

TOWN OF HANOVER 550 HANOVER STREET HANOVER, MASSACHUSETTS 02339

Advisory Committee

Hanover Advisory Committee 550 Hanover Street Hanover, MA 02339

Meeting Minutes
Wednesday, February 13, 2019 – 7:00 pm
Cedar School

Committee Attendees

Ted Hickey Steven Freedman James Hoyes Steven Kmito Jerry O'Hearn Joan Port-Farwell

<u>Absent</u>

Sandra Hayes Gavin Little-Gill Nick Morwood

Other Attendees

Lincoln Heineman, Finance Director
Chelsea Stevens, Town Accountant
Walter Sweeney, Police Chief
Robert Murray, Facilities Director
Tom Raab, School Business Manager
Bill Hartigan, IT Director
Libby Corbo, School Committee
Leah Miller, School Committee Chair
Michael Oates, Cedar School Principal
Joel Barrett, Hanover Middle School Assistant Principal & School Security Liaison

Opening

The meeting was opened at 7:05 p.m. by Chairman Ted Hickey.

Review of Meeting Minutes

The Committee voted to accept the meeting minutes of November 13, 2018 with proposed edits made.

The Committee voted to accept the meeting minutes of January 16, 2019.

The Committee voted to accept the meeting minutes of February 4, 2019.

Cedar School Bathrooms & Security Capital Requests

The Committee took a tour of the Cedar School. They received design plans for the two capital requests (attached).

Cedar School Bathrooms Capital Request

Tom Raab, School Business Manager, let the Committee know that the request is being lowered from \$130,000 to \$70,000 for the bathrooms project. Steven Freedman mentioned that the committee has looked into what the associated costs have been related to the redistricting of the schools. Tom responded that many of the costs that have come up were not known at the time the Center School Project was proposed/voted, these are things that came up while the project was happening.

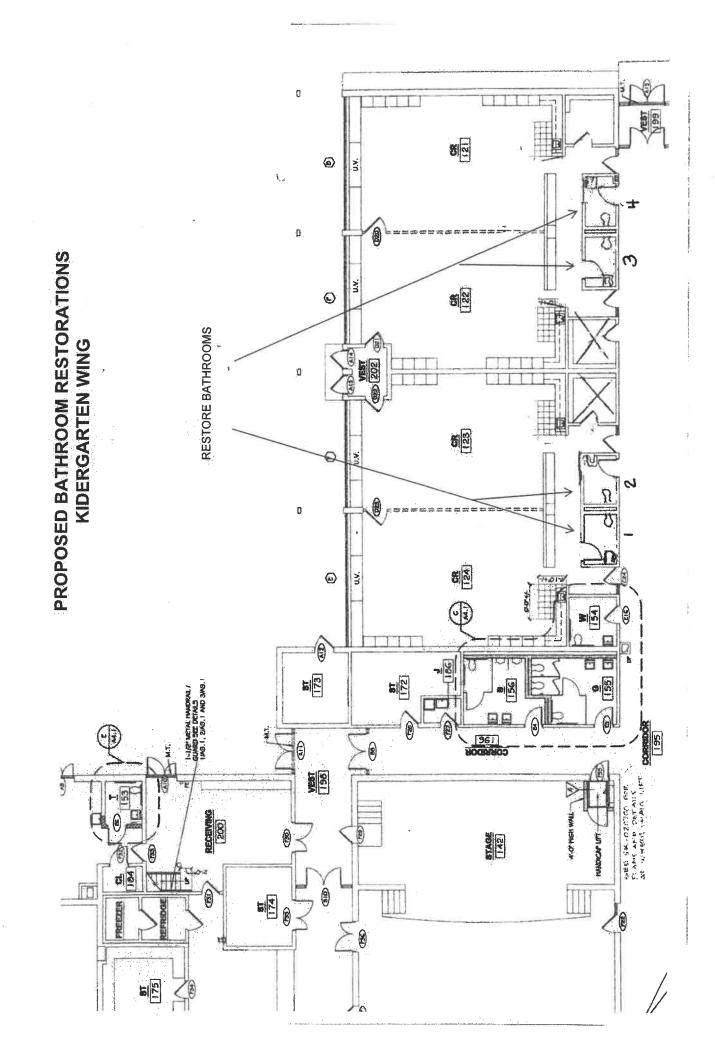
Cedar School Security Capital Request

Chairman Ted Hickey pointed out that this capital item was not included in prior year capital plans. Libby Corbo, School Committee Member, said that security needs and standards are always changing and the schools are always re-evaluating. Tom Raab said that he expects future security items to be part of the operating budget and some security items are addressed as part of the Technology capital budget. Tom Raab also discussed possibly requesting the design fees at the Special Town Meeting so that the process can start in May rather than having to wait until the Annual Town Meeting funds are available on July 1st. Joel Barrett presented the school department security program and training referred to as ALICE for "Alert, Lockdown, Inform, Counter, Evacuate."

