

**Town of Hanover**  
**FY17 Budget to Actual Comparison**

|                    |                          | Original Budget | Monthly Expenditures |         |         | Quarter Ending<br>9/30/16 | Quarter Ending<br>12/31/16 | Quarter Ending<br>3/31/16 | YTD Expenditures | Available<br>Balance | % Used  |
|--------------------|--------------------------|-----------------|----------------------|---------|---------|---------------------------|----------------------------|---------------------------|------------------|----------------------|---------|
|                    |                          |                 | Dec                  | Jan     | Feb     |                           |                            |                           |                  |                      |         |
| General Government |                          |                 |                      |         |         |                           |                            |                           |                  |                      |         |
|                    | Salaries                 |                 |                      |         |         |                           |                            |                           |                  |                      |         |
|                    | Town Manager             | 251,892         | 24,010               | 19,298  | 19,298  | 58,413                    | 62,607                     | 38,596                    | 159,616          | 92,276               | 63.37%  |
|                    | Total Salaries           | 251,892         | 24,010               | 19,298  | 19,298  | 58,413                    | 62,607                     | 38,596                    | 159,616          | 92,276               | 63.37%  |
|                    | Other Expenses           |                 |                      |         |         |                           |                            |                           |                  |                      |         |
|                    | Town Manager             | 63,900          | 5,842                | 696     | 4,687   | 15,320                    | 13,738                     | 5,383                     | 34,441           | 29,459               | 53.90%  |
|                    | Legal Services           | 125,000         | 19,045               | 18,063  | 12,057  | 24,937                    | 33,854                     | 30,120                    | 88,911           | 36,089               | 71.13%  |
|                    | Central Office Supply    | 30,000          | 3,347                | 1,687   | 1,158   | 2,569                     | 6,517                      | 2,845                     | 11,931           | 18,069               | 39.77%  |
|                    | Total Other Expenses     | 218,900         | 28,235               | 20,446  | 17,903  | 42,826                    | 54,109                     | 38,349                    | 135,284          | 83,616               | 61.80%  |
| Finance            |                          |                 |                      |         |         |                           |                            |                           |                  |                      |         |
|                    | Salaries                 |                 |                      |         |         |                           |                            |                           |                  |                      |         |
|                    | Finance/Accounting       | 101,693         | 9,442                | 6,753   | 7,980   | 20,399                    | 22,948                     | 14,734                    | 58,081           | 43,612               | 57.11%  |
|                    | Assessors                | 122,331         | 11,168               | 8,135   | 8,135   | 24,946                    | 27,521                     | 16,269                    | 68,736           | 53,595               | 56.19%  |
|                    | Treasurer/Collector      | 273,845         | 24,753               | 18,179  | 24,287  | 56,830                    | 61,126                     | 42,466                    | 160,422          | 113,423              | 58.58%  |
|                    | Advisory Committee       | 4,059           | 268                  | -       | 414     | 187                       | 698                        | 414                       | 1,298            | 2,761                | 31.99%  |
|                    | Payroll/Benefits         | 104,018         | 8,916                | 7,133   | 7,133   | 22,361                    | 22,592                     | 14,266                    | 59,218           | 44,800               | 56.93%  |
|                    | Town Clerk               | 108,457         | 10,183               | 8,146   | 8,165   | 26,599                    | 27,793                     | 16,311                    | 70,702           | 37,755               | 65.19%  |
|                    | Elections & Town Meeting | 25,728          | 978                  | -       | -       | 9,269                     | 26,509                     | -                         | 35,779           | (10,051)             | 139.06% |
|                    | Registrars               | 29,000          | 2,388                | 3,354   | 4,022   | 7,670                     | 13,019                     | 7,376                     | 28,065           | 935                  | 96.78%  |
|                    | Total Salaries           | 769,131         | 68,095               | 51,700  | 60,135  | 168,261                   | 202,206                    | 111,835                   | 482,302          | 286,829              | 62.71%  |
|                    | Other Expenses           |                 |                      |         |         |                           |                            |                           |                  |                      |         |
|                    | Finance/Accounting       | 12,200          | 690                  | 1,105   | 799     | 1,335                     | 6,059                      | 1,903                     | 9,298            | 2,902                | 76.21%  |
