description | FY2015 <br> Expended | FY2016 Approp | FY2016 Expended | FY2017 <br> Budget | $\begin{array}{r} \text { FY2017 Exp } \\ \text { YTD } \\ \hline \end{array}$ | FX18 Budget Request | Difference |
| 5100 - PERSONNEL |  |  |  |  |  |  |  |  |
| 01-36-310-2305-03-0012 | SAL - HS DETENTION | \$4,781.25 | \$6,000.00 | \$5,556.25 | \$6,000.00 | \$2,518:77 | \$4,000.00 | \$-2,000.00 |
| PERSONNEL Total: |  | \$5,090,899.30 | \$5,376,427.00 | \$5,442,857.96 | \$5,603,409.00 | \$3,155,391.90 | \$5,749,138.00 | \$145,729.00 |
| 5200-EXPENSES |  |  |  |  |  |  |  |  |
| 01-36-310-2210-04-0021 | EXP - HS CONTRACTED SERVICES | S \$4,588.59 | \$4,100.00 | \$4,105.49 | \$4,200.00 | \$2,982.09 | \$4,200.00 | \$0.00 |
| 01-36-310-2357-06-0022 | EXP - HS STAFF PD/CONF/EXP | \$0.00 | \$0.00 | \$550.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 01-36-310-2410-05-0021 | EXP - HS TEXTS \& REL | \$41,692.14 | \$42,600.00 | \$39,004.77 | \$42,500.00 | \$29,646.16 | \$41,000.00 | \$-1,500.00 |
| 01-36-310-2415-05-0021 | EXP - HS LIBRARY MATRLS FOR | \$7,331.99 | \$8,500.00 | \$8,499.45 | \$8,500.00 | \$8,427.56 | \$8,500.00 | \$0.00 |
| 01-36-310-2420-05-0021 | EXP - HS INSTRUCTIONAL | \$8,120.24 | \$8,500.00 | \$6,700.95 | \$8,500.00 | \$6,437.31 | \$8,500.00 | \$0.00 |
| 01-36-310-2430-05-0021 | EXP - HS GENERAL SUPPLIES | \$56,951.91 | \$61,560.00 | \$63,718.31 | \$61,000.00 | \$41,426.82 | \$62,500.00 | \$1,500.00 |
| 01-36-310-2440-05-0021 | EXP - HS OTHER INSTRUCT SRVCS | CS \$4,300.00 | \$4,500.00 | \$5,260.00 | \$4,500.00 | \$2,295.00 | \$4,500.00 | \$0.00 |
| 01-36-310-2710-05-0021 | EXP - HS GUIDANCE SUPPLIES | \$751.98 | \$1,175.00 | \$1,261.21 | \$1,175.00 | \$731.27 | \$1,175.00 | \$0.00 |
| 01-36-310-3300-04-0021 | EXP - HS TRANSPORTATION VOC | C $\$ 11,392.56$ | \$11,734.00 | \$11,734.20 | \$11,734.00 | \$6,714.60 | \$11,734.00 | \$0.00 |
| 01-36-310-3510-04-0025 | EXP - HS HOCKEY ICE TIME | \$14,400.00 | \$10,000.00 | \$10,000.00 | \$10,000.00 | \$9,728.50 | \$10,000.00 | \$0.00 |
| 01-36-310-3520-04-0021 | EXP - HS BAND UNIFORM | \$545.27 | \$750.00 | \$750.00 | \$900.00 | \$1,308.12 | \$1,500.00 | \$600.00 |
| 01-36-310-4130-04-0023 | EXP - HS TELEPHONE | \$4,561.86 | \$8,850.00 | \$4,995.74 | \$5,850.00 | \$2,877.57 | \$5,850.00 | \$0.00 |
| 01-36-310-4220-04-0021 | EXP - HS CONT SRVCS BUILDING | G $\quad \$ 0.00$ | \$0.00 | \$0.00 | \$0.00 | \$299.00 | \$0.00 | \$0.00 |
| 01-36-310-4230-04-0022 | EXP - HS CONT SRVCS MAINT | \$27,699.15 | \$23,363.00 | \$25,875.66 | \$27,696.00 | \$22,999.23 | \$27,696.00 | \$0.00 |
| 01-36-310-7300-07-0021 | EXP - HIS FIXED ASSETS | \$1,762.24 | \$7,125.00 | \$1,807.60 | \$12,495.00 | \$5,606.40 | \$9,495.00 | \$-3,000.00 |
| 01-36-310-9100-09-0025 | EXP - HS TUITION VOCATIONAL | \$28,008.20 | \$45,188.00 | \$45,188.00 | \$63,282.00 | \$66,447.00 | \$44,298.00 | \$-18,984.00 |
| EXPENSES Total: |  | \$233,058.01 | \$237,945.00 | \$229,451.38 | \$262,332.00 | \$207,926.63 | \$240,948.00 | \$-21,384.00 |
| HANOVER HIGH SCH | OOL Total: | \$5,323,957.31 | \$5,614,372.00 | \$5,672,309.34 | \$5,865,741.00 | \$3,363,318.53 | \$5,990,086.00 | \$124,345.00 |
| 5100 - PERSONNEL |  |  |  |  |  |  |  |  |
| PERSONNEL Total: |  | \$0.00 | \$0.00 | \$0.00 |  |  |  | \$0.00 |
| 5200-EXPENSES |  |  |  |  |  |  |  |  |
| EXPENSES Total: |  | \$0.00 | \$0.00 | \$0.00 |  |  |  | \$0.00 |
| SALMOND EC SCHOO | L Total: | \$0.00 | \$0.00 | \$0.00 |  |  |  | \$0.00 |
| 5100 - PERSONNEL |  |  |  |  |  |  |  |  |
| 01-39-310-1450-01-0011 | SAL-SW TECHNOLOGY DIRECTOR | OR\$93,842.50 | \$57,659.00 | \$35,658.68 | \$89,658.00 | \$60,466.28 | \$91,899.00 | \$2,241.00 |
| 01-39-310-2110-01-0011 | SAL - SW CURRICULUM DIRECTOE | OR $110,000.00$ | \$112,200.00 | \$112,429.92 | \$125,000.00 | \$86,538.48 | \$128,125.00 | \$3,125.00 |
| 01-39-310-2315-01-0016 | SAL - SW DEPARTMENT HEADS | \$230,624.49 | \$271,294.00 | \$274,293.92 | \$278,076.00 | \$190,402.71 | \$285,028.00 | \$6,952.00 |
| Last Expenditure Update: 03/10/2017 |  |  |  |  |  |  |  |  |


















01-39-310-3400-03-001 1 SAL - SW FOOD SERVICES

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$山$ 1－32－320－2305－01－0012 SAL－CD SPED PRESCHOOL $\quad \$ 97,689.71 \quad \$ 84,530.00$

| DISTRICT ADMINISTRATION Total： |
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| 5100 －PERSONNEL |

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EXPENSES Total：$\$ 16,267.51$
 01－31－320－1430－04－0021 EXP－ADM SPED LEGAL SERVICES $\$ 14,310.72$ STSNGAXT－00ZS