Police Department Operating Budget

Chief Sweeney presented the Police Department Operating Budget (attached). There was a discussion about other towns regionalizing their Emergency Communication Centers. Chief

Sweeney says the model many of the regional districts use is the same model Hanover is using currently. He does not believe regionalizing the ECC would make sense for Hanover.
Adjournment Jerry O'Hearn made the motion to adjourn. This was seconded by Joan Port-Farwell. All were in favor and the meeting adjourned at 9:13 p.m.



147 Blossom Street Lynn, Ma. 01902 Tel. (781) 581-0464 x 226 Fax (781) 581-2860 bmcconnell@irvineandsons.com

Robert W. Irvine & Sons Inc.

Proposal

November 8, 2018

Town of Hanover Cedar Elementary School.

ATT: Alan Peterson

Fixture Replacement

Dear Alan:

This is our proposal to provide labor & material, and some fixtures. I broke it down into three areas.

• Kindergarten; Re-pipe waste and water lines and provide new fixtures and faucets for four bathrooms each consisting of 1 toilet, 1 lay and 1 floor drain.

lets and 4 lays, lower toilet and lay carriers and reinstall existing fixtures.

irst grade: Remove existing 6 toilets. 6 lavs and 3 urinals. lower toilet and lav carriers and roinstall existing fixtures.

This quote does not include ant cutting, patching or painting of any walls or floors.

Respectfully,

Bob McConnell

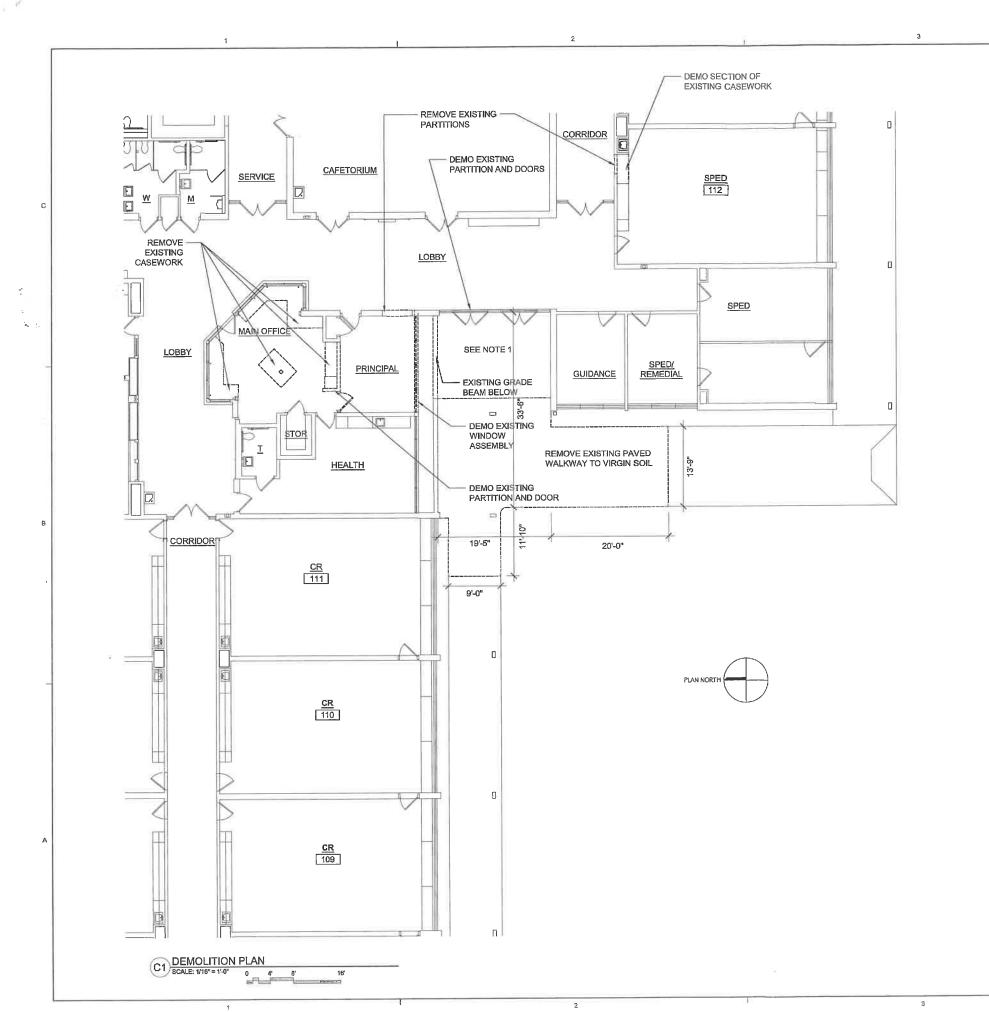
Bob McConnell General Foreman Robert W. Irvine & Sons 2/13/19