|                    | Assessors                | 31,585          | 1,643                | (463)   | 5,968   | 13,465                    | 2,893                      | 5,504                     | 21,862           | 9,723                | 69.22%  |
|                    | Treasurer/Collector      | 42,660          | 3,222                | 4,405   | 1,138   | 7,349                     | 4,705                      | 5,543                     | 17,597           | 25,063               | 41.25%  |
|                    | Advisory Committee       | 505             | -                    | -       | -       | 204                       | -                          | -                         | 204              | 301                  | 40.40%  |
|                    | Tax Title                | 5,000           | -                    | -       | -       | -                         | -                          | -                         | -                | 5,000                | 0.00%   |
|                    | Payroll/Benefits         | 73,480          | 4,532                | 5,455   | 3,943   | 5,054                     | 13,106                     | 9,398                     | 27,558           | 45,922               | 37.50%  |
|                    | Town Clerk               | 4,940           | 1,807                | 536     | 40      | 583                       | 1,973                      | 576                       | 3,132            | 1,808                | 63.40%  |
|                    | Elections & Town Meeting | 27,037          | 3,383                | 648     | -       | 6,443                     | 16,244                     | 648                       | 23,334           | 3,703                | 86.30%  |
|                    | Registrars               | 6,800           | 750                  | 2,677   | 197     | 234                       | 1,001                      | 2,874                     | 4,109            | 2,691                | 60.42%  |
|                    | Total Other Expenses     | 204,207         | 16,027               | 14,361  | 12,084  | 34,667                    | 45,981                     | 26,445                    | 107,093          | 97,114               | 52.44%  |
| Police Department  |                          |                 |                      |         |         |                           |                            |                           |                  |                      |         |
|                    | Salaries                 |                 |                      |         |         |                           |                            |                           |                  |                      |         |
|                    | Police                   | 2,822,706       | 265,203              | 179,006 | 178,673 | 594,083                   | 778,764                    | 357,679                   | 1,730,526        | 1,092,180            | 61.31%  |
|                    | Communications           | 567,025         | 59,420               | 49,877  | 43,194  | 127,876                   | 140,120                    | 93,071                    | 361,066          | 205,959              | 63.68%  |
|                    | Total Salaries           | 3,389,731       | 324,623              | 228,883 | 221,867 | 721,959                   | 918,884                    | 450,750                   | 2,091,593        | 1,298,138            | 61.70%  |
|                    | Other Expenses           |                 |                      |         |         |                           |                            |                           |                  |                      |         |
|                    | Police                   | 174,598         | 7,198                | 8,316   | 13,590  | 29,136                    | 21,935                     | 21,907                    | 72,977           | 101,621              | 41.80%  |
|                    | Animal Control           | 4,761           | 194                  | 433     | 127     | 205                       | 879                        | 561                       | 1,644            | 3,117                | 34.53%  |
|                    | Communications           | 65,748          | 1,114                | 3,081   | 12,656  | 17,282                    | 4,862                      | 15,737                    | 37,881           | 27,867               | 57.62%  |
|                    | Total Other Expenses     | 245,107         | 8,507                | 11,831  | 26,374  | 46,622                    | 27,676                     | 38,205                    | 112,502          | 132,605              | 45.90%  |
| Fire Rescue & EMS  |                          |                 |                      |         |         |                           |                            |                           |                  |                      |         |
|                    | Salaries                 |                 |                      |         |         |                           |                            |                           |                  |                      |         |
|                    | Fire                     | 2,607,595       | 269,117              | 185,614 | 184,066 | 594,765                   | 635,734                    | 369,680                   | 1,600,179        | 1,007,416            | 61.37%  |
|                    | Total Salaries           | 2,607,595       | 269,117              | 185,614 | 184,066 | 594,765                   | 635,734                    | 369,680                   | 1,600,179        | 1,007,416            | 61.37%  |

Town of Hanover  
FY17 Budget to Actual Comparison  
As of 02/28/17

|                                      | Original Budget | Monthly Expenditures |           |           | Quarter Ending<br>9/30/16 | Quarter Ending<br>12/31/16 | Quarter Ending<br>3/31/16 | YTD Expenditures | Available<br>Balance | % Used  |