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Expenditure Budget Report
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| Town of Hanover <br> Expenditure Budget Report <br> FY18 School Operating |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 320 - HPS - SPI Account Number | CIAL EDUCATION <br> Account Description | FY2015 <br> Expended | $\begin{array}{r} \text { FY2016 } \\ \text { Approp } \\ \hline \end{array}$ | FY2016 <br> Expended | FY2017 Budget | FY2017 Exp YTD | FY18 Budget Request | Difference |
| 5200 - EXPENSES |  |  |  |  |  |  |  |  |
| EXPENSES Total: |  | \$0.00 | \$0.00 | \$0.00 |  |  |  | \$0.00 |
| CENTER ELEMENTA | Y SCHOOL Total: | \$637,573.60 | \$691,413.00 | \$699,437.33 | \$639,831.00 | \$386,632.99 | \$588,998.00 | \$-50,833.00 |
| 5100 - PERSONNEL |  |  |  |  |  |  |  |  |
| 1-34-320-2305-01-0011 | SAL - SY SPED TEACHER | \$177,515.25 | \$178,649.00 | \$176,786.71 | \$261,896.00 | \$108,734.68 | \$274,991.00 | \$13,095.00 |
| 1-34-320-2310-01-0014 | SAL - SY SPED SPECIALIST | \$23,570.62 | \$24,101.00 | \$24,101.00 | \$24,703.00 | \$13,301.92 | \$25,321.00 | \$618.00 |
| 1-34-320-2800-01-0013 | SAL - SY SPED PSYCHOLOGIST | \$0.00 | \$18,000.00 | \$21,100.00 | \$15,579.00 | \$8,388.52 | \$16,447.00 | \$868.00 |
| 01-34-320-2305-01-0015 | SAL - SY STIPENDS SPED TEACH | HER \$1,404.00 | \$0.00 | \$500.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 01-34-320-2330-03-0011 | SAL - SY SPED TEACHER ASSTS | \$22,170.04 | \$27,555.00 | \$27,467.65 | \$19,542.00 | \$19,712.35 | \$22,223.00 | \$2,681.00 |
| 01-34-320-2330-03-0016 | SAL - SY SPED TUTORS | \$26,375.00 | \$17,568.00 | \$17,628.08 | \$81,984.00 | \$20,667.63 | \$109,812.00 | \$27,828.00 |
| PERSONNEL Total: |  | \$251,034.91 | \$265,873.00 | \$267,583.44 | \$403,704.00 | \$170,805.10 | \$448,794.00 | \$45,090.00 |
| 5200 - EXPENSES |  |  |  |  |  |  |  |  |
| EXPENSES Total: |  | \$0.00 | \$0.00 | \$0.00 |  |  |  | \$0.00 |
| SYLVESTER ELEMEN | TARY SCHOOL | \$251,034.91 | \$265,873.00 | \$267,583.44 | \$403,704.00 | \$170,805.10 | \$448,794.00 | \$45,090.00 |
| 5100 - PERSONNEL |  |  |  |  |  |  |  |  |
| 1-35-320-2315-01-0016 | SAL - MS SPED ADMINISTRATOR | R \$54,909.97 | \$92,000.00 | \$92,000.04 | \$94,300.00 | \$65,284.64 | \$96,658.00 | \$2,358.00 |
| 1-35-320-2305-01-0011 | SAL - MS SPED TEACHER | \$939,617.57 | \$867,333.00 | \$894,115.84 | \$911,554.00 | \$404,897.76 | \$1,011,599.00 | \$100,045.00 |
| 01-35-320-2800-01-0013 | SAL - MS SPED PSYCHOLOGIST | \$90,599.00 | \$93,991.00 | \$93,991.00 | \$96,341.00 | \$51,875.96 | \$98,750.00 | \$2,409.00 |
| 01-35-320-2330-03-0011 | SAL - MS SPED TEACHER ASSTS | \$123,559.01 | \$140,854.00 | \$132,510.00 | \$141,013.00 | \$90,763.25 | \$188,010.00 | \$46,997.00 |
| 01-35-320-2330-03-0016 | SAL - MS SPED TUTORS | \$194,073.33 | \$234,008.00 | \$248,509.30 | \$310,054.00 | \$213,282.82 | \$329,399.00 | \$19,345.00 |
| 01-35-320-2330-03-0012 | SAL - MS SPED TEACHER ASSTS | \$0.00 | \$600.00 | \$0.00 | \$600.00 | \$0.00 | \$600.00 | \$0.00 |
| PERSONNEL Total: |  | \$1,404,483.88 | \$1,428,786.00 | \$1,461,126.18 | \$1,553,862.00 | \$826,104.43 | \$1,725,016.00 | \$171,154.00 |
| 5200 - EXPENSES |  |  |  |  |  |  |  |  |
| EXPENSES Total: |  | \$0.00 | \$0.00 | \$0.00 |  |  |  | \$0.00 |
| HANOVER MIDDLE S | CHOOL Total: | \$1,404,483.88 | \$1,428,786.00 | \$1,461,126.18 | \$1,553,862.00 | \$826,104.43 | \$1,725,016.00 | \$171,154.00 |
| 5100 - PERSONNEL |  |  |  |  |  |  |  |  |
| 01-36-320-2305-01-0011 | SAL - HS SPED TEACHER | \$714,920.39 | \$651,514.00 | \$655,546.14 | \$680,951.00 | \$368,665.84 | \$772,779.00 | \$91,828.00 |
| 01-36-320-2800-01-0013 | SAL - HS SPED PSYCHOLOGIST | \$60,877.80 | \$91,956.00 | \$91,956.00 | \$94,255.00 | \$53,252.72 | \$96,611.00 | \$2,356.00 |
| 01-36-320-2305-01-0015 | SAL - HS SPED STIPENDS TEACH | HER \$2,000.00 | \$2,000.00 | \$1,000.00 | \$2,000.00 | \$2,722.68 | \$4,326.00 | \$2,326.00 |
| 01-36-320-2330-03-0011 | SAL - HS SPED TEACHER ASSTS | \$85,551.98 | \$105,826,00 | \$105,634.28 | \$142,549.00 | \$92,166.48 | \$150,412.00 | \$7,863.00 |
| 01-36-320-2330-03-0016 | SAL - HS SPED TUTORS | \$86,841.66 | \$135,460.00 | \$115,153.50 | \$141,634.00 | \$73,146.32 | \$171,060.00 | \$29,426.00 |
| Last Expenditure Update: 03/10/2017 |  |  |  |  |  |  |  |  |