Verbal quote from R.W. Irvine \$44,600 Km de garten Only

The Plumber Protects the Health of the Nation

Item	Description	Quantity	Unit	Rate	Cost
01	GENERAL REQUIRMENTS (Allow)		- Ala		\$40,000
	Temporary Barriers and Controls Construction Waste Management, Disposal, Cleaning Construction Aids	1 1 1	LS LS LS	\$10,000 \$15,000 \$15,000	\$10,000 \$15,000 \$15,000
02	EXISTING CONDITIONS				\$18,692
	Demolition - Interior partions, doors, frames, ceilings Demolition - Window Wall/Entry Doors Demolition - Exterior Concrete/Asphault Side Walks Demolition - Exterior Soffit Demolition - Stone Wall	682 360 1,050 370 16	SF SF SF SF LF	\$7 \$4 \$10 \$5 \$8	\$4,774 \$1,440 \$10,500 \$1,850 \$128
03	Concrete				\$5,244
	Foundations Walls Below Grade - 10" Thick, 4'-0" deep Slab on Grade - 6" thick WWF, 2" rigid	23 23 320	LF LF SF	\$20 \$80 \$9	\$460 \$1,840 \$2,944
04	MASONRY				\$5,279
	Brick Veneer w/ 6" metal stud back-up Brick Refinish	150 40	SF SF	\$33 \$8	\$4,959 \$320
05	METALS				\$2,867
	Cold-Formed Metal Framed Partitions - 5/8" GWB	450	SF	\$6	\$2,867
06	WOOD, PLASTICS AND COMPOSITES				\$9,500
	Rough Carpentry Millwork - Reception Counter, Infill Panels @ Principals Offi	1	Allow Allow	\$2,000 \$7,500	\$2,000 \$7,500
07	THERMAL AND MOISTURE PROTECTION				\$872
	Self-Adhering Sheet Waterproofing Rigid Insulation - for S.O.G Thermal Insulation - Rockwool	150 320 150	SF SF SF	\$1 \$1 \$2	\$104 \$423 \$345

Item	Description	Quantity	Unit	Rate	Cost
08	OPENINGS			*	\$46,24
	Solid wood doors & Metal Frames Interior Door Hardware Bullet Resistant Level 4 Entry Doors Bullet Resistant Level 4 Side Lights Bullet Resistant Level 4 transaction Window Entrance Hardware (Vestibule) Replace Storefront Glazing with Laminated Glass Replace Hardware at inner double doors Solid Wood Door (installed in existing frame)	2 3 2 95 1 4 150 2 3	EA EA PR SF EA EA SF EA	\$1,500 \$500 \$7,000 \$42 \$7,000 \$1,500 \$50 \$500 \$750	\$3,000 \$1,500 \$14,000 \$3,990 \$7,000 \$6,000 \$7,500 \$1,000 \$2,250
09	FINISHES				\$18,21
	Painting and Coating VCT Flooring (TME) Carpet	1,706 100 625	SF SF SF	\$3 \$6 \$20	\$5,118 \$600 \$12,500
12	Equipment				\$6,750
	Entry Mats and Frames	270	SF	\$25	\$6,750
21	Electrical				\$19,652
	Lighting New Lighting Mods Electrical Mods Access Control Fire Alarm Modifications	320 1 1 1	SF LS LS LS	\$16 \$1,000 \$2,500 \$10,000 \$1,000	\$5,152 \$1,000 \$2,500 \$10,000 \$1,000
23	HEATING, VENTILATING AND AIR CONDITIONING				\$3,000
	Heating, Ventilating and Air Conditioning	1	LS	\$3,000	\$3,000
31	EARTHWORK				\$9,038
	Sloped Side walks 4" Misc. Grading exterior walk	750 750	SF SF	\$8 \$4	\$6,038 \$3,000
Buildin	g Elemental Cost				\$185,352
Z20	Indirect Cost General Conditions Bonds & Insurance Overhead & Profit Design Contingency Escalation Assume July 2020 Construction @4%	/yr		10% 2% 10% 10% 10%	\$78,218 \$18,535 \$4,078 \$18,535 \$18,535.16 \$18,535



Existing

SHEET NOTES:

1. REMOVE EXISTING SLAB AND GRADE BEAM DOWN TO FROST LINE.

HABEEB & ASSOCIATES A R C H I T E C T S

150 LONGWATER DR NORWELL, MA LOZON 100 GROVE STREET #304 WORKESTER, MA LINGUE TO ELECTRONICATION

TAMP

CONSULTANT

CEDAR SCHOOL

CEDAR 32

REVISIONS:

MARK, DATE:
DESCRIPTION:

PROJECT NO: 1825.00

DATE: 11/28/18

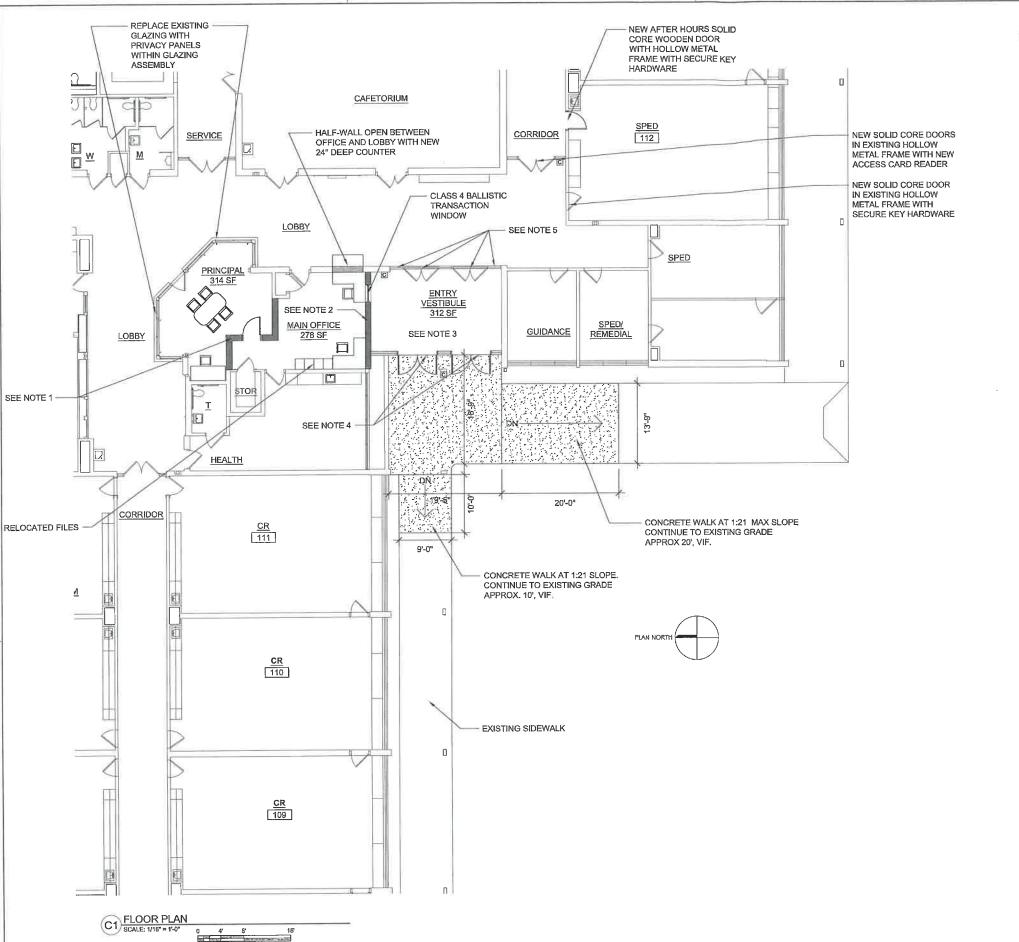
SCALE: AS NOTED

DRAWN BY: MH

CHECKED BY: JPu

OPTION B -DEMOLITION PLAN

AD-001



Proposed

SHEET NOTES:

- 1. METAL STUD PARTITION 6" METAL STUDS AT 16" O.C. WITH $\frac{5}{8}$ " GYP. BD. EACH SIDE. EXTEND PARTITION TO UNDERSIDE OF DECK ABOVE.
- 2. METAL STUD PARTITION 6" METAL STUDS AT 16" O.C. WITH BRICK VENEER, EXTEND TO UNDERSIDE OF DECK ABOVE APPROX. 14-0".
- PROVIDE NEW CONCRETE ON GRADE WITH VAPOR BARRIER AND INSULATION. EXTEND FOOTING TO BELOW FROST LINE.
- CLASS 4 BALLISTIC DOORS AND STOREFRONT FRAMING ASSEMBLY ABOVE NEW GRADE WALL WITH 48" MINIMUM DEPTH.
- 5. REPLACE EXISTING DOOR AND STOREFRONT GLAZING WITH LAMINATED GLASS, EXISTING FRAMES TO REMAIN

SCOPE:

- 1. NEW PARTITIONS 45 LF 13'-0" HEIGHT
- 2. NEW SLOPED CONCRETE SLAB INTERIOR WITH ENTRY MATS 312 SF
- 3. NEW CONCRETE SLAB EXTERIOR 750 SF
- 4. NEW CLASS 4 DOORS (4 LEAFS) AND WINDOW WALL
- 5. NEW LAMINATED GLASS AT ENTRY STOREFRONT AND DOOR ASSEMBLY
- 6. NEW SOLID CORE DOORS (4 LEAFS)
- 7. ASSUME NEW UNIT VENT/HEAT AT VESTIBULE
- B. NEW CLASS 4 TRANSACTION WINDOW
- 9. 3 ACCESS CARD READERS
- 10. PRIVACY PANELS AT NEW PRINCIPAL'S OFFICE 130 SF

ASSO

HABEEB & ASSOCIATES



STAMP

CONSULTANT

SECURITY UPGRADES
CEDAR SCHOOL

CDATE: DESCRIPTION:

PROJECT NO: 1825.00

DATE: 11/25/18

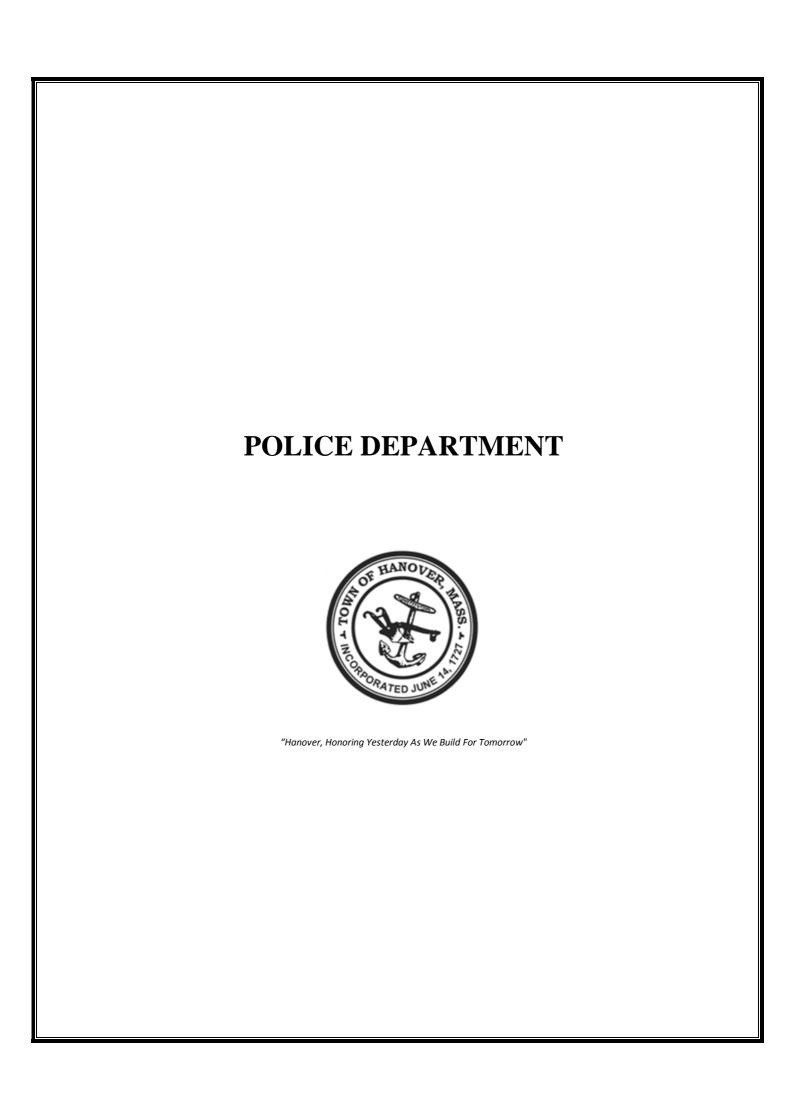
SCALE: AS NOTED

DRAWN BY: MH

CHECKED BY: JPu

OPTION B

A-001

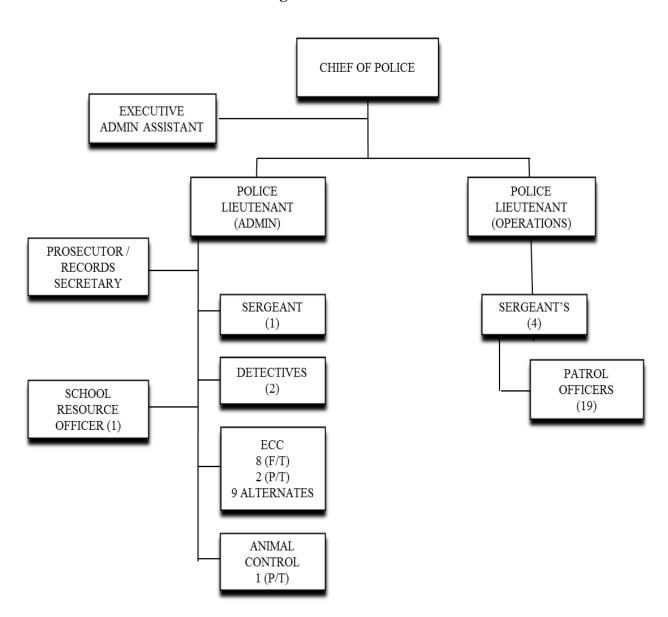




Police Department Mission

The Mission of the Hanover Police Department is to prevent crime, preserve order, and to protect the rights, lives and property of the citizens of Hanover. We will cultivate partnerships within our community to identify and effectively respond to the diverse, ever-changing social and cultural demands. Together we will accomplish this with emphasis on integrity, fairness and professionalism.

Organizational Chart



Goals and Objectives

- The department will continue outreach programs including; High Five Friday (Hanover Schools), Coffee with a Cop (Hanover Community), and Project Outreach (response to opioid overdose and addiction).
- The HPD will meet the Commonwealth's recommended training requirements for Police Officers and E911 Dispatchers.
- The department will continue its role in a strong community oriented policing philosophy.
 Actively supporting the Traffic Study Committee by addressing problem traffic areas and other motor vehicular public safety issues. This includes working with our partner at OCPC (Old Colony Planning Council).
- Employee participation in MIIA sponsored training for vehicle operation and work zone safety planning.
- Continuation of the ALICE (alert, lockdown, inform, counter, evacuate) Program in the Hanover Public School and the South Shore Voc Tech. This program prepares staff and students to respond to the unlikely event of a school shooting. This progam is an emergency preparedness planning, training, and collaboration between the schools, and Hanover Police & Fire Departments.