|--------------------------------------|-----------------|----------------------|-----------|-----------|---------------------------|----------------------------|---------------------------|------------------|----------------------|---------|
|                                      |                 | Dec                  | Jan       | Feb       |                           |                            |                           |                  |                      |         |
| <b>Other Expenses</b>                |                 |                      |           |           |                           |                            |                           |                  |                      |         |
| Fire                                 | 260,584         | 14,099               | 11,475    | 16,539    | 59,271                    | 47,060                     | 28,013                    | 134,344          | 126,240              | 51.56%  |
| EMS                                  | 8,500           | 49                   |           | -         | -                         | 131                        | -                         | 131              | 8,369                | 1.54%   |
| Total Other Expenses                 | 269,084         | 14,147               | 11,475    | 16,539    | 59,271                    | 47,191                     | 28,013                    | 134,475          | 134,609              | 49.98%  |
| <b>Community Services</b>            |                 |                      |           |           |                           |                            |                           |                  |                      |         |
| <b>Salaries</b>                      |                 |                      |           |           |                           |                            |                           |                  |                      |         |
| Municipal Inspections                | 671,795         | 60,258               | 50,502    | 48,962    | 149,593                   | 157,912                    | 99,464                    | 406,969          | 264,826              | 60.58%  |
| Visiting Nurse Association           | 120,368         | 11,068               | 9,188     | 14,863    | 25,709                    | 28,905                     | 24,051                    | 78,666           | 41,702               | 65.35%  |
| Council on Aging                     | 158,382         | 14,516               | 11,722    | 11,915    | 36,173                    | 37,743                     | 23,637                    | 97,553           | 60,829               | 61.59%  |
| Veterans Services                    | 20,828          | 1,974                | 1,638     | 1,638     | 4,946                     | 5,513                      | 3,276                     | 13,734           | 7,094                | 65.94%  |
| John Curtis Library                  | 396,491         | 40,453               | 29,682    | 29,974    | 82,589                    | 100,274                    | 59,657                    | 242,519          | 153,972              | 61.17%  |
| Parks & Recreation                   | 71,940          | 5,390                | 4,312     | 4,312     | 13,308                    | 14,014                     | 8,624                     | 35,946           | 35,994               | 49.97%  |
| Total Salaries                       | 1,439,804       | 133,659              | 107,045   | 111,664   | 312,317                   | 344,360                    | 218,709                   | 875,387          | 564,417              | 60.80%  |
| <b>Other Expenses</b>                |                 |                      |           |           |                           |                            |                           |                  |                      |         |
| Municipal Inspections                | 43,500          | 4,989                | 2,090     | 4,779     | 8,244                     | 9,680                      | 6,869                     | 24,793           | 18,707               | 57.00%  |
| Visiting Nurse Association           | 1,500           | -                    | -         | -         | 1,500                     | -                          | -                         | 1,500            | -                    | 100.00% |
| Council on Aging                     | 46,587          | 4,371                | 3,478     | 2,018     | 7,041                     | 13,611                     | 5,496                     | 26,147           | 20,440               | 56.13%  |
| Veterans Services                    | 129,950         | 8,590                | 8,889     | 8,649     | 26,269                    | 30,260                     | 17,537                    | 74,066           | 55,884               | 57.00%  |
| John Curtis Library                  | 166,520         | 12,384               | 8,253     | 6,449     | 48,764                    | 35,423                     | 14,702                    | 98,889           | 67,631               | 59.39%  |
| Parks & Recreation                   | 80,200          | 1,917                | 549       | 531       | 12,243                    | 18,358                     | 1,080                     | 31,681           | 48,519               | 39.50%  |
| Total Other Expenses                 | 468,257         | 32,251               | 23,259    | 22,426    | 104,060                   | 107,332                    | 45,685                    | 257,077          | 211,180              | 54.90%  |
| <b>Education</b>                     |                 |                      |           |           |                           |                            |                           |                  |                      |         |
| Salaries & Expense                   | 25,765,115      | 2,927,332            | 1,973,515 | 1,938,606 | 3,228,137                 | 7,140,233                  | 3,912,121                 | 14,280,491       | 11,484,624           | 55.43%  |
| <b>SS Regional School Assessment</b> | 725,406         | -                    | -         | -         | 181,352                   | 181,352                    | -                         | 362,703          | 362,703              | 50.00%  |