| Salaries FY'18 Version 1.0 January 18, 2017 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Line Item Description | FY 17 | FY '18 FTE | FY '17 Salary 4.0a |  | FY'18 Salary 1.0 |  | Difference |  | POSITION |
| $28-140-39-2018-5102-2305-01$ | Grant- Federal Title II | 0.36 | 0.30 | \$ | 29,629.00 | ¢ | 29,007.00 | \$ | (622.00) | Teacher |
|  | Grant- Federal Title II Total | 0.36 | 0.30 | \$ | 29,629.00 | \$ | 29,007.00 | \$ | (622.00) |  |
| 29-323-33-2305-01-0011 | Revolving-Kindegarten | 0.80 | 0.80 | \$ | 20,839.94 | \$ | 22,223.23 | \$ | 1,383.30 | Kindergarten Para |
| 29-323-33-2305-01-0011 | Revolving- Kindegarten | 0.80 | 0.80 | \$ | 20,839.94 | \$ | 22,223.23 | \$ | 1,383.30 | Kindergarten Para |
| 29-323-33-2305-01-0011 | Revolving- Kindegarten | 0.80 | 0.80 | \$ | 29,164.93 | \$ | 29,900.42 | \$ | 735.49 | Kindergarten Para |
| 29-323-33-2305-01-0011 | Revolving-Kindergarten | 1.00 | 1.00 | \$ | 96,341.00 | \$ | 98,750.00 | \$ | 2,409.00 | Kindergarten Teacher |
| 29-323-33-2305-01-0012 | Revolving-Kindergarten | 0.77 | 0.75 | \$ | 72,336.27 | \$ | 72,336.27 | \$ |  | Kindergarten Teacher |
| 29-323-33-2305-01-0011 | Revolving- Kindegarten | 1.00 | 1.00 | \$ | 94,953.00 | \$ | 98,750.00 | \$ | 3,797.00 | Kindegarten Teacher |
|  | Revolving- Kindegarten Total | 5.17 | 5.15 | \$ | 334,475.00 | \$ | 344,183.00 | \$ | 9,708.00 |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  | 7.44 | 7.41 | \$ | 514,326.00 | \$ | 523,412.00 | \$ | 9,086.00 | Center Grant/Revolving Salaries and FTE |
|  |  |  |  |  |  |  |  |  |  |  |
| 01-31-310-1210-01-0011 | SAL-ADM SUPERINTENDENT | 1.00 | 1.00 | \$ | 159,567.00 | \$ | 163,556.00 | \$ | 3,989.00 | Superintendent |
| 01-31-310-1210-01-0011 | SAL-ADM SUPERINTENDENT | 1.00 | 1.00 | \$ | 125,000.00 | \$ | 128,125.00 | S | 3,125.00 | Assistant Superintendent |
|  | SAL - ADM SUPERINTENDENT Total | 2.00 | 2.00 | \$ | 284,567.00 | \$ | 291,681.00 | \$ | 7,114.00 |  |
| 01-31-310-1210-02-0011 | SAL-ADM SUPERINTENDENT SECRETAA | 1.00 | 1.00 | \$ | 52,275.00 | \$ | 53,582.00 | \$ | 1,307.00 | Central Office Superintendent Secretary |
|  | SAL - ADM SUPERINTENDENT SECRETA | 1.00 | 1.00 | \$ | 52,275.00 | \$ | 53,582.00 | \$ | 1,307.00 |  |
| 01-31-310-1410-01-0011 | SAL-ADM BUSINESS MANAGER | 1.00 | 1.00 | \$ | 132,078.00 | \$ | 135,380.00 | \$ | 3,302.00 | Business Manager |
|  | SAL - ADM BuSINESS MANAGER Total | 1.00 | 1.00 | \$ | 132,078.00 | \$ | 135,380.00 | \$ | 3,302.00 |  |
| 01-31-310-1420-03-0011 | SAL-ADM HUMAN RESOURCES | 0.50 | 0.50 | \$ | 42,281.00 | \$ | 43,338.00 | \$ | 1,057.00 | Human Resource/Payroll Coordinator |
|  | SAL - ADM HUMAN RESOURCES Total | 0.50 | 0.50 | \$ | 42,281.00 | \$ | 43,338.00 | \$ | 1,057.00 |  |
| 01-31-310-1410-02-0011 | SAL-ADM BUSINESS SECRETARIES | 0.50 | 0.50 | \$ | 25,652.25 | \$ | 26,812.50 | \$ | 1,160.25 | Benefits Coordinator |
| 01-31-310-1410-02-0011 | SAL-ADM BUSINESS SECRETARIES | 0.50 | 0.50 | \$ | 25,145.25 | \$ | 26,812.50 | S | 1,667.25 | Payroll Secretary |
| 01-31-310-1410-02-0011 | SAL-ADM BUSINESS SECRETARIES | 1.00 | 1.00 | \$ | 48,830.60 | \$ | 52,275.00 | \$ | 3,444.40 | Revolving/Grants Secretary |
|  | SAL-ADM BUSINESS SECRETARIES Tot | 2.00 | 2.00 | \$ | 99,628.00 | \$ | 105,900.00 | \$ | 6,272.00 |  |
| 01-31-320-2110-01-0011 | SAL-ADM PPS DIRECTOR | 1.00 | 1.00 | \$ | 120,950.00 | \$ | 123,974.00 |  | 3,024.00 | Pupil Personnel Director |
|  | SAL-ADM PPS DIRECTOR Total | 1.00 | 1.00 | s | 120,950.00 | \$ | 123,974.00 | \$ | 3,024.00 |  |
| 01-31-320-2110-02-0011 | SAL-ADM SPED SECRETARIES | 0.30 | 0.34 | \$ | 13,828.78 | \$ | 16,940.98 | S | 3,112.20 | Special Education Secretary |
|  | SAL - ADM SPED SECRETARIES Total | 0.30 | 0.34 | \$ | 13,829.00 | \$ | 16,941.00 | \$ | 3,112.00 |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  | 7.80 | 7.84 | \$ | 745,608.00 | \$ | 770,796.00 | \$ | 25,188.00 | Central Admin Operating Salaries and FTE |
| 01-39-310-1450-01-0011 | SAL-SW TECHNOLOGY DIRECTOR (OPS | 1.00 | 1.00 | \$ | 89,658.00 | \$ | 91,899.00 | \$ | 2,241.00 | Director of Technology |
|  | SAL - SW TECHNOLOGY DIRECTOR Tota | 1.00 | 1.00 | \$ | 89,658.00 | \$ | 91,899.00 | \$ | 2,241.00 |  |
| 01-39-310-1450-03-0011 | SAL-SWTECHNOLOGY STAFF: | 1.00 | 0.00 | \$ | 75,397.00 | \$ |  | \$ | (75,397.00) | Data Coordinator |
| 01-39-310-1450-03-0011 | SAL-SW TECHNOLOGY STAFF | 1.00 | 1.00 | \$ | 92,401.00 | \$ | 94,711.00 | \$ | 2,310.00 | Town of Hanover Technology |
| 01-39-310-1450-03-0011 | SAL-SW TECHNOLOGY STAFF | 1.00 | 1.00 | \$ | 66,324.00 | \$ | 67,982.00 | \$ | 1,658.00 | Technology Support |
| 01-39-310-1450-03-0011 | SAL-SW TECHNOLOGY STAFF | 0.00 | 1.00 | \$ | - | \$ | 35,328.00 | \$ | 35,328.00 | Technician |
| 01-39-310-1450-03-0011 | SAL-SWTECHNOLOGY STAFF | 0.00 | 1.00 | \$ | 5,000.00 | \$ | 86,000.00 | - | 81,000.00 | Systems Developer |
|  | SAL-SW TECHNOLOGY STAFF Total | 3.00 | 4.00 | \$ | 239,122.00 | \$ | 284,021.00 | \$ | 44,899.00 |  |
| 01-39-310-1450-03-0013 | SAL-SWTECHNOLOGY ASSTS | 0.63 | 0.63 | \$ | 14,040.00 | \$ | 14,040.00 |  | - | Techology Assistant Support |
|  | SAL - SW TECHNOLOGY ASSTS Total | 0.63 | 0.63 | \$ | 14,040.00 | \$ | 14,040.00 | \$ | - |  |
| 01-39-310-2110-01-0011 | SAL-SWCURRICULUM DIRECTOR | 0.00 | 0.00 | \$ | - | \$ | - | \$ | - | Curriculum Director |
|  | SAL - SW CURRICULUM DIRECTOR Total | 0.00 | 0.00 | \$ | - | \$ | - | S | - |  |
| 01-39-310-2315-01-0016 | SAL-Gr 5-12 DEPARTMENT HEADS | 1.00 | 1.00 | \$ | 95,325.00 | \$ | 97,708.00 | \$ | 2,383.00 | Director 5-12 Humanities |
| 01-39-310-2315-01-0016 | SAL-Gr 5-12 DEPARTMENT HEADS | 1.00 | 1.00 | S | 100,406.00 | \$ | 102,916.00 | \$ | 2,510.00 | Director 5-12 STEM |
| 01-39-310-2315-01-0016 | SAL-Gr 5-12 DEPARTMENT HEADS | 1.00 | 1.00 | \$ | 82,345.00 | \$ | 84,404.00 | \$ | 2,059.00 | Elementary Math Coach |
|  | SAL - Gr 5-12 DEPARTMENT HEADS Tota | 3.00 | 3.00 | \$ | 278,076.00 | \$ | 285,028.00 | \$ | 6,952.00 |  |
| 01-39-310-3200-03-0015 | SAL-SWNURSES OTHER | 0.40 | 0.40 | \$ | 30,336.00 | \$ | 31,094.30 | \$ | 758.30 | Health Services Coordinator |
|  | SAL - SW NURSES OTHER Total | 0.40 | 0.40 | \$ | 30,336.00 | \$ | 31,094.00 | \$ | 758.30 |  |