Accomplishments

- International Assosication of Chiefs of Police Recognition Award: Leadership in Community Policing for Plymouth County Outreach Initiative 2018.
- Provided A.L.I.C.E. training to all faculty and staff of Hanover Public Schools and conducted live drills in each school building.
- The Emergency Communications Center was funded for State E-911 grants and those funds were utilized to further the professional development for each dispatcher. Dispatch employees completed the mandatory 16 hours of continuing education.

Significant Budget Changes or Initiatives

There were no significant changes to the Police Department budget for the fiscal year.

Programs and Services

Chief of Police

COMMUNITY SERVICES

- Children Identification
 Program
- · Community Outreach
- Court Prosecution
- · Firearms Licensing
- RAD Training
- · Crime Prevention
- Social Media

PATROL DIVISION

- · Emergency Response
- Traffic Enforcement
- Crime Prevention
- · Domestic Violence Prevention
- · Juvenile Services
- · D.A.R.E. Program
- · Child Safety Seat Installations
- Seasonal Bicycle Patrols
- Governor's Highway Safety Bureau Grant Enforcement
- Metropolitan Law Enforcement Council
- · Firearms Licensing
- School Programs Safety Training
- · School Resource Officer
- · Traffic Safety Planning

DETECTIVE DIVISION

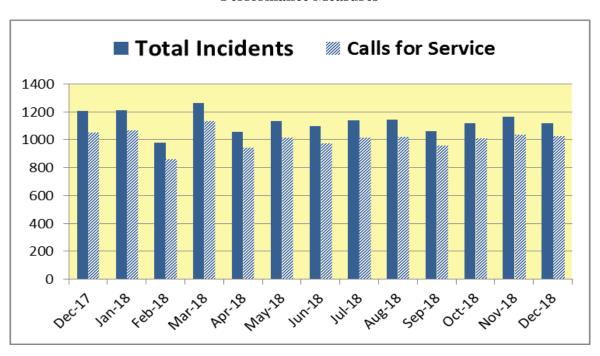
- Investigative Services
- Court Prosecution
- · Drug Investigation
- Employee Background Investigations
- Liquor Investigations
- Agent for Local Licensing Authority
- · Ice Cream Vendor Licensing
- Evidence and Property Management
- OCPAC
- · Solicitors Permitting

COMMUNICATIONS /

DISPATCH

- Emergency 911 for Police/Fire/EMS
- Department Receptionist
- After Hours Point of Contact for Town Services
- · Contact for Utility Companies
- Accident Report Processing
- · Emergency Medical Dispatch
- Outdoor Burning Permits

Performance Measures



The total number of incidents reflects actions taken by the police department in response to a request or need for service. One police response often times requires multiple police actions.

The increase in March 2018 was due to several major storms.

Police department activity reflects a considerable amount of community policing and proactive activity. Large scale events requiring assignment of police department members included the Touch a Truck in September, The combined middle school cross country meet at Forge Pond Park in November, and Christmas in the Four Corners in December. These community events require a significant amount of planning and performance by Hanover Police Officers before and during the event. The department believes the collaboration with other town departments and members of the community is the core of its mission.

Traffic enforcement and traffic safety were major initiatives during the year. Intersection redesign on Broadway at Cross Street offered an opportunity to improve traffic safety. Considerable time was also spent creating a special speed zone on Pleasant Street. Work continues to improve traffic safety throughout the community.

Personnel Summary

POLICE DEPARTMENT				
Pers	sonnel Summ	ary		
	FY2018	FY2019	FY2020	
Position	FTE	FTE	FTE	Change
Chief of Police	1.00	1.00	1.00	-
Police				
Lieutenants	2.00	2.00	2.00	-
Sergeants	5.00	5.00	5.00	-
Detectives	2.00	2.00	2.00	-
Police officers	20.00	20.00	20.00	-
Executive Assistant	1.00	1.00	1.00	-
Secretary	1.00	1.00	1.00	-
Communications				
Dispatch Supervisor	1.00	1.00	1.00	-
FT Dispatcher	7.00	7.00	7.00	-
PT Dispatcher	1.00	1.00	1.00	-
Alternates	1.00	1.00	1.00	-
Animal Control				
Animal Control Officer	0.50	0.50	0.50	-
Total Full-time Equivalents	42.50	42.50	42.50	-

Personnel Notes

FTEs are based on a 35 hour work week and are benefit eligible.

- Communications Exceptions;
 - 2 part-time employees who are each assigned 1 shift (8 Hours) per week. Those positions have been carried as .50 FTE's because they have no benefits.
 - 9 alternative employees. These employees are not regularly scheduled and work on an as needed basis (sick time, vacation and emergency call-in coverages). Collectively they have been carried as 1 FTE however, there are no benefits.