| <b>Facilities</b>                    |                 |                      |           |           |                           |                            |                           |                  |                      |         |
| <b>Salaries</b>                      |                 |                      |           |           |                           |                            |                           |                  |                      |         |
| Public Buildings                     | 1,940,354       | 178,984              | 138,564   | 135,859   | 448,606                   | 454,905                    | 274,423                   | 1,177,934        | 762,421              | 60.71%  |
| <b>Other Expenses</b>                |                 |                      |           |           |                           |                            |                           |                  |                      |         |
| Public Buildings                     | 1,738,932       | 223,275              | 126,516   | 137,980   | 325,429                   | 432,659                    | 264,495                   | 1,022,583        | 716,349              | 58.81%  |
| <b>DPW</b>                           |                 |                      |           |           |                           |                            |                           |                  |                      |         |
| <b>Salaries</b>                      |                 |                      |           |           |                           |                            |                           |                  |                      |         |
| Administration                       | 221,866         | 20,975               | 17,927    | 16,875    | 51,029                    | 54,758                     | 34,802                    | 140,589          | 81,277               | 63.37%  |
| Highway                              | 417,430         | 41,650               | 32,068    | 28,737    | 97,729                    | 105,556                    | 60,805                    | 264,090          | 153,340              | 63.27%  |
| Public Grounds                       | 335,918         | 23,868               | 21,948    | 20,044    | 77,454                    | 63,046                     | 41,992                    | 182,492          | 153,426              | 54.33%  |
| Transfer Station                     | 254,405         | 22,548               | 15,171    | 13,771    | 49,787                    | 59,661                     | 28,942                    | 138,389          | 116,016              | 54.40%  |
| Total Salaries                       | 1,229,619       | 109,042              | 87,114    | 79,426    | 276,000                   | 283,021                    | 166,541                   | 725,561          | 504,058              | 59.01%  |
| <b>Other Expenses</b>                |                 |                      |           |           |                           |                            |                           |                  |                      |         |
| Administration                       | 58,080          | 17,591               | 4,080     | 509       | 7,044                     | 25,703                     | 4,590                     | 37,337           | 20,743               | 64.29%  |
| Highway                              | 177,185         | 35,093               | 4,449     | 11,645    | 19,589                    | 110,894                    | 16,093                    | 146,577          | 30,608               | 82.73%  |
| Street Lighting                      | 61,000          | 5,044                | 5,157     | 5,757     | 8,203                     | 14,612                     | 10,914                    | 33,729           | 27,271               | 55.29%  |
| Public Grounds                       | 63,393          | 4,218                | 3,301     | 8,846     | 14,149                    | 20,330                     | 12,147                    | 46,626           | 16,768               | 73.55%  |
| Transfer Station                     | 729,040         | 24,215               | 76,073    | 48,147    | 110,998                   | 93,749                     | 124,220                   | 328,966          | 400,074              | 45.12%  |
| Town Gas Pump                        | 266,400         | 12,140               | 12,382    | 15,837    | 29,107                    | 22,563                     | 28,218                    | 79,888           | 186,512              | 29.99%  |

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**FY17 Budget to Actual Comparison**  
**As of 02/28/17**

|                                | Original Budget   | Monthly Expenditures |                  |                  | Quarter Ending<br>9/30/16 | Quarter Ending<br>12/31/16 | Quarter Ending<br>3/31/16 | YTD Expenditures  | Available<br>Balance | % Used        |
|--------------------------------|-------------------|----------------------|------------------|------------------|---------------------------|----------------------------|---------------------------|-------------------|----------------------|---------------|
|                                |                   | Dec                  | Jan              | Feb              |                           |                            |                           |                   |                      |               |
| Total Other Expenses           | 1,355,098         | 98,301               | 105,441          | 90,741           | 189,090                   | 287,851                    | 196,182                   | 673,123           | 681,975              | 49.67%        |
| <b>Snow &amp; Ice</b>          |                   |                      |                  |                  |                           |                            |                           |                   |                      |               |