#### Abstract




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$27-39-3400-03-0011-0001$
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28-240-39-2018-5103-2210-02
01-39-310-3400-03-0011
01-39-320-2305-01-0015













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| عเ00-เ0-008Z-0Zを-9ع-เ0 |  |  |  |  |  |  |  | 01-36-320-2330-03-0016 | O- |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |










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Less Circuit Breaker FY '17 Expenses SPED

Less ATM
Total Budget FY '17

Expenses FY '18 Version 1.0 January 18, 2017

|  | Line Item Description | Description | $\begin{array}{\|l\|} \hline \text { FY '17 } \\ \text { Qty } \end{array}$ | FY '17 Cost | FY '17 <br> Shipping | FY '18 Qty | FY '18 Cost | FY '18 Ship |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 01-32-310-4230-04-0022 | EXP-CD CONT SRVCS MAINT EQUIP | Service contract and lease for Copiers | 1.00 | \$ 16,334.40 |  | 1.00 | \$ 16,334.40 |  |
|  | EXP-CD CONT SRVCS MAINT EQUIP Total |  |  |  |  |  |  |  |
| 01-32-310-2210-04-0021 | EXP-CD CONTRACTED SERVICES | Kilin Service | 1.00 | \$ 500.00 |  | 1.00 | \$ 500.00 |  |
|  | EXP-CD CONTRACTED SERVICES Total |  |  |  |  |  |  |  |
| 01-32-310-4130-04-0023 | EXP-CDTELEPHONE | Land Line and Cell Phones for School | 1.00 | \% 5,100.00 |  | 1.00 | \$ 4,100.00 |  |
|  | EXP-CD TELEPHONE Total |  |  |  |  |  |  |  |
|  | , |  |  | - |  |  |  |  |
|  |  | Cedar School Contracted Services Total | - | - | (20u | $\square$ |  |  |
|  | - |  |  |  |  |  |  |  |
| 01-32-310-7300-07-0021 | EXP-CDFIXED ASSETS | Meeting Tables and Chairs | 1.00 | \$ 2,500.00 |  | 1.00 | \$ 2,500.00 |  |
|  | EXP - CD FIXED ASSETS Total |  |  |  |  |  | - 2,50.00 |  |
| 01-32-310-2420-05-0021 | EXP-CD INSTRUCTIONAL EQUIPMENT/LE | Mats | 1.00 | \$ 1,300.00 | \$130.00 | 1.00 | \$ 1,300.00 | \$130,0 |
|  | EXP - CD INSTRUCTIONAL EQUIPMENT/LE | 6 Motivators | 6.00 | \$ 50.00 | \$30.00 | 6.00 | \$ 50.00 | \$30.00 |
|  | EXP-CDINSTRUCTIONAL EQUIPMENT/LE Total |  |  |  |  |  |  |  |
|  |  |  |  |  | - |  |  |  |
|  |  | Cedar School Equipment Total |  |  | - | 5amanimer | -araney yorame |  |
|  | SAL CD DAIY SUBS |  |  |  | $\square$ |  |  |  |
| 01-32-310-2325-03-0012 | SAL-CD DAILY SUBS | Daily Sub Pay based on historical trends | 1.00 | \$ 38,000.00 |  | 1.00 | \$ 38,000.00 |  |
|  | SAL-CD DAIIY SUBS Total |  |  |  |  |  |  |  |
| 01-32-310-3200-03-0015 | SAL-CD OTHER NURSES | Nurse substitute line based on historical trend | 1.00 | \$ 1,000.00 |  | 1.00 | \$ 1,500.00 |  |
|  | SAL-CD OTHER NURSES Total |  |  |  |  |  |  |  |
| 01-32-310-2210-02-0012 | SAL-CD SECRETARIES OTHER | Payout for longevity and perfect attendance | 1.00 | \$ 600.00 |  | 1.00 | \$ 600.00 |  |
|  | SAL-CD SECRETARIES OTHER Total |  |  |  |  |  |  |  |
| 01-32-310-2305-01-0015 | SAL-CD STIPENDS TEACHER | Student Council Stipend | 1.00 | \$ 442.00 |  | 1.00 | 453.00 |  |
|  | SAL-CD STIPENDS TEACHER | Welliness Representative | 1.00 | \$ 200.00 |  | 1.00 | \$ 200.00 |  |
|  | SAL-CD STIPENDS TEACHER Total |  |  |  |  |  |  |  |
| 01-32-310-2330-03-0012 | SAL-CD TEACHER ASSTS OTHER | Payout for longevity and perfect attendance | 1.00 | \$ 300.00 |  | 1.00 | \$ 300.00 |  |
|  | SAL-CD TEACHER ASSTS OTHER Total |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  | 20, |  |
|  |  | Cedar School Reg Ed Salary/INon FTE Total | 第 |  |  | $\square$ | 30ex | - |
|  | EXP COCANERALSUPTIES |  |  |  | - |  |  |  |
| 01-32-310-2430-05-0021 | EXP-CD GENERAL SUPPLIES | Stamps for mailing | 10.00 | \$ 49.00 |  | 10.00 | \$ 49.00 | \$ - |
|  | EXP-CD GENERAL SUPPLIES | Toner, Staples, etc. for copy machines | 1.00 | \$ 4,500.00 | \$ - | 1.00 | \$ 4,500.00 | \$ - |
|  | EXP - CD GENERAL SUPPLIES | General Supplies (pencils, glue sticks, markers, etc.) | 329.00 | \$ 35.00 | \$ . | 329.00 | \$ 35.00 | \$ . |
|  | EXP -CD GENERAL SUPPLIES | Assignment Notebooks | 170.00 | \$ 2.50 | \$ - | 170.00 | \$ 2.50 | \$ - |
|  | EXP - CD GENERAL SUPPLIES | Family Folders | 450.00 | \$ 1.15 | \$ - | 450.00 | \$ 1.15 | S |
|  | EXP-CD GENERAL SUPPLIES | Copy Paper | 1.00 | \$ 7,000.00 | \$ | 1.00 | \$ 7,000.00 | S |
|  | EXP - CD GENERAL SUPPLIES | Insect Lore - Butterfly Kits | 4.00 | \$ 15.95 | 7.95 | 4.00 | \$ 15.95 | \$ 7.95 |
|  | EXP-CD GENERAL SUPPLIES | Recorders | 65.00 | \$ 2.95 | - | 65.00 | 2.95 | , |
|  | EXP-CD GENERAL SUPPLIES | Plant Refurbishment Kits | 2.00 | \$ 195.95 | 54.17 | 2.00 | \$ 195.95 | 54.17 |
|  | EXP - CD GENERAL SUPPLIES | STEM Lab Supplies | 1.00 | \$ 1,000.00 | 100.00 | 1.00 | \$ 1,000.00 | \$ 100.00 |