210 - POLICI	E	FY2017	FY2018	FY2019	FY2019	FY2020 Town	\$	%
Account Number	Account Description	Expended	Expended	Budget	Expended	Manager Rec	Change	Change
01-210-5110	SALARIES-APPOINTED OFFICIALS	\$361,805.15	\$375,036.60	\$385,894.00	\$215,988.80	\$417,451.00	\$31,557.00	8.17
01-210-5113	SALARIES-CLERICAL	\$93,699.63	\$99,770.92	\$99,726.00	\$56,261.92	\$104,541.00	\$4,815.00	4.82
01-210-5114	SALARIES & WAGES PERM F/T	\$1,542,991.07	\$1,719,413.97	\$1,868,172.00	\$1,035,601.08	\$1,913,389.00	\$45,217.00	2.42
01-210-5121	WAGES-TEMPORARY EMPLOYEES	\$5,259.90	\$5,175.29	\$6,386.00	\$3,705.20	\$6,386.00	\$0.00	0.00
01-210-5130	OVERTIME	\$353,139.92	\$307,864.50	\$311,000.00	\$141,022.83	\$320,220.00	\$9,220.00	2.96
01-210-5132	COURT TIME	\$41,662.44	\$43,523.04	\$48,330.00	\$20,917.09	\$49,297.00	\$967.00	2.00
01-210-5141	SHIFT DIFFERENTIALS	\$113,556.14	\$122,378.61	\$125,282.00	\$62,714.89	\$126,218.00	\$936.00	0.74
01-210-5142	HOLIDAY PAY	\$60,660.76	\$72,994.48	\$80,483.00	\$39,899.53	\$81,890.00	\$1,407.00	1.74
01-210-5143	EDUCATIONAL PAY	\$207,636.71	\$236,686.24	\$277,960.00	\$136,211.72	\$311,345.00	\$33,385.00	12.01
PERSONNEL SUB-	-TOTAL:	\$2,780,411.72	\$2,982,843.65	\$3,203,233.00	\$1,712,323.06	\$3,330,737.00	\$127,504.00	3.98
01-210-5240	VEHICLE MAINTENANCE	\$23,262.40	\$27,294.04	\$23,500.00	\$13,692.85	\$25,500.00	\$2,000.00	8.51
01-210-5250	EQUIPMENT MAINTENANCE	\$2,780.07	\$2,682.44	\$5,000.00	\$222.21	\$3,500.00	\$-1,500.00	-30.00
01-210-5292	UNIFORM CLEANING	\$11,266.07	\$11,661.89	\$27,530.00	\$6,524.01	\$28,980.00	\$1,450.00	5.26
01-210-5317	PROFESSIONAL DEVELOPMENT	\$5,919.78	\$4,705.33	\$13,000.00	\$1,725.05	\$10,000.00	\$-3,000.00	-23.07
01-210-5318	OCS-MATRONS (CONTRACTED)	\$3,145.21	\$1,735.00	\$3,000.00	\$1,220.00	\$3,000.00	\$0.00	0.00
01-210-5340	TELEPHONE - LAPTOPS	\$8,507.98	\$7,863.74	\$8,400.00	\$4,619.99	\$8,400.00	\$0.00	0.00
01-210-5341	PAGERS	\$3,623.37	\$3,712.48	\$3,100.00	\$2,277.89	\$3,100.00	\$0.00	0.00
01-210-5345	POSTAGE & MAIL PERMITS	\$1,341.63	\$1,422.54	\$1,400.00	\$167.77	\$1,500.00	\$100.00	7.14
01-210-5420	OFFICE SUPPLIES	\$7,645.07	\$7,262.49	\$8,000.00	\$1,377.61	\$8,300.00	\$300.00	3.75
01-210-5485	TIRES	\$5,524.71	\$5,381.80	\$5,500.00	\$1,998.20	\$5,500.00	\$0.00	0.00
01-210-5512	PERIODICALS & JOURNALS	\$2,882.86	\$2,409.35	\$3,000.00	\$1,463.62	\$3,000.00	\$0.00	0.00
01-210-5525	AMMUNITION	\$6,766.00	\$13,097.09	\$7,500.00	\$472.04	\$7,500.00	\$0.00	0.00
01-210-5585	UNIFORMS	\$42,221.95	\$34,390.56	\$39,600.00	\$19,586.19	\$41,050.00	\$1,450.00	3.66
01-210-5665	MASS CJTC POLICE RECRUIT TRAIN	ING \$6,000.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
01-210-5710	MILEAGE REIMBURSEMENT	\$479.22	\$236.98	\$425.00	\$518.79	\$425.00	\$0.00	0.00
01-210-5713	MEALS REIMBURSEMENT	\$1,280.00	\$1,611.54	\$2,100.00	\$1,000.00	\$2,100.00	\$0.00	0.00
01-210-5720	REGISTRATION FEES	\$7,170.72	\$5,396.16	\$7,000.00	\$2,965.00	\$7,000.00	\$0.00	0.00
01-210-5730	DUES	\$7,210.00	\$7,445.00	\$9,000.00	\$7,360.00	\$9,000.00	\$0.00	0.00
01-210-5780	OTHER EXPENSES	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$-10,000.00	-100.00
01-210-5860	EQUIPMENT PURCHASE	\$32,805.08	\$35,977.29	\$22,943.00	\$4,052.12	\$22,943.00	\$0.00	0.00