| Salaries & Expenses            |                   |                      |                  |                  |                           |                            |                           |                   |                      |               |
| Snow & Ice                     | 387,000           | 55,737               | 112,702          | 66,309           | -                         | 200,433                    | 179,011                   | 379,445           | 7,555                | 98.05%        |
| <b>Townwide Expenses</b>       |                   |                      |                  |                  |                           |                            |                           |                   |                      |               |
| Workers Compensation Insurance | 195,314           | -                    | -                | -                | 255,358                   | -                          | -                         | 255,358           | (60,044)             | 130.74%       |
| Pension/Retirement             | 3,404,748         | 56,491               | 38,770           | 38,985           | 3,037,267                 | 137,220                    | 77,756                    | 3,252,243         | 152,506              | 95.52%        |
| Unemployment Insurance         | 125,000           | 3,708                | 4,315            | -                | 13,598                    | 24,246                     | 4,315                     | 42,160            | 82,840               | 33.73%        |
| Health Insurance               | 3,333,211         | 273,990              | 274,054          | -                | 1,082,464                 | 823,123                    | 274,054                   | 2,179,642         | 1,153,569            | 65.39%        |
| Life Insurance                 | 5,480             | 724                  | -                | 510              | 1,731                     | 7,246                      | 510                       | 9,488             | (4,008)              | 173.13%       |
| Education Benefits             | 3,000             | -                    | -                | 2,500            | -                         | -                          | 2,500                     | 2,500             | 500                  | 83.33%        |
| Medical                        | 25,000            | 1,394                | 585              | 10,075           | 596                       | 1,879                      | 10,660                    | 13,135            | 11,865               | 52.54%        |
| Risk Management                | 233,440           | 881                  | 3,865            | 5,812            | 220,851                   | 5,217                      | 9,677                     | 235,745           | (2,305)              | 100.99%       |
| Town Audit                     | 37,500            | 3,000                | 5,000            | 11,000           | 6,500                     | 6,000                      | 16,000                    | 28,500            | 9,000                | 76.00%        |
| Court Judgements               | -                 | -                    | -                | -                | -                         | -                          | -                         | -                 | -                    | 0.00%         |
|                                | 7,362,693         | 340,187              | 326,590          | 68,882           | 4,618,365                 | 1,004,933                  | 395,472                   | 6,018,770         | 1,343,923            | 81.75%        |
| <b>Reserve Fund</b>            |                   |                      |                  |                  |                           |                            |                           |                   |                      |               |
| Reserve Fund                   | 236,216           | -                    | -                | -                | -                         | -                          | -                         | -                 | 236,216              | 0.00%         |
| <b>Debt Expense</b>            |                   |                      |                  |                  |                           |                            |                           |                   |                      |               |
| Bond Issuance Cost             | 10,000            | -                    | -                | -                | -                         | -                          | -                         | -                 | 10,000               | 0.00%         |
| Principal                      | 3,795,568         | -                    | 14,700           | -                | 727,794                   | -                          | 14,700                    | 742,494           | 3,053,074            | 19.56%        |
| Interest                       | 1,651,551         | -                    | 695              | 203,888          | 221,313                   | 517,557                    | 204,582                   | 943,452           | 708,099              | 57.13%        |
| Other Interest                 | -                 | -                    | -                | -                | -                         | -                          | -                         | -                 | -                    | 0.00%         |
| Short term interest            | 17,411            | -                    | -                | -                | -                         | -                          | -                         | -                 | 17,411               | 0.00%         |
|                                | 5,474,530         | -                    | 15,395           | 203,888          | 949,107                   | 517,557                    | 219,282                   | 1,685,946         | 3,788,584            | 30.80%        |
| <b>Total Operating Budget</b>  | <b>56,078,671</b> | <b>4,851,530</b>     | <b>3,559,747</b> | <b>3,414,049</b> | <b>12,359,245</b>         | <b>12,949,022</b>          | <b>6,973,796</b>          | <b>32,282,063</b> | <b>23,796,608</b>    | <b>57.57%</b> |