|  | EXP - CD GENERAL SUPPLIES | DIBELS Next Progress Monitoring | 1.00 | \$ 164.25 | 16.43 | 1.00 | \$ 164.25 | 16.43 |
|  | EXP -CD GENERAL SUPPLIES | DIBELS Next Assessment Materials | 1.00 | \$ 1,744.05 | 174.41 | 1.00 | \$ 1,744.05 | 174.41 |
|  | EXP-CD GENERAL SUPPLIES | DRA Folders | 3.00 | \$ 41.47 | 4.15 | 3.00 | \$ 41.47 | 4.15 |
|  | EXP - CD GENERAL SUPPLIES | GRADEAssessments | 1.00 | \$ 2,260.00 | s | 1.00 | \$ 2,260.00 | \$ |
|  | EXP - CD GENERAL SUPPLIES Total |  |  |  |  |  |  |  |
| 01-32-310-2415-05-0021 | EXP-CDLIBRARY MATRLS FOR LIB-C | Assorted Books | 1.00 | \$ 700.00 |  | 1.00 | \$ 700.00 |  |
|  | EXP-CD LIERARY MATRLS FOR LIB-C Total |  |  |  |  |  |  |  |
| 01-32-310-2410-05-0022 | EXP - CD TEXTS \& REL SFTWREJMEDIAM | Fundations Student Notebooks (10/pk) | 3.00 | \$ 63.00 | \$18.90 | 3.00 | 63.00 | \$18.90 |
|  | EXP - CD TEXTS \& REL SFTWREIMEDIAM | Fundations Student Notebooks (10/pk) | 9.00 | \$ 63.00 | \$56.70 | 9.00 | \$ 63.00 | \$56.70 |
|  | EXP-CD TEXTS \& REL SFTWREIMEDIAM | Fundations Workbooks | 8.00 | \$ 63.00 | \$50.40 | 8.00 | \$ 63.00 | \$50.40 |
|  | EXP-CD TEXTS \& REL SFTWREJMEDIAM | Handwriting W/O Tears Student Books | 25.00 | \$ 7.70 | \$19.25 | 25.00 | \$ 7.70 | \$19.25 |
|  | EXP-CD TEXTS \& REL SFTWREJMEDIAM | Handwriting W/O Tears Student Books | 86.00 | \$ 7.70 | \$66.22 | 86.00 | \$ 7.70 | \$66.22 |
|  | EXP-CD TEXTS \& REL SFTWREIMEDIAM | Handwriting W/O Tears Student Books | 68.00 | \$ 7.70 | \$52,36 | 68.00 | 7.70 | \$52.36 |
|  | EXP - CD TEXTS \& REL SFTWREIMEDIAM | Handwriting W/O Tears Student Books | 65.00 | \$ $\quad 7.70$ | \$50.05 | 65.00 | \$ 7.70 | \$50.05 |
|  | EXP-CD TEXTS \& REL SFTWREJMEDIAM | Science Nonfiction Text | 1.00 | \$ 750.00 | \$75.00 | 1.00 | \$ 900.00 | \$90.00 |
|  | EXP - CD TEXTS \& REL SFTWREIMEDIAM | Science Nonfiction Text | 1.00 | \$ 750.00 | \$75.00 | 1.00 | \$ 900.00 | \$90.00 |
|  | EXP-CDTEXTS \& REL SFTWREJMEDIAM | Science Nonfiction Text | 1.00 | \$ 750.00 | \$75.00 | 1.00 | \$ 900.00 | \$90.00 |
|  | EXP-CDTEXTS \& REL SFTWREIMEDIAM | Science Nonfiction Text | 1.00 | \$ 750.00 | \$75.00 | 1.00 | \$ 900.00 | \$90.00 |
|  | EXP-CD TEXTS \& REL SFTWREIMEDIAM | Sclence Nonfiction Text | 1.00 | \$ 750,00 | \$75.00 | 1.00 | \$ 500.00 | \$50.00 |
|  | EXP-CD TEXTS \& REL SFTWREIMEDIAM | Social Studies Nonfiction Text | 1.00 | \$ 30000 | \$30.00 | 1.00 | \$ 550.00 | \$55.00 |
|  | EXP - CD TEXTS \& REL SFTWREIMEDIAM | Social Studies Nonfiction Text | 1.00 | \$ 300.00 | \$30.00 | 1.00 | \$ 550.00 | \$55.00 |
|  | EXP - CD TEXTS \& REL SFTWREIMEDIAM | Social Studies Nonfiction Text | 1.00 | \$ 300.00 | \$30.00 | 1.00 | \$ 550.00 | \$55.00 |
|  | EXP - CD TEXTS \& REL SFTWREIMEDIAM | Social Studies Nonfiction Text | 1.00 | \$ 300.00 | \$30.00 | 1.00 | \$ 550.00 | \$55.00 |
|  | EXP - CD TEXTS \& REL SFTWREIMEDIAMM | Social Studies Nonfiction Text | 1.00 | \$ 300.00 | \$30.00 | 1.00 | \$ 550.00 | \$55.00 |
|  | EXP-CDTEXTS \& REL SFTWREJMEDIAM | National Geographic Subscription for Non- | 151.00 | \$ 4.50 | \$67.95 | 151.00 | \$ 4.50 | \$67.95 |
|  | EXP-CD TEXTS \& REL SFTWREJMEDIAM | Recorder Books | 65.00 | \$ 5.25 | \$0.00 | 65.00 | \$ 5.25 | \$0.00 |
|  | EXP - CD TEXTS \& REL SFTWREJMEDIAM | Scholastic News Let's Find Out | 24.00 | \$ 5.25 | \$12.60 | 24.00 | \$ 5.25 | \$12.60 |
|  | EXP - CD TEXTS \& REL SFTWREIMEDIAM | Scholastic News | 86.00 | \$ 4.75 | \$40.85 | 86.00 | \$ 4.75 | \$40.85 |
|  | EXP - CD TEXTS \& REL SFTWREIMEDIAM | Scholastic News | 68.00 | \$ 4.75 | \$32.30 | 68.00 | \$ 4.75 | \$32.30 |
|  | EXP-CD TEXTS \& REL SFTWREIMEDIAM | Time for Kids | 65.00 | \$ 4.24 | \$0.00 | 65.00 | \$ 4.24 | \$0.00 |
|  | EXP - CD TEXTS \& REL SFTWREJMEDIAM | Time for Kids | 86.00 | \$ 4.24 | \$0.00 | 86.00 | \$ 4.24 | \$0.00 |
|  | EXP-CD TEXTS \& REL SFTWREIMEDIAM | Words IUse When I Write | 86.00 | \$ | \$0.00 | 86.00 | \$ 2.50 | \$0.00 |
|  | EXP - CD TEXTS \& REL SFTWREIMEDIAM | Draw/Write Journals (Lakeshore)10/set | 16.00 | \$ 32.99 | \$52.78 | 16.00 | \$ 32.99 | \$52.78 |
|  | EXP - CD TEXTS \& REL SFTWREIMEDIAM | Reading Street Sleuth | 8 | \$223.97 | \$179.18 | 0 | \$0.00 | \$0.00 |
|  | EXP - CD TEXTS \& REL SFTWREIMEDIAMM Total |  |  |  |  |  |  |  |
|  | - |  |  |  | $\underline{-}$ |  | - |  |
|  |  | Cedar School Supplies and Materials Total | $\checkmark$ | Mram | 4-7 | - | - | T |
|  |  |  |  |  | - | 100 |  | - |
| 01-32-320-2330-03-0012 | SAL-CD SPED TEACHER ASSTS SAL-CD SPED TEACHER ASSTS OTHER Total | Payout for longevity and perfect attendance | 1.00 | \$ 1,500.00 |  | 1.00 | \$ 1,500.00 |  |
|  |  |  |  |  |  |  |  |  |
|  | - | Cedar School Sped Salary/Non FTE Total |  | - | $\square$ | $\square$ | - | - |
|  |  |  |  |  |  |  |  |  |