210 - POLICE		FY2017	FY2018	FY2019	FY2019	FY2020 Town	\$	%
Account Number	Account Description	Expended	Expended	Budget	Expended	Manager Rec	Change	Change
EXPENSES SUB-TOTAL:		\$179,832.12	\$177,285.72	\$199,998.00	\$81,243.34	\$190,798.00	\$-9,200.00	-4.60
210 POLICE SUB-TOT	AL:	\$2,960,243.84	\$3,160,129.37	\$3,403,231.00	\$1,793,566.40	\$3,521,535.00	\$118,304.00	3.47

292 - ANIMAL CONTROL		FY2017	FY2018	FY2019	FY2019	FY2020 Town	\$	%
Account Number	Account Description	Expended	Expended	Budget	Expended	Manager Rec	Change	Change
01-292-5110	SALARIES-APPOINTED OFFICIALS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
PERSONNEL SUB	-TOTAL:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
01-292-5240	VEHICLE MAINTENANCE & REPAIR	\$109.95	\$385.54	\$681.00	\$285.75	\$341.00	\$-340.00	-49.92
01-292-5315	MEDICAL	\$47.00	\$0.00	\$860.00	\$39.48	\$430.00	\$-430.00	-50.00
01-292-5340	TELEPHONE	\$319.74	\$322.74	\$1,080.00	\$176.04	\$540.00	\$-540.00	-50.00
01-292-5345	POSTAGE & MAIL PERMITS	\$2.00	\$511.95	\$570.00	\$70.00	\$285.00	\$-285.00	-50.00
01-292-5385	KENNEL SERVICES	\$1,035.83	\$933.81	\$1,420.00	\$542.29	\$1,500.00	\$80.00	5.63
01-292-5420	OFFICE SUPPLIES	\$488.78	\$0.00	\$150.00	\$0.00	\$75.00	\$-75.00	-50.00
EXPENSES SUB-T	OTAL:	\$2,003.30	\$2,154.04	\$4,761.00	\$1,113.56	\$3,171.00	\$-1,590.00	-33.39
292 ANIMAL CONT	ROL SUB-TOTAL:	\$2,003.30	\$2,154.04	\$4,761.00	\$1,113.56	\$3,171.00	\$-1,590.00	-33.39

299 - COMM	UNICATIONS	FY2017	FY2018	FY2019	FY2019	FY2020 Town	\$	%
Account Number	Account Description	Expended	Expended	Budget	Expended	Manager Rec	Change	Change
01-299-5114	SALARIES & WAGES PERM F/T	\$367,235.09	\$377,630.01	\$434,856.00	\$241,426.20	\$435,041.00	\$185.00	0.04
01-299-5120	SALARIES & WAGES PERM P/T	\$47,362.11	\$55,934.34	\$44,301.00	\$38,417.02	\$45,897.00	\$1,596.00	3.60
01-299-5130	OVERTIME	\$97,352.29	\$105,196.49	\$114,848.00	\$65,844.90	\$115,597.00	\$749.00	0.65
01-299-5141	SHIFT DIFFERENTIALS	\$24,113.91	\$23,994.80	\$39,582.00	\$15,150.02	\$40,918.00	\$1,336.00	3.37
PERSONNEL SUB	-TOTAL:	\$536,063.40	\$562,755.64	\$633,587.00	\$360,838.14	\$637,453.00	\$3,866.00	0.61
01-299-5270	OFFICE EQUIPMENT RENTAL/LEASE	\$15,246.61	\$15,458.53	\$11,650.00	\$13,751.32	\$13,400.00	\$1,750.00	15.02
01-299-5271	EQUIPMENT MAINTENANCE	\$36,422.55	\$38,058.43	\$43,342.00	\$1,129.34	\$43,700.00	\$358.00	0.82
01-299-5317	EMPLOYEE TRAINING	\$1,106.00	\$1,169.80	\$2,000.00	\$1,394.00	\$2,000.00	\$0.00	0.00
01-299-5345	POSTAGE & MAIL PERMITS	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00	\$0.00	0.00
01-299-5420	OFFICE SUPPLIES	\$6,668.90	\$6,664.02	\$5,500.00	\$1,820.16	\$5,500.00	\$0.00	0.00
01-299-5585	UNIFORMS	\$2,267.84	\$3,496.47	\$2,600.00	\$2,039.61	\$3,000.00	\$400.00	15.38
01-299-5710	MILEAGE REIMBURSEMENT	\$175.06	\$160.80	\$200.00	\$61.81	\$200.00	\$0.00	0.00
01-299-5860	EQUIPMENT PURCHASE	\$2,323.73	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$0.00	0.00
EXPENSES SUB-T	OTAL:	\$64,210.69	\$65,008.05	\$68,392.00	\$20,196.24	\$70,900.00	\$2,508.00	3.66
299 COMMUNICAT	TIONS SUB-TOTAL:	\$600,274.09	\$627,763.69	\$701,979.00	\$381,034.38	\$708,353.00	\$6,374.00	0.90