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|  | （00008） | S 00＇008 | 500000 s |  | 00000s | 1 |  | 000008 | $\stackrel{L}{1}$ | 2／3 1evishyd＇ent ：aouaps |  |
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|  | （00＇098） | S 000.050 l ¢ | s 000002 s |  |  |  |  |  |  |  |  |
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|  | $00^{\circ} \mathrm{L} 6 L^{\prime} \mathrm{Z}$－ |  | $500{ }^{\circ} \mathrm{Sc} 9^{\circ} \mathrm{LE}$－ 5 |  |  |  |  |  |  |  | ［1701 S317ddns 7883 NBO NO－dX3 |
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|  | （00＇689） | $00^{\circ} 689$－ | s－${ }^{\text {s }}$ |  |  | 0 | $00^{\circ} \mathrm{E}$ ¢ | 00＇999 \＄ | S | WH308 |  |
|  | （00＇z61） | \＄00 Z6l | 5 ¢ |  |  | 0 | $0^{00} 6$ | $00^{\circ} \mathrm{E}$ ¢ ${ }^{\text {c }}$ | 5 | siap｜o |  |
|  | （00＇998） | 00.998 \＄ | 5 － |  |  | 0 | 0000 | 00 zl \＄ | 589 | S73810 | S3ITddกS 7VYヨN30 NO－dX |
|  | 00＇66b＇t |  | \＄ $00.666 \mathrm{t}^{6} \mathrm{~s}$ \＄ | 00000 \＄ | 00＇66Z＇t | 1 |  |  | 5 |  |  |
|  |  | 5 S9＇6EZ ${ }^{\text {c }}$ | ${ }^{5} 59{ }^{\text {c } 68 \%}$ | 00 Zl | $50^{\circ} \mathrm{Z}$－ | LIL | 00＇Zl | soz \＄ | ¢ 1 L | Soul｜m Ilews \％ 008 ajee |  |
|  | $00^{\prime}$＇ $0^{\prime}$＇l | S $00^{\circ} 6850^{\circ} \mathrm{l}$－ | \＄ 00 zser ${ }^{\text {c }}$ | 000．02 \＄ | $00^{\circ} 6$ | $8{ }^{1}$ | $00 \cdot 09$ | 00＇6 | 5 HL | Yoog uoyssodwo juepnis suoprepund |  |
|  | （00\％ $600^{\circ} \mathrm{L}$ ） | S $00^{\circ} 6500^{\circ} \mathrm{l}$－ |  |  |  | 0 | 00.09 | $0^{00} 6$ | 5 LLL | Yо0а\10M \uapnis 10 MMH | S317ddกS 7883 N 39 NO－dX3 |
|  | （00＇L09） | $500.860^{\circ} \mathrm{L}$ S | 500 LLS | $00 \cdot \mathrm{sz} \mathrm{s}$ | 0z＇or s | $0 \varepsilon$ | 00．90 | 0Z＇9r \＄ | 509 |  | S317ddกS $7 \forall \forall \exists N 39$ NO－dX |
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|  |  | 500 ¢ ¢ \％s | S 00 OESt | 00＇LZ \＄ | $0^{00} 8$ | bs | 00＇LK s | 00\％ 8 | 5 bs | Jaded 10 MMH |  |
|  | 5 |  | $50 \mathrm{~S}^{\circ} \mathrm{OE}$－ | OS＇L \＄ | $00^{2} \mathrm{~L}$－ | b | Os＇L s | OZL \＄ | $5{ }^{5}$ |  | S317ddns 7\％ 3 N39 N $3-d \times 3$ |
|  | －${ }^{-1}$ | \＄ 0 ＋＇999 | 5 \％ 0 ＇999 | －${ }^{5}$ | $66^{\circ} \mathrm{O}$ ¢ | O98＇L |  | $65^{\circ} \mathrm{O}$ | 5 09E＇L | abelisod | S3I7ddnS 7\％ 3 N 39 N $0-d \times 3$ |
|  |  | \＄ $000006^{\prime} \mathrm{Z}$ \＄ | \＄ $000^{\circ} 006^{\prime} \mathrm{Z}$ S | －${ }^{5}$ | $0^{0} 0^{\circ} 6 z^{\circ}$ \＄ | 001 | 5 | $00^{\circ} 62$ \＄ | 5001 | $\mathrm{Jaded}_{\text {d }}$ | S317ddกS 7V\％3N39 NO－dX3 |
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|  | （00＇SLs＇L）s |  | $s$ s |  |  |  |  |  |  |  |  |
|  | （00＇sLs＇L）S |  | ¢ | 5 | $s$ | 00＇0 | 00＇sL s | 00＇00s＇L s | $500^{\prime}$ |  | SLİSS $\forall$ O3XIGNO－dX |
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|  |  | 5 O0＇LLG＇SL s |  | － | $\square$ | $\square$ | － | $\square$ | 5 |  |  |
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|  | 5 | s 00， 000 ＇s s | s 000．000＇r s s |  |  |  |  |  |  |  | ［ 401 3NOHd3731 ${ }^{\text {NO－dX3 }}$ |
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| salo ${ }^{\text {N }}$ |  |  |  | d！${ }^{\text {d }} 8 \mathrm{l}$ h ded | 1503 8h． Cl | 4， 808 l ． Al | $\begin{array}{\|c\|} \hline \text { Sulddius } \\ L L . A-1 \end{array}$ |  | $\begin{array}{\|r\|r\|} \hline 100 \\ \hline & \angle L, S J \\ \hline \end{array}$ | प01pdursoa |  |
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| Expenses FY '18 Version 1.0 January 18, 2017 |  |  |  |  |  |  |  |  |  |  |  |  |
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|  | Lne item Desosirption | Description | $\begin{aligned} & \text { FY' }{ }^{177} \\ & a^{27} \end{aligned}$ | FY ${ }^{17}$ cost | $\begin{aligned} & \text { Fr } 17 \\ & \text { Shlippling } \end{aligned}$ | FY'18 aty | FY 18 cost | FY'18 Ship | FY 18 Budget 1.0 | FY'17 Budget 4.0 a | Ditterence | Notes |
| 01-31-310-1210-04-0021 | EXP-ADM Cont SkVCs Malvt Equip Tobl | Shredding Sysiem Wide |  | 7.000 .00 |  |  | (1) 7.000 .00 |  | s s | s <br> s |  |  |
|  | EXPPAOM CONTRACTEOS SERVCCES | Sthoolscrin Job Posting Annual sub |  | S ${ }^{\text {s }}$ |  |  |  |  | 4.400 .00 | 4.500.00 |  |  |
|  |  |  | ${ }_{1}^{1.00}$ | s 1.000 .00 <br> s  <br> 500.00  |  |  | [iols |  | s s s | 1,000.00 |  |  |
| 1313 | EXP-ADM Contracteo services Total |  |  |  |  |  |  |  | ${ }_{13,00000}$ | 13,000.00 |  |  |
| 01-31-310-4130.04-0023 | EXP-ADML LeGAL Lervices | Legal Senices for Labor Relations | 1.00 | s 40,000.00 |  |  | \% 40.000 .00 |  | $\begin{array}{ll}\text { s } & 40.000,00 \\ \text { s } & 40.000 .00\end{array}$ | $\begin{array}{ll}\text { s } & 40.000 .00 \\ \text { s }\end{array}$ |  |  |
|  | EXP-ADM TEEEPHONE | Telephone cost tor Central Admin | 1.00 | S 6,000.00 |  |  | O 8.000 .00 |  | ${ }_{5}{ }^{\text {s }}$ | ${ }^{\text {s }}$ s 6.000000 | 2000000 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | Central Administration Contracted Services |  |  |  |  |  |  | 5 65,372.00 | 63.372 .00 | 2000.00 |  |
| 01-31-310-7300-07-0021 | EXP - ADM FIXEDASSETS | Desks, chars turnture to cupport Central Admin | 1.00 | $5 \quad 1.000 .00$ |  | 1.00 | 's 500.00 |  | 500.00 | s $\quad 1.000 .00$ |  |  |
|  | EXP-ADM FIXEDASSETS Tolal |  |  |  |  |  |  |  | 500.00 | $5 \quad 1.00000$ | 5 ${ }^{5}$ |  |
|  |  | Central Administration Equipment Total |  | cmateme | S |  | - |  | 50.00 | \% $\quad 1.000 .00$ | $5 \quad 1500.00$ |  |
| 01-31-310-1210.066-0021 | EXP -ADM AOMIN PDICONFIEXP | Protessional Development Ior Central Admin | 1.00 | \% 7,000.00 |  |  | \% 7.00000 |  | 7.000.00 | \% 7,00000 |  |  |
|  | EXP-ADM AOMIN POICONFIIEX Total |  |  |  |  |  |  |  | 7,000.00 | s $\quad 7.000000$ |  |  |
| 01-31-310-1210-06-0022 | EXP - ADM STAFF PDICONFIEXP | Statt |  | s 1,000.00 |  |  | s 1.000.00 |  | 1.000.00 |  |  |  |
|  | EXP-ADM STAFF POICONF IEXP Total |  |  |  |  |  | 5 1,0000 |  | 1,000.00 | 1.000.00 |  |  |
|  |  | Central Administration Professional Dev Total |  |  |  |  |  |  | 8.000.00 | s 8.000.00 | 5 |  |
| 01-31-310-1210.02-0012 | SAL - AOM SECRETARIES OTHER | Payout or longevily and perfect atendance |  | S 600.00 |  |  | / 5000.00 |  |  |  |  |  |
|  | SAL-ADM SECRETARIES OTHER Total | , |  |  |  |  | 5600.00 |  | 5 | 600.00 60000 | ${ }_{5}^{5} \quad{ }^{(600000}$ |  |
| 01-31-310-1210-01-0014 | SAL-ADM STIPENDS SUP \& BUS MGR | Mieage reir (contractual | 1.0 | \$ 7,000.00 |  |  | \$ 7.000 .00 |  | 7.000 .00 | $5 \quad 7.000 .00$ | 5 . |  |
|  |  |  |  |  |  |  |  |  | 7,000.00 | s 7,000.00 |  |  |
|  |  | Central Admin Regular Ed Salary/Non FTE Total |  |  |  |  |  |  | 7.000.00 | 7.00.00 | ${ }^{1600.00}$ |  |
| 01-31-310.1210.05-0021 | EXP - ADM SUPPLLES | Copy and Print Paper | 1.00 | 2.500.00 |  | 1.00 | \% $2,500.00$ |  | 2.500 .00 | ${ }^{5} \quad 2.500 .00$ | s |  |
|  | EXP. ADM SUPPLES | Copier Supples and Toner | $\frac{1.00}{10}$ |  |  |  |  |  | 1,000.00 | 1.000000 | s |  |
|  | EXP. AOM SUPPLLES | Nalling and Postage | 1.00 | \$ 4.0000 .00 |  |  | \% 5.000000 |  | 5.000.00 | \% 4.4 .000 .00 | 1,000.00 |  |
|  | ${ }_{\text {EXP }}^{\text {EXP-ALOM SUPPPLES }}$ | Pefty cash supoplies and materals | ${ }_{1}^{1.00}$ | s ${ }_{\text {s }}{ }^{\text {c }}$ |  | ${ }_{1}^{1.00}$ | [ |  | 5 5 | s <br>  | $\frac{5}{8}$ |  |
|  | EXP-AOM SUPPLIES Tolal |  |  |  |  |  |  |  | 11,500.00 | ¢ 10.500.00 | 1.000.0 |  |
|  |  | Central Administration Supplles and |  |  |  |  |  |  | 115 | - 105000 | S 1000 |  |
| 01-31-320-1430-04-0021 | EXP - ADM SPEDLEGAL SERVICES | Specal Eeducation Legal Serices |  | \% 25,000.00 |  |  | \% 25.000 .00 |  |  |  |  |  |
|  | EXP-AOM SPEDLEGALSERVICES Total | peearcucalonLegasemics |  |  |  |  | 20.000.0 |  | $\xrightarrow{25,000000} 2$ | $\stackrel{\text { s }}{ }+2$ 25,000.00 | s |  |
|  |  | Central Administration Sped Contracted |  |  |  |  |  |  |  |  |  |  |
|  |  | Service Total |  |  |  |  |  |  | s 25.000 .00 | s 25,000.00 | 5 |  |
| 01-31-320.2110.02-0012 | SAL-ADM SPED SECRETARIES OTHER | Payout or longeviv and perrect ateendance | 1.00 | s 300.00 |  |  | / 30000 |  | 300.00 |  |  |  |
|  | SAL - ADM SPED SECRETARIES OTHER Total |  |  |  |  |  |  |  |  | s 300.00 |  |  |
|  |  | Central Administration Sped SalaryiNon FTE <br> Total |  |  |  |  |  |  | 300.00 | 300.00 | 5 |  |
| 01-31-320-2110-05-0221 |  | Stecc |  |  |  |  |  |  |  |  |  |  |
|  | EXP - ADM SPED SUPPLIES | Oftice | 1.00 | S 2,000.00 |  | 1.00 | s 2.000.00 |  | 200000 | \$ 2.000 .00 |  |  |
|  |  |  |  |  |  |  |  |  | 2,000.00 | s 2.000 .00 |  |  |
|  |  | Central Admin Speed Supplies and Materalals |  |  |  |  |  |  | 2,000.00 | 2.000.00 | 5 |  |
|  |  | CENTRALADMIN GRANO TOTAL |  |  |  |  |  |  | 19,672.00 | s 117,772.00 | s 1,900.00 |  |
|  |  |  |  |  |  |  |  |  |  | ,1,200 |  |  |
| 01-39-310-1450-04.0022 | EXP- SW CONTRACTEDSERVICES TECHNOLOGY (SCHL) | School Messenger |  |  |  | 1.0 | 's 5,600.00 |  | 5,600.00 | ${ }^{5} \quad 6.875 .00$ | 1.275 .00 |  |
|  | EXP. SW Con racteo services technolocy (schl | Heath Oifice Anymere | 1.00 | s ${ }^{\text {s }}$ |  | 1.00 | 4.500.00 |  | 4.500.00 | 4.500.00 |  |  |
|  | EXP-SW Contracteoservicestechnoiog schl | Aspen SIS |  |  |  | $\frac{1.00}{10}$ | ${ }^{19.000000}$ |  | 19,000.00 | 19,0000.0 |  |  |
|  | EXP- SW Cont Ractio services technolog ( Chl | Earthink TY Line |  | s ${ }^{\text {s }}$ |  | 1.00 | $\frac{5,000.00}{}$ |  | 13,20000 <br> 6.0000 | 6,000:00 |  |  |
|  | EXP. SW Contracteo services Technolocy (schl | esped | 1.00 | 7,400.00 |  |  | 7,400000 |  | 7.40000 | ${ }_{7}^{7,400000}$ |  |  |
|  | Exp-SW ConvRacteo servicestechnolocy schl) |  |  | ${ }^{3,1960.00} 8$ |  | 1.00 | 4,780.000 |  | $\frac{4.780 .00}{21000}$ | ${ }_{3}^{3,196600}$ | 1.544 .00 |  |
|  | EXP. SW Cont racteo services technolocy (chll) | Aerohive Llcense ( (New Accesss Poins) |  | 89.00 |  |  |  |  | 2,100.00 | ${ }^{1,6565000}$ |  |  |
|  | EXP- SW Con ract eo services Technolocy schl | Sonicowall 6 ateway Secarty Sute |  | 4.500000 |  | 3.00 | /8 ${ }^{\text {c/500.00 }}$ |  | 13,500.00 | 27,000,00 | ${ }^{(13,5000.00}$ |  |
|  | ExP- SW Coniracteoservices technolocg (schl) | 1 Image Teech Confract | ${ }_{1}^{12.00}$ | \% ${ }^{\text {s }}$ |  | 120 | 1.550.00 |  | 18,000.00 | $\xrightarrow{11,00000} 1$ | $\xrightarrow{\frac{11,000,00}{3,12200}}$ |  |
|  | EXP. SW CONTRACTED SERVICES TECHNOLOGY (SCHL) | ICrasplan |  | 2.50000 |  |  | 2,500.00 |  | 2,500.00 | $2,500.00$ |  |  |

$\qquad$ LZ00-t0-009E-0LE-6£-10





 otal SWCONTRACTEO SERVICES TECHNOLOGY (TOWN)
 EXP - SW CONTRACTED SERVICES TECHNOLOGY (SCHL) HEAT LANRev RRenewal

[^1]Expenses FY '18 Version 1.0 January 18, 2017





## Special Education Trend Report for 2016-17

## Hanover, MA

## New England School Development Council

28 Lord Road, Marlborough, MA 01752 - Tel: 508-481-9444 - www.nesdec.org

## RECEIVED <br> JAN 242017 <br> SUPERINTENDENT'S OFFICE <br> OFFICE

Attached is the NESDEC Special Education Trend Report for your school district. We appreciate your participation in the Special Education Trend Report and look forward to providing this information regarding your district's Special Education services in future years.
Available free of charge exclusively to NESDEC affiliates on an annual basis, the Special Education Trend Report is a planning and decision-making tool for
Superintendents and other school district leaders. The Report is designed to serve as a straightforward gauge of Special Education service delivery, staffing and expenditure levels.
Tips for using the Special Education Trend Report:
Check for Accuracy: The Special Education Trend Report tables, charts and graphs are developed using data and information provided, by your school district. Check to see that the data used to generate the Special Education Trend Report has been accurately reported to NESDEC and/or accurately transferred from the data submission form submitted by your district. If you suspect inaccuracies, please notify NESDEC immediately so we can resolve any issues. Some districts
report data as of October 1; others as of December or January. The date for your district is noted on the report. Please note that the data for 2016-17 is
estimated (indicated by an " $e$ "), since at the time of the report the academic year had not, yet, been completed. This estimated data can be updated when the data submission forms for 2017-18 are sent out to districts.
Total Number of IEP's: While the total number of district IEP's may vary from year to year, large year-to-year fluctuations might warrant further investigation. Could the increase or decrease be the result of a change in programs, procedures, personnel or budget? Could the change be attributable to changes in demographics? Is the change due to an anomaly that will likely even out in the future?
Total General Education and Special Education Expenditures (excluding fringe benefits): As one might expect, depending upon the economic climate, total district expenditures can be expected to go up or down from year to year. It is not unusual for general education expenditures and special education expenditures to trend fairly closely to one another. However, if general education expenditures are flat or declining while special education expenditures are rising (or vice-versa), it might be prudent to investigate in order to be able to explain the phenomenon and estimate the long-term trend.
A comments section can be found at the end of the report.
 paseq s! froday puarı uoltoonpa lo!ads Notes Regarding Your District's Special Education Trend Report:

Collaborative/Consortium Membership paraprofessional/teacher assistant.
 in the least restrictive educational setting. Assigning paraprofessionals or teacher assistants to classes where students need additional help and support is a Number of IEP's per Special Education Paraprofessional and/or Teacher Assistant: School districts work very hard to keep special education identified students
`马u! \#, students. While these costs can vary widely from district to district, it may be worth exploring the possibility that some children in outside placements could outside placements as a percent of total special education expenditures can be used to examine how the district is serving low incidence special education
Collaborative and Outside Placement Expenditures as a \% of Total Special Education Expenditures (excluding fringe benefits): The cost of collaborative and
 services to lower incidence children. On an average per pupil basis, outside placement expenditures tend to be higher than collaborative placements. If this is trend in outside placement and/or collaborative expenditures. Collaborative placements are generally viewed as a way to offer high quality, cost-effective and outside placements can be many times the average cost of a general education student. It is useful to know the reason(s) behind an upward or downward through outside placements or through collaboratives, cooperatives or consortiums. Depending upon the required level of service, the cost of both collaborative
Outside Special Education Placements and Collaborative Placements: Many school districts provide services for lower incidence special education students
 The percent of the total expenditures attributed to special education (sometimes referred to as "Direct Special Education Costs") can vary from state to state. In can be calculated in various ways. The Special Education Trend Report uses district-provided data excluding fringe benefits (i.e., employee health insurance). Special Eh...ation Expenditures as a \% of Total District Expenditures: Special wucation expenditures expressed as a percentage of total district expenditures



$\$ 10,000,000$
$\$ 8,000,000$
$\$ 6,000,000$
$\$ 4,000,000$
\$2,000,000




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Special Education Trend Report Hanover, MA
Comments Regarding Your Report: (2012-13 Base Year)

## PLEASE NOTE: Averages do not include current year estimates. Also, averages and percentages are calculated based upon limited data.

2) The district's estimated expenditure level for General Education for the current year is:

2a) The district's average ${ }^{*}$ annual expenditure level for General Education over the multi-year period is:
2b) The difference between the current year's estimated General Education expenditure level and the average is:
2c) The difference between the current year's estimated Gen. Ed. expenditure level and the average, expressed as a\%:


| $\$$ | $7,353,257$ |
| :--- | :--- |
| $\$$ | $6,265,210$ |
| $\$$ | $1,088,048$ |
| $17.37 \%$ |  |


| $\$$ | 972,925 |
| :--- | :--- |
| $\$$ | 405,185 |
| $\$$ | 567,740 |
|  | $140.12 \%$ |

> 1) The district's estimated number of IEP's for the current year is: 1a) The district's average* $^{*}$ number of IEP's over the multi-year period is: 1b) The difference between the current year's estimated number of IEP's and the multi-year average is:

| $\$$ | $19,537,864$ |
| :--- | :---: |
| $\$$ | $17,971,041$ |
| $\$$ | $1,566,823$ |
|  | $8.72 \%$ |


\section*{| $\$$ | $7,353,257$ |
| :--- | :--- |
| $\$$ | $6,265,210$ |
| $\$$ | $1,088,048$ |
|  | $17.37 \%$ |}

3a) The district's average* annual expenditure level for Special Education over the multi-year period is:

 4) The district's estimated expenditure level for Outside Placements for the current year is:
4a) The district's average* annual expenditure level for Outside Placements over the multi-year period is:
4b) The difference between the current year's estimated Outside Placement expenditure level and the average is:
4c) The difference between the current year's estimated Out Placement expenditure level and the average, expressed as a \%:
the current year's estimated Out Placement expenditure level and the average, expressed as a \%:

| Note: In FY '17 there were several unanticipated outside special education |
| :---: |
| placements. |


2) The district's estimated expenditure level for General Education for the current year is:
\%: +



Hanover, MA
School District:




Hanover, MA
1/11/2017

| 11 | 12 | UNGR | K-12 | PK-12 |
| :---: | :---: | :---: | :---: | :---: |
| 192 | 198 | 2 | 2560 | 2625 |
| 223 | 193 | 2 | 2499 | 2564 |
| 183 | 224 | 2 | 2485 | 2550 |
| 208 | 184 | 2 | 2449 | 2514 |
| 194 | 209 | 2 | 2454 | 2519 |
| 162 | 195 | 2 | 2422 | 2487 |
| 198 | 163 | 2 | 2405 | 2470 |
| 190 | 199 | 2 | 2425 | 2490 |
| 159 | 191 | 2 | 2409 | 2474 |
| 178 | 160 | 2 | 2398 | 2463 |
| 178 | 179 | 2 | 2422 | 2487 |







[^2]






[^0]:    
    Hodog raspng amuppudxa
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[^1]:    men Description

[^2]:    © New England School Development Council - 508.481-9444 • www.nesdec.org